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1993

ANNUAL REPORT



TOWN OF HUDSON NEW HAMPSHIRE

1993

THIS REPORT HAS BEEN PRINTED ON RECYCLED PAPER



OFFICE HOURS

Finance	Monday through Friday 8:00 am - 4:30 pm
Assessor's Office	Monday through Friday 8:00 am - 4:30 pm
Dept. of Public Works (Building/Zoning, Planning, Engineering)	Monday through Friday 8:00 am - 4:30 pm
Selectmen's Office	Monday through Friday 8:00 am - 5:00 pm
Town Clerk/Tax Collector	Tuesday through Friday 8:30 am - 4:30 pm Monday 8:30 am - 6:30 pm
Legal	Monday through Friday 8:00 am - 4:30 pm

SCHEDULE OF MEETINGS OF TOWN BOARDS AND COMMITTEES

Selectmen	7:30 pm - 2nd & 4th Tuesday of each month (Town Hall) 7:30 pm - 4th Tuesday only July & August (Town Hall)
Conservation Commission	7:30 pm - 3rd Monday of each month (Town Hall)
Recreation Commission	7:00 pm - 1st Tuesday of each month (Youth Center)
Planning Board	7:00 pm - 1st, 2nd & 4th Wednesday of each month (Town Hall)
Zoning Board of Adjustment	7:30 pm - 4th Thursday of each month (Town Hall)
Library Trustees	6:30 pm - 1st Wednesday of each month (Hills Memorial Library - Annex II)

Annual Reports
of the Town of Hudson

Hudson, New Hampshire

July 1, 1992 - June 30, 1993

for the Year Ending

JUNE 30, 1993

DEDICATION



IN MEMORY OF BARBARA HAMILTON

It is only fitting that our annual town report be dedicated in the memory of an individual who committed a good portion of her life to serving others, notably the youth of our community. Barbara's enthusiasm for life and her beaming radiance will long be remembered by those whom she touched. Indeed, she was the catalyst for making fun begin. Truly, Mrs. Hamilton epitomized what giving and sharing is all about and our community was fortunate to have her in its midst.

As her son so eloquently stated in his eulogy, when he compared his mother to Shel Silverstein's, The Giving Tree, for like that giving tree she selflessly gave and gave of herself until she could give no more. Yes, she was taken away from us before we could extend to her our personal thanks for a job well done. However, her spirit lives on within this community called Hudson and, in dedicating our Town report in her memory, we will belatedly have an opportunity to say "Thank You."

TOWN OFFICERS
(as of November 1, 1993)

———— **SELECTMEN** ————

Ralph Scott, Chairman, 1995

Rhona Charbonneau, 1996

Al Lambert, 1994

Ann Seabury, 1995

Joseph Wozniak, 1994

———— **MODERATOR** ————

Shawn Jasper, 1994

———— **TOWN CLERK/TAX COLLECTOR** ————

Cecile Nichols, 1996

Barbara Locke

Nancy Meier

Kathleen Voisine

Paula Bradley

———— **TREASURER** ————

Therese M. Dubowik, 1994

—— **REPRESENTATIVES TO THE GENERAL COURT** ——

Shawn Jasper

Alida Weergang

Stanley Searles, Sr.

G. Philip Rodgers

Joan Tate

Rudy Lessard

Leonard A. Smith

SUPERVISORS OF THE CHECKLIST

Joyce Cloutier, 1996

Virginia Mosnicka, 1994

Sherry L. Kahn, 1998

TRUSTEES OF THE TRUST FUND

Robert Brown, 1996

Kenneth Massey, 1997

RECREATION COMMISSION

Victoria-Lynn Beike, Chairman, 1993

James Joy, 1996

Jennifer Annis, Vice Chair., 1994

William Hassey, 1994

Ralph Carpentiere, 1995

Joseph Wozniak, Selectman

Sherri Hamilton, Interim Director

Member

Barbara Hamilton, Director (Deceased 9-6-93)

PLANNING BOARD

Robert H. Soucy, Chairman, 1996

Arthur Clement, 1993

Kathleen Brown, Vice Chair., 1995

Leonard Smith, 1994

George R. Hall, Jr. 1995

William J. Stetzler, Jr., 1993

James Gallagher, Alt, 1993

Robert Durand, Alt. 1994

Donald White, Alt., 1995

Rhona Charbonneau, Selectman Member

Ralph Scott, Selectman Alt.

ZONING BOARD OF ADJUSTMENT

J. Bradford Seabury, Chairman, 1995

Frank Carr, 1995

Charles Brackett, 1995

Emanuel C. Ebner, Jr., Alt., 1995

Robert W. Brown, Alt. 1995

Ann Chow, Alt. 1995

Leo Fauvel, Alt. 1993

James Pacocha, Alt. 1996

Ernest Donaruma, Vice Chair., 1993

TRUSTEES OF HILLS MEMORIAL LIBRARY

Mary Jane Ames, Chairman, 1996

Felix Chow, Treasurer, 1996

Daniel Hodge, 1996

Ronald Viens, 1996

Kathleen White, Secretary, 1994

Robert Dufault, 1996

Alice Jones, 1996

Susan Dufault, Director

BUILDING BOARD OF APPEALS

Roland Miller, 1993

Thomas Malley, 1993

Robert D'Angelo, 1995

Curtis Smith, 1996

BUDGET COMMITTEE

Gerald C. Pfarner, Chairman, 1996

Steven Middlemiss, 1994

Kevin M. Walsh, 1995

Kenneth M. Cantara, 1995

Howard Dilworth, Jr., 1996

John Knowles, 1995

Susan M. Militello, 1994

Nan Cote, 1996

Clifford Steele, Jr., 1994

Ann Seabury, Selectman Member

William Olszewski, School Board Rep.

Al Lambert, Selectman Member

Lydia Angell, Finance Director

————— **CODE OF ETHICS COMMITTEE** —————

Lisa Riley, Chairman, 1995
John DeLessio, 1994
Alton Hopkins, 1993

Lars Christiansen, 1995
John Greene, 1994

————— **CONSERVATION COMMISSION** —————

James Barnes, Chairman, 1994
Michelle Champion, 1993
James Battis, 1995
Douglas Kostyk, 1995
Nancy Sirois, Alt., 1993

Richard Callahan, 1993
David L. Clark, 1993
Ray Deary, 1993
Jean Serino, Alt., 1994
Jack Matteson, Alt., 1995

————— **ASSESSOR'S OFFICE** —————

Richard Ethier, Assessor
Ruth Donaruma, Administrative Aide

————— **SELECTMEN'S OFFICE** —————

Alice Monchamp, Administrative Assistant (Resigned 5-21-93)
John Henchey, Acting Adm. Asst. (5-24-93 - 10-8-93)
Paul D. Sharon, Town Administrator (10-12-93)
Priscilla Boisvert, Executive Secretary
Linda Corcoran, Part-time Secretary

————— **FINANCE DEPARTMENT** —————

Lydia Angell, Finance Director
Patricia Bailey, Senior Accounting Clerk
Geoff Ziminsky, Data Processing Senior Programmer
Christina Lamper, Data Processing Assistant
Scott Smith, Accounting Coordinator
Juanita Flahive, Accounts Payable Clerk
Caryn Mastrogiacono, Sewer Utility Billing Clerk

————— **LEGAL** —————

John Ratigan, Town Attorney
Lea Ake, Legal Secretary

===== **FIRE DEPARTMENT** =====
(as of June 30, 1993)

Full Time Personnel

Chief

Brian L. Mason

Deputy Chief

Clinton M. Weaver, Jr.

Secretary

Patricia A. Laine

Fire Prevention

Supt. Paul E. Reichenbach
Inspector Steven W. Dube

John A. Brewer
Gary J. Rodgers

Fire Captain/EMT
Richard Marshall
Roger M. Spooner

Robert Bianchi
Neal Carter

Fire Lieutenant/EMT
Timothy Kearns
Todd Hansen

Steven Benton
Robert Buxton
Gerald Carrier
Peter Collishaw

Firefighter/EMT
Steven Gannon
Joseph Mitchell
Dave Morin
Neil Pike

George Roy
David Sassak
Thomas Sullivan
Rodney Towne

**Dispatchers
(Full Time)**

Elisa Benton

Lorraine Wright

Part Time

Marc Bouley
Joseph Ross

Maurice Paquette
Linda Upham

———— **CALL DEPARTMENT** ————

Deputy Chief
Robert Campbell

Captain
Harry Chesnulevich

Lieutenant
Peter Silver

Firefighters
Ed Bisbing
Ed Burke
Ray Parker
Manuel Pimental
Joseph Ross
John Wilcox
Fred Brough
Richard Fournier
Shawn Jasper

Firefighters/EMT
Elisa Benton
Jeff Emanuelson
Eric Kolden
Patricia Laine
Kennard Poulin
Michelle Rudolph
Kevin Blinn
Richard Houle
Linda Upham
Timothy Upham

EMT'S
Judith Sassak
Florence Wightman

Department Chaplin
Rev. David Howe

POLICE DEPARTMENT

(as of September, 1992)

Chief of Police

Richard E. Gendron

Operations Commander

Services Commander

Lieutenant William Closs, Jr.

Information Manager

Lisa Nute

Records Clerk

Judith Gould

Administrative Secretary

Dorothy Carey

Communications

Disp. Kacy Porcelli

Disp. Wendy Foster

Disp. Jennifer Briand

Disp. Steven Lyons

Part Time Disp. Mary Erb

Part Time Disp. Rebecca Maciejczyk

Part Time Disp. Lynn MacLeod

Receptionist

Kim Mitchell

Investigation Bureau

Detective Sergeant William Pease

Detective Gary Dillon

Detective Brian Blake

Detective Clerk

Mary Wing

Sergeants

Sergeant Donald McCrady

Sergeant Robert Tousignant

Sergeant William Hurst

Sergeant Alan Semple

D.A.R.E. Officer

Officer Paul Balukonis

Patrol

Officer Donald Cassalia

Officer Paul Grugan

Officer Robert Drew

Officer Barry Golner

Officer Joseph Rossino

Officer James Cullen

Officer Gregory Katsohis

Officer Kevin Sullivan

Officer Douglas Dubuque

Officer Donald Breault

Officer Donna Terestre

Officer William Avery

Officer Jason Lavoie

Officer Phillip Nichols

Officer Michael Smith

Officer James Geraghty

Recruit William Emmons

Recruit Charles Dick

Recruit Kevin O'Brian

Legal Bureau

Sergeant Ray Mello

Legal Bureau Assistant

Tracy Thibodeau

Special Officer

Officer Edward Largy

School Crossing Guards

Tracy Brennan

Maureen Gagnon

Jo Ann Grugan

Susan Hull

Diane Joyal

Substitute - Brion Hodgkins

Denise Pettinato

Debra Richardson

Anna Robert

Yolande Rowell

Substitute - Michael Piper

Crime Prevention/Safety Officer

Officer Chuck Gilbert

Animal Control Officer

Harold Holland

PUBLIC WORKS DEPARTMENT

ADMINISTRATION

Mark P. DeVine, Public Works Manager
Carla A. Anger, Administrative Assistant
Deborah Hogan, Receptionist

ENGINEERING DIVISION

Michael Gospodarek, Town Engineer
Gary L. Webster, Project Inspector
Ellen L. Boucher, Secretary

STREET DIVISION

Edward P. Lamper, Foreman
Kevin C. Burns, Sub-foreman
Paul H. Anger
Alfred P. Bastien
Richard W. Coleman
David W. Kendall
Timothy L. Lamper
Chester A. Libby
Richard F. Low
Albert P. Rondeau
Paul J. Sharpe
Arthur Sullivan
Bruce J. Worth
Priscilla M. Zakos, Clerk/Dispatcher

DRAIN/SEWER DIVISION

Ronald C. Gardner, Foreman
Jess P. Forrence, Sub-foreman
Kenneth G. Adams
Joseph M. Anger
John D. Cesana
Dave K. Dobens
Duane B. Morin
Thomas E. Ricker

MAINTENANCE DIVISION

Donald F. McNeil, Ch. Mechanic
Michael G. Briand
Claude L. Coulombe

PLANNING DIVISION

Michael H. Reynolds, Town Planner
Pamela Lavoie, Secretary
Brian McMaster, Associate Planner

BUILDING/ZONING DIVISION

Susan Snide, Zoning Administrator
Melanie J. Axelson, Secretary
Edward Madigan, Building Inspector
William Oleksak, Code Enforcement Officer

SUPPLEMENTAL SCHEDULE -MBA-

LOCAL GOVERNMENT UNIT: TOWN OF HUDSON, NH

FISCAL YEAR ENDING: JUNE 30, 1995

10% Limitation per RSA 32:8

1. Total Amount Recommend by Budget Committee \$12,719,099

LESS EXCLUSIONS:

2. Principal: Long-Term Bonds & Notes \$932,509

3. Interest: Long-Term Bonds & Notes \$297,763

4. Capital Outlays funded from Long-Term
Bonds & Notes per RSA 33:8 & 33:7-b \$ 0

5. Amount Recommended-collective
bargaining cost items \$13,550

6. Amount Recommended-water & waste
treatment facilities ordered by Water Supply
& Pollution Control \$ 0

7. Mandatory Assessments \$ 0

8. \$ 0

9. Total Exclusions (Sum of rows 2-8) \$1,243,822

10. Amount Recommended less Exclusions
(Line 1 less Line 9) \$11,475,277

11. 10% of Amount Recommended less Exclusions
(Line 10 times .10) \$1,147,528

12. Add Total Amount Recommended by Budget
Committee less Exclusions (line 10) \$11,475,277

13. Add Amount that is collective bargaining
costs items per RSA 32:8-a \$13,550,000

14. Add Amount that is water & waste treatment
facilities ordered by Water Supply & Pollution
Control per RSA 32:10-b \$ 0

15. Add Total Principal & Interest on Long-term
Bonds and Notes \$1,230,272

16. Maximum Amount that may be Appropriated
(Sum of rows 11-15) \$13,866,627

1994 TOWN MEETING WARRANT INDEX

A. BALLOT ARTICLES

1. Election of Town Officers.
2. "Shall a charter commission be established for the purpose of establishing a new municipal charter?"
3. Comprehensive Zoning Ordinance Revision.
4. Delete Article IX, Planned Residential Development.
5. Delete use of hotels and motels from Rural Zone.
6. Allow directory signs in industrial and commercial parks.
7. Delete the use of heavy manufacturing from the Rural Zone.
8. Delete the use of warehouse for manufacturing or wholesale trade from the Rural Zone.
9. Delete the use of establishments selling new automobiles or new and used automobiles and trucks, new automobile tires and other accessories, aircraft, boats, motorcycles and household trailers from the Rural Zone.
10. Delete the use of parking or storing of heavy trucks from the Rural Zone.
11. Delete the use of automotive repair, automobile services and garages from the Rural Zone.
12. Delete the use of taxi and bus terminals from the Rural Zone.
13. Delete the use of motion picture establishment, indoor from the Rural Zone.
14. Delete the use of miscellaneous repair from the Rural Zone.
15. Delete the use of light manufacturing from the Rural Zone.
16. Delete the use of mining and quarrying from the Rural Zone.

17. Delete the use of planned shopping center of eight (8) acres or more from the Rural Zone.
18. Delete the use of commercial parking lot or structure from the Rural Zone.
19. Delete the use of airport and landing strip and/or heliport or pad from the Rural Zone.
20. Delete the use of trucking service and warehousing from the Rural Zone.
21. Hudson Zoning Map changes in vicinity of River and Chalifoux Roads.
22. Hudson Zoning Map changes in vicinity of Green Meadows Subdivision and part of Chalifoux Road.
23. Hudson Zoning Map changes in vicinity of Clement Road, Sullivan Road, Meadow Drive, Hillside Drive, Paget Drive, Lund Drive and Hedgerow Drive.

B. DELIBERATIVE SESSION ARTICLES - SATURDAY, MARCH 12,

1994 PETITION BOND ARTICLE

24. Ladder Truck Replacement.

SELECTMEN ARTICLES

25. Route 3A (Lowell Road) at Birch Street Intersection Project Bond.
26. Adopting Town Operating Budget.
27. Negotiated Wage and Benefit Increases, Professional Management Association.
28. Multi-purpose Plow Truck Replacement.
29. Vactor Truck Replacement.
30. Merrimack River Boat Ramp at Merrill Park Construction Project, Capital Reserve Fund

31. Hazardous Materials Ordinance.
32. Establishment of Fees.
33. To borrow in anticipation of taxes.
34. Disposal of tax deeded property.
35. Municipal officials indemnification.
36. General acceptance of grants.
37. Library general acceptance of grants.
38. Establish Earned Time Fund.
39. Acceptance of Streets.
40. Delegation of authority to Board of Selectmen/Acceptance of Streets.
41. Garage Sales Ordinance

PETITION ARTICLES

42. In-house negotiations of union contracts.
43. Animal Shelter.
44. Record keeping for town-owned Unicorn Park property.
45. Repair of Memorial Middle School gymnasium floor.

1994 HUDSON TOWN MEETING

WARRANT

HUDSON, NEW HAMPSHIRE

To the inhabitants of the Town of Hudson, in the County of Hillsborough and State of New Hampshire, qualified to vote in town affairs:

You are hereby notified to meet at Lions Hall, Lions Avenue, between the hours of 7:00 a.m. and 8:00 p.m. on Tuesday, March 8, 1994 to act upon Articles 1 through 23.

The polls will open at 7:00 a.m. and will not close before 8:00 p.m.

You are hereby further notified that consideration of all other Articles contained in the Warrant will commence at Memorial School at 10:00 a.m. on Saturday, March 12, 1994.

BALLOT ARTICLES

Article 1. Election of Town officers. To choose all necessary Town officers for the coming year.

Selectman, Three Year Term:

Bednar, John M.
Dilworth, Howard L. Jr.
Dubowik, Daniel A.
Madison, E. Lorraine
Rankin, John R.
Roth, William R.
Stetzler, William J.
Vigeant, Leonard A.

Budget Committee, Three Year Term:

Beike, John
Drabinowicz, John M.
Steele, Clifford S. Jr.

Checklist Supervisor, Six Year Term:

Write-in

Library Trustee, Three Year Term:

Doyle, Robert J.
Linscott, Carol D.
White, Kathleen A.

Moderator, Two Year Term:

Arseneault, William P.
Jasper, Shawn N.

Treasurer, Three Year Term:

Dubowik, Therese M.

Treloar, Anita

Trustee of Trust Fund, Three Year Term:

Write-in

CHARTER COMMISSION

Article 2. "Shall a charter commission be established for the purpose of establishing a new municipal charter?"

ZONING ORDINANCE REFERENDUM QUESTIONS

Article 3. Comprehensive Zoning Ordinance Revision.

Amendment #1 "Are you in favor of the adoption of Amendment #1 as proposed by the Planning Board for the Town Zoning Ordinance as follows:

The draft Zoning Ordinance proposes a complete replacement to the existing Zoning Ordinance, with articles that include Title and Purpose; Definitions, General Provisions; Establishment of Definitions, General Provisions; Establishment of Districts; Permitted Uses; Special Exceptions, Dimensional Requirements; Nonconforming Uses, Structures, and Lots; Wetland Conservation District; Manufactured Housing; Open Space Development; Signs; Elderly Housing; Enforcement and Miscellaneous Provisions. Also proposed are changes to zoning district names and changes to the official Zoning Map.' Approved by the Planning Board.

This amendment eliminates language in the old definition which specified that area for a parking space shall not be less than 200 square feet, plus access and maneuvering space. "Approved by the planning Board"

Article 4. Delete Article IX, Planned Residential Development.

By Petition Amendment #2 "Are you in favor of Amendment #2 as proposed by petition, to the town Zoning Ordinance as follows:

This amendment would delete the Planned Residential Development provisions from the Hudson Zoning Ordinance.' Disapproved by the Planning Board.

- Article 5.** Delete use of hotels and motels from Rural Zone.
- By Petition** Amendment #3, "Are you in favor of Amendment # 3, as proposed by petition, to the town Zoning Ordinance as follows:
- This amendment would delete the use of hotels and motels from the Rural Zone.' Disapproved by the Planning Board.
- Article 6.** Allow directory signs in industrial and commercial parks.
- By Petition** "Amendments #4, "Are you in favor of Amendment #4, as proposed by petition, to the town Zoning Ordinance as follows;
- This amendment would allow directory signs in industrial and commercial parks." Approved by the Planning Board.
- Article 7.** Delete the use of heavy manufacturing from the Rural Zone.
- By Petition** "Amendment #5, "Are you in favor of Amendment #5, as proposed by petition, to the town Zoning Ordinance as follows:
- This amendment would delete the use of heavy manufacturing from the Rural Zone." Approved by the Planning Board.
- Article 8.** Delete the use of warehouse for manufacturing or wholesale trade from the Rural Zone.
- By Petition** "Amendment #6, "Are you in favor of Amendment #6, as proposed by petition, to the town Zoning Ordinance as follows:
- This amendment would delete the use of warehouse for manufacturing or wholesale trade from the Rural Zone." Disapproved by the Planning Board.
- Article 9.** Delete the use of establishments selling new automobiles or new and used automobiles and trucks, new automobile tires and other accessories, aircraft, boats, motorcycles and household trailers from the Rural Zone.
- By Petition** Amendment #7, "Are you in favor of Amendment #7, as proposed by petition, to the town Zoning Ordinance as follows:
- This amendment would delete the use of establishments selling new automobiles or new and used automobiles and trucks, new automobile tires and other accessories, aircraft, boats, motorcycles and household trailers from the Rural Zone." Disapproved by the Planning Board.

Article 10. Delete the use of parking or storing of heavy trucks from the Rural Zone.

By Petition Amendment #7, "Are you in favor of Amendment #7, as proposed by petition, to the town Zoning Ordinance as follows:

This amendment would delete the use of establishments selling new automobiles or new and used automobiles and trucks, new automobile tires and other accessories, aircraft, boats, motor-cycles and household trailers from the Rural Zone." Disapproved by the Planning Board.

Article 10. Delete the use of parking or storing of heavy trucks from the Rural Zone.

By Petition Amendment #8, "Are you in favor of Amendment #8, as proposed by petition, to the town Zoning Ordinance as follows:

This amendment would delete the use of parking or storing of heavy trucks from the Rural Zone." Disapproved by the Planning Board.

Article 11. Delete the use of automotive repair, automobile services and garages from the Rural Zone.

By Petition Amendment #9, "Are you in favor of Amendment #9, as proposed by petition, to the town Zoning Ordinance as follows:

This amendment would delete the use of automotive repair, automobile services and garages from the Rural Zone." Disapproved by the Planning Board.

Article 12. Delete the use of taxi and bus terminals from the Rural Zone.

By Petition Amendment #10, "Are you in favor of Amendment #10, as proposed by petition, to the town Zoning Ordinance as follows:

This amendment would delete the use of taxi and bus terminals from the Rural Zone." Disapproved by the Planning Board.

Article 13. Delete the use of motion picture establishment, indoor from the Rural Zone.

By Petition Amendment #11, "Are you in favor of Amendment #11, as proposed by petition, to the town Zoning Ordinance as follows:

This amendment would delete the use of motion picture establishment, indoor from the Rural Zone." Disapproved by the Planning Board.

Article 14. Delete the use of miscellaneous repair from the Rural Zone.

- By Petition Amendment # 12, "Are you in favor of Amendment #12, as proposed by petition, to the town Zoning Ordinance as follows:
- This amendment would delete the use of miscellaneous repair from the Rural Zone." Disapproved by the Planning Board.
- Article 15. Delete the use of light manufacturing from the Rural Zone..
- By Petition Amendment #13, "Are you in favor of Amendment #13, as proposed by petition, to the town Zoning Ordinance as follows:
- This amendment would delete the use of light manufacturing from the Rural Zone." Disapproved by the Planning Board.
- Article 16. Delete the use of mining and quarrying from the Rural Zone.
- By Petition Amendment #14, "Are you in favor of Amendment #14, as proposed by petition, to the town Zoning Ordinance as follows:
- This amendment would delete the use of mining and quarrying from the Rural Zone." Planning vote was a tie/no approval or disapproval.
- Article 17. Delete the use of planned shopping center of eight (8) acres or more from the Rural Zone.
- By Petition Amendment #15, "Are you in favor of Amendment #15, as proposed by petition, to the town Zoning Ordinance as follows:
- This amendment would delete the use of planned shopping center of eight (8) acres or more from the Rural Zone." Disapproved by the Planning Board.
- Article 18. Delete the use of commercial parking lot or structure from the Rural Zone.
- By Petition Amendment #16, "Are you in favor of Amendment #16, as proposed by petition, to the town Zoning Ordinance as follows:
- This amendment would delete the use of commercial parking lot or structure from the Rural Zone." Disapproved by the Planning Board.
- Article 19. Delete the use of airport and landing strip and/or heliport or pad from the Rural Zone.
- By Petition Amendment #17, "Are you in favor of Amendment #17, as proposed by petition, to the town Zoning Ordinance as follows:
- This amendment would delete the use of airport and landing strip and/or heliport or pad from the Rural Zone." Disapproved by the Planning Board.

- Article 20. Delete the use of trucking service and warehousing from the Rural Zone.
- By Petition Amendment #18, "Are you in favor of Amendment #18, as proposed by petition, to the town Zoning Ordinance as follows:
- This amendment would delete the use of trucking service and warehousing from the Rural Zone." Disapproved by the Planning Board.
- Article 21. Hudson Zoning Map changes in vicinity of River and Chalifoux Roads.
- By Petition Amendment #19, "Are you in favor of Amendment #19, as proposed by petition, to the town Zoning Ordinance as follows:
- This amendment will change from a Rural (D) District to a Residential-Two (A-2) District (or an R-2 District if the Draft Zoning Ordinance dated November 8, 1993 is adopted), an area located in the southwestern section of the town described as Assessor's Map 4, Lots 1 through 5, 5-1, 5-2, 6, 8, and 4-80 through 4-89. This area is located at River and Chalifoux Roads." Approved by the Planning Board.
- Article 22. Hudson Zoning Map changes in vicinity of Green Meadows Subdivision and part of Chalifoux Road.
- By Petition Amendment #20, "Are you in favor of Amendment #20, as proposed by petition, to the town Zoning Ordinance as follows:
- This amendment will change from a Rural (D) District to a Single Family (A-1SF) District (or an R-1 District if the Draft Zoning Ordinance dated November 8, 1993 is adopted), an area located in the southwestern section of the town described as Assessor's Map 1, Lots 1-1, 1-2, 2, 2-1, 3, 6-1, 6-16 through 6-19; Assessor's Map 4, Lots 4-1 through 4-79. This area includes the Green Meadows Subdivision and part of Chalifoux Road." Approved by the Planning Board.
- Article 23. Hudson Zoning Map changes in vicinity of Clement Road, Sullivan Road, Meadow Drive, Hillside Drive, Paget Drive, Lund Drive and Hedgerow Drive.
- By Petition Amendment #21, "Are you in favor of Amendment #21, as proposed by petition, to the town Zoning Ordinance as follows:
- This amendment will change from Rural (D) District to a Residential (A-1) District, an area located in the northeastern section of the town described as Assessor's Map 27, Lots 25, 28 through 32, 34, 34-1, 35 through 39, 41, 41-1; Assessor's Map

32, Lots 39 through 42, 44, 45, 45-1, 46 through 50, 50-1 through 50-5, 51, 53, 64, 115 through 127, 128, 146 through 160, 161 through 180. This area includes Clement Road, Sullivan Road, Meadow Drive, Hillside Drive, Paget Drive, Lund Drive and Hedgerow Drive." Approved by the Planning Board.

DELIBERATIVE SESSION ARTICLES - SATURDAY, MARCH 12, 1994

PETITION BOND ARTICLE

Article 24. Ladder Truck Replacement.

By Petition "To see if the Town will vote to raise and appropriate the sum of Four Hundred Twenty Thousand Dollars (420,000.00) for the purchase of a new, custom, 100' Aerial Ladder Truck complete with ground ladders, pre-piped waterway, enclosed cab and aluminum construction and to authorize the issuance of not more than \$420,000.00 of bonds or notes in accordance with the provisions of the Municipal Finance Act (RSA Chapter 33), and to authorize the Board of Selectmen to issue and sell such bonds or notes and to determine the rate(s) of interest thereon.")Not recommended by the Board of Selectmen) (Not recommended by the Budget Committee)

SELECTMEN ARTICLES

Article 25. Route 3A (Lowell Road) at Birch Street Intersection Project Bond.

By Selectmen "To see if the Town will vote to raise and appropriate the sum of \$320,000.00 (gross budget) to construct/install at Route 3A and Birch Street; a traffic signal, connector road to Belknap Street, sidewalks (between Pelham Road and Central Street), landscaping, and the cost of land taking, and to authorize the issuance of not more than \$320,000.00 of bonds or notes in accordance with the provision of the Municipal Finance Act (RSA Chapter 33), and to authorize the Board of Selectmen to issue and sell such bonds or notes and to determine the rate (s) of interest thereon. The appropriation/bond issuance may be lessened by any federal, state, or private funds made available to the Town." (Recommended by the Board of Selectmen) (Not recommended by the Budget Committee)

Article 26. Adopting Town Operating Budget.

By Selectmen "To see what sum of money the Town will raise and appropriate for the operational expenses of the Town for the forthcoming year (See posted Town Budget). (With recommendation of the Budget Committee)."

- Article 27. Negotiated Wage and Benefit Increases, Professional Management Association..
- By Selectmen "To see if the Town will vote to ratify the financial terms of the collective bargaining agreement reached between the Board of Selectmen and the Hudson Professional Management Association, the term of the agreement extends from July 1, 1993 until June 30, 1994, and further to raise and appropriate the sum of Thirteen Thousand Five Hundred Fifty Dollars (\$13,550.00) which represents the cost of wage and benefit increases arising under the agreement." (Recommended by the Board of Selectmen) (Recommended by the Budget Committee)
- Article 28. Multi-purpose Plow Truck Replacement..
- By Selectmen "To see if the Town will vote to raise and appropriate the sum of Sixty-five Thousand Dollars (\$65,000.00) for the purchase of a replacement Multi-purpose Plow Truck to include heavy duty cab and chassis, dump body, snow plow with appurtenances, and salt/sander unit for the Department of Public Works." (Recommended by the Budget Committee)
- Article 30. Merrimack River Boat Ramp at Merrill Park Construction Project, Capital Reserve Fund..
- By Selectmen "To see if the Town will vote to establish a Capital Reserve Fund under the provisions of RSA 35:1 for the purpose of constructing a boat ramp and to raise and appropriate the sum of Ten Thousand Three Hundred Dollars (\$10,300.00) to be placed in the fund and to designate the Board of Selectman as the agents to expend." (Recommended by the Board of Selectmen) (Recommended by the Budget Committee)
- Article 31. Hazardous Materials Ordinance.
- By Selectmen "Shall the Town of Hudson adopt a hazardous materials ordinance pursuant to the authority set forth in RSA 31:39, 41:11, 47:17, VII, and 154 and repeal in its entirety Hudson Town Ordinance R90-10?"
- This ordinance proposes to repeal the presently existing hazardous materials ordinance and to adopt a new ordinance which is consistent with changes in state law and consistent with the intermunicipal agreement which has been entered into with other surrounding municipalities regarding hazardous material incidents. This ordinance specifically provides that a person who creates a hazardous materials incident is responsible for the cost of clean-up, which may include not only materials but labor expended by town personnel and by personnel of other communities in cleaning up such an incident.

Article 32. Establishment of Fees.

By Selectmen "To see if the Town will vote to authorize indefinitely, until rescinded, the Board of Selectmen to dispose of tax deeded property by either sealed bids, public auction, or charitable transfer, said disposal of tax deeded property may contain such conditions or stipulations as the Selectmen find to be in the best interest of the town."

Article 35. Municipal officials indemnification.

By Selectmen "To see if the Town will vote to reaffirm the provisions of RSA 31:105 regarding indemnifying municipal officials and employees for damages and expenses arising out of any claim, suit or judgment as a result of negligence if the indemnified person at the time of any accidents resulting in injury, damage or destruction, was acting within the scope of his or her employment at the time of the incident; and, further that the Town shall indemnify and provide a legal defense to all municipal officials and employees against whom a claim or suit is brought when they have they have acted within the scope of their employment."

Article 36. General acceptance of grants.

By Selectmen "Shall the Town accept the provisions of RSA 31:95-b providing that any town at an annual meeting may adopt an article authorizing indefinitely, until specific rescision of such authority, the Selectmen to apply for, accept and expend, without further action by the Town Meeting, unanticipated money from a state, federal, or other governmental unit or private source which becomes available during the fiscal year?"

Article 37. Library general acceptance of grants.

By Selectmen "Shall the Town accept the provisions of RSA 202-A:4c providing that any town at an annual meeting may adopt an article authorizing indefinitely, until specific rescision of such authority, the public library trustees to apply for, accept and expend, without further action by the Town Meeting, unanticipated money from a state, federal or other governmental unit or a private source which becomes available during the fiscal year?"

Article 38. Establish Earned Time Fund.

By Selectmen "To see if the municipality will vote to create an expendable trust fund under the provisions of RSA 31:19-a, to be known as the earned time fund (the establishment of which has been mandated by the town auditors) for the purpose of setting aside monies to cover earned time liability, and to raise and appropriate

the sum of One Dollar (\$1.00) toward this purpose, and to designate the Board of Selectmen as the agents to expend." (Recommended by the Board of Selectmen) (Recommended by the Budget Committee)

Article 39. Acceptance of Streets.

By Selectmen "To see if the Town will vote to accept the following streets"

Alpine Avenue	150	feet more or less
Cathedral Lane	1245	feet more or less
Campbello Street	693	feet more or less
Cherry Street	325	feet more or less
Edgewood Drive	1190	feet more or less
Elder Street	235	feet more or less
Evergreen Drive	1400	feet more or less
Falcon Drive	1080	feet more or less
Garrison Farm Road	1397	feet more or less
Ireland Street	280	feet more or less
Little Hale's Lane	642	feet more or less
Mallard Drive	1575	feet more or less
Rangers Drive	1975	feet more or less
Raven Drive	957	feet more or less
Robin Drive	2258	feet more or less
Timber Lane	240	feet more or less
Wissahickson Drive	740	feet more or less

Article 40. Delegation of authority to Board of Selectmen/Acceptance of Streets.

By Selectmen "To see if the Town will authorize a delegation of authority pursuant to RSA 674:40-a to the Board of Selectmen to accept dedicated streets without further vote of Town Meeting."

Article 41. Garage Sales Ordinance

By Selectmen "Are you in favor adopting a garage sale ordinance proposed by the Board of Selectmen to regulate the length and frequency of garage sales?"

This ordinance would require that prior to holding a garage sale a person receive a permit for the sale from the Board of Selectmen. No person shall have more than three garage sales per year. Garage sales shall be limited to three consecutive days and held during daylight hours. There shall be a modest fee for the garage sale permit.

PETITION ARTICLES

Article 42. In-house negotiations of union contracts.

By Petition "To see if the Town will vote to transfer the duties of Town Negotiator to the current Town Attorney, thus removing the sum of \$22,142.70 allocated last fiscal year for the compensation of services paid to an outside negotiator."

Article 43. Animal Shelter.

By Petition "To see if the Town will vote to raise and appropriate the sum of Fifteen Thousand Dollars (\$15,000.00) to be used towards the building and/or equipping of an animal shelter. This sum to be added to the \$48,766.00 already raised by donations." (Recommended by the Board of Selectmen) (Not recommended by the Budget Committee).

Article 44. Record keeping for town-owned Unicorn Park property.

By Petition "To see if the Town will vote to direct the Selectmen to maintain a continuing financial record of all income received and expenditures made in the acquisition, development, and preparation of the site identified as Unicorn Park and to report this financial information in detail, and year to date, in the Annual Town Report each year."

Article 45. Repair of Memorial Middle School gymnasium floor.

By Petition "To see if the Town of Hudson will vote to raise and appropriate the sum of Seventy-six Thousand Dollars (\$76,000.00), said monies to be used to replace the flooring at Memorial Middle School." (Not recommended by the Board of Selectmen) (Not recommended by the Budget Committee).

GIVEN UNDER OUR HANDS AND SALES AT SAID HUDSON ON THE 18th DAY OF FEBRUARY 1994.

A TRUE COPY ATTEST:

Ralph Scott, Chairman

Rhona Charbonneau, Selectman

Al Lambert, Selectman

Ann Seabury, Selectman

Joseph A. Wozniak, Selectman

STATE OF NEW HAMPSHIRE
DEPARTMENT OF REVENUE ADMINISTRATION
MUNICIPAL SERVICES DIVISION
P.O. Box 457
Concord, NH 03302-0457
(603) 271-3397

Form MS-7

BUDGET FORM FOR TOWNS WHICH HAVE ADOPTED THE
PROVISIONS OF THE MUNICIPAL BUDGET LAW



BUDGET OF THE TOWN

OF HUDSON N.H.

Appropriations and Estimates of Revenue for the Ensuing Year January 1, 19__ to December 31, 19__ or for Fiscal Year
From JULY 1 19 94 to JUNE 30 19 95

IMPORTANT: Please read the new RSA 32:5 applicable to all municipalities.

It requires this budget be prepared on a "gross" basis, showing all revenues and appropriations. At least one public hearing must be held on this budget.

When completed, a copy of the budget must be posted with the warrant. Another copy must be placed on file with the town clerk, and a copy sent to the Department of Revenue Administration at the address above.

THIS BUDGET SHALL BE POSTED WITH THE TOWN WARRANT

RSA 31:95 and 32:5

Budget Committee: (Please sign in ink)

John K. Macaluso
Robert J. Smith
James M. Carleton
John J. Macaluso
Ann Sealbury

Date
Rosa C. Cote
Susan Madonna Milello

1 1993-94 2 6/30/93 3 1994-95 4 1994-95 5						
PURPOSE OF APPROPRIATION (RSA 31:4)	W.A. No.	*Actual Appropriations Prior Year (omit cents)	Actual Expenditures Prior Year (omit cents)	Selectmen's Recommended Budget	Budget Committee Recommended Ensuing Fiscal Year (omit cents)	Not Recommended (omit cents)
Acct. No. GENERAL GOVERNMENT						
4130 Executive		207,732	154,167	172,060	172,060	
4140 Elec., Reg., & Vital Stat.		193,494	181,832	199,496	202,815	
4150 Financial Administration		360,386	355,467	356,356	353,856	2500
4152 Revaluation of Property		97,591	86,200	153,166	152,316	850
4153 Legal Expense		150,425	230,937	168,765	168,315	450
4155 Personnel Administration						
4191 Planning and Zoning		252,832	233,607	282,756	281,156	1600
4194 General Government Bldg.		63,269	63,412	74,351	74,351	
4195 Cemeteries						
4196 Insurance		280,673	215,400	358,560	353,560	5000
4197 Advertising and Reg. Assoc.						
PMA UNION CONTRACT	x			13,550	13,550	
4199 Other General Government		219,756	152,071	375,600	312,396	63,204
PUBLIC SAFETY						
4210 Police		1,933,346	1,794,259	2,020,179	2,013,822	6,357
4215 Ambulance		20,654	18,814	47,534	47,534	
4220 Fire		2,125,364	2,089,928	2,185,463	2,181,163	4,300
4240 Building Inspection		87,224	87,197	91,974	91,374	600
4290 Emergency Management		2,325	5,604	5,025	4,950	75
4299 Other Public Safety						
HIGHWAYS AND STREETS		1,993,375	1,920,404	2,265,930	2,138,980	126,950
4312 Highways and Streets						
4313 Bridges						
4316 Street Lighting						
SANITATION						
4323 Solid Waste Collection		1,077,151	1,069,372	817,776	817,776	
4324 Solid Waste Disposal						
4326 Sewage Collection & Disposal		1,334,717	1,342,556	1,210,948	1,150,948	60,000
WATER DISTRIBUTION & TREATMENT						
4332 Water Services						
4335 Water Treatment						
HEALTH						
4414 Pest Control						
4415 Health Agencies and Hospitals						
WELFARE						
4442 Direct Assistance		76,000	79,567	76,000	76,000	
4444 Intergovernmental Well. Pay'ts.						
4445 Vendor Payments						
Sub-Totals (carry to top of page 3)						

1 1993-94 2 6/30/93 3 1994-95 4 1994-95 5

PURPOSE OF APPROPRIATION (Continued)	W.A. No.	*Actual Appropriations Prior Year (omit cents)	Actual Expenditures Prior Year (omit cents)	Selectmen's Recommended Budget	Budget Committee	
					Recommended Enslung Fiscal Year (omit cents)	Not Recommended (omit cents)
Sub-Totals (from page 2)						
CULTURE AND RECREATION						
4520 Parks and Recreation		202,817	216,823	211,796	211,796	
4550 Library		440,724	376,822	451,543	461,743	
4583 Patriotic Purposes		1,800	1,800	1,800	1,800	
4589 Other Culture and Recreation						
CONSERVATION						
4612 Purchase of Natural Resources						
4619 Other Conservation		5,725	5,010	11,265	11,265	
REDEVELOPMENT AND HOUSING						
ECONOMIC DEVELOPMENT						
DEBT SERVICE						
4711 Princ.-Long Term Bonds & Notes		715,194	1,184,039	932,509	932,509	
4721 Int.-Long Term Bonds & Notes		385,251		297,763	297,763	
4723 Interest on TAN		8,017				
CAPITAL OUTLAY						
4901 Land and Improvements	x			330,300	10,300	320,000
4902 Mach., Veh., & Equip.	x			185,000	185,000	
4903 Buildings						
4909 Improvements Other than Bldgs.	x			15,000		15,000
TOTAL CAPITAL OUTLAY		1,584,757	172,469			
TRUST FUND EARNED TIME				1	1	
OPERATING TRANSFERS OUT						
4912 To Special Revenue Fund						
4913 To Capital Projects Fund						
4914 To Enterprise Fund						
Sewer —						
Water —						
Electric —						
4915 To Capital Reserve Fund						
4916 To Trust and Agency Funds						
TOTAL APPROPRIATIONS		13,820,599	12,037,757	13,312,466	12,719,099	606,886

* Enter in these columns the numbers which were revised and approved by DRA and which appear on the prior tax rate papers.

10% LIMITATION OF APPROPRIATIONS
(SEE RSA 32:18, 19 & 21)

Please disclose the following items (to be excluded from the 10% calculation)

\$ 13550 Recommended Amount of Collective Bargaining Cost Items. \$ _____ Amount of Mandatory Water & Waste Treatment Facilities. (RSA 32:21).

RSA 273-A:1,IV "'Cost Item' means any benefit acquired through collective bargaining whose implementation requires an appropriation by the legislative body of the public employer with which negotiations are being conducted."

**** Amounts Not Recommended by Selectmen ****

These amounts are not included in the recommended column.

Warrant Article #	\$ Amount	Warrant Article #	\$ Amount
GYM FLOOR	76,500		
LADDER TRUCK	420,000		

SOURCE OF REVENUE		1	2	3	4	
Acct. No.	TAXES	W.A. No.	*Estimated Revenues Prior Year (omit cents)	Actual Revenues Prior Year (omit cents)	Selectmen's Budget Ensuing Fiscal Year (omit cents)	Estimated Revenues Ensuing Fiscal Year (omit cents)
3120	Land Use Change Taxes			38,500	4,800	4,800
3180	Resident Taxes					
3185	Yield Taxes			2,982	200	200
3186	Payment in Lieu of Taxes					
3189	Other Taxes (Specify Bank Stock Tax Amt.)\$		475,000	579,827	475,000	475,000
3190	Interest & Penalties on Delinquent Taxes					
	Inventory Penalties					
	LICENSES, PERMITS AND FEES					
3210	Business Licenses and Permits		6,000		6,000	6,000
3220	Motor Vehicle Permit Fees		1,356,150	1,430,985	1,370,000	1,370,000
3230	Building Permits					
3290	Other Licenses, Permits & Fees		143,920	141,336	143,920	143,920
	FROM FEDERAL GOVERNMENT					
3319	Other					
	FROM STATE					
3351	Shared Revenue		217,619	217,619	253,411	253,411
3353	Highway Block Grant		275,541	268,668	275,541	275,541
3354	Water Pollution Grants					
3355	Housing and Community Development					
3356	State & Federal Forest Land Reimbursement					
3357	Flood Control Reimbursement					
3359	Other (Including Railroad Tax)					
	FROM OTHER GOVERNMENT					
3379	Intergovernmental Revenues					
	CHARGES FOR SERVICES					
3401	Income from Departments		241,960	408,283	279,210	279,210
3409	Other Charges					
	MISCELLANEOUS REVENUES					
3501	Sale of Municipal Property			11,771		
3502	Interest on Investments		130,000	122,573	130,000	130,000
3509	Other					
	INTERFUND OPERATING TRANSFERS IN					
3912	Special Revenue Fund					
3913	Capital Projects Fund					
3914	Enterprise Fund PROPRIETORY					
	Sewer —		1,785,616	2,081,049	1,632,037	1,632,037
	Water —					
	Electric —					
3915	Capital Reserve Fund					
3916	Trust and Agency Funds					
	OTHER FINANCING SOURCES					
3934	Proc. from Long Term Notes & Bonds		1,500,000			
General Fund Balance		For Municipal Use				
Unreserved Fund Balance		< \$ >	xxx	xxx	xxx	xxx
Fund Balance Voted From Surplus		< \$ >	800,000		800,000	800,000
Fund Balance to be Retained		\$	xxx	xxx	xxx	xxx
Fund Balance Remaining to Reduce Taxes		\$	6,931,806	5,303,593	5,370,119	5,370,119
TOTAL REVENUES AND CREDITS						

*Enter in this column the numbers which were revised and approved by DRA and which appear on the MS-4 form.

Total Appropriations 12,719,099

Less: Amount of Estimated Revenues, Exclusive of Property Taxes 5,370,119

Amount of Taxes to be Raised (Exclusive of School and County Taxes) 7,348,980

BUDGET OF THE TOWN OF HUDSON **, N.H.**

TOWN OF HUDSON
FY 1994-95
BUDGET PROPOSAL

GENERAL FUND 1	2	ACTUAL EXPENSE 6/30/93	APPROVED BUDGET 1993-94	BOARD OF SELECTMEN BUDGET 1994-95	BUDGET COMMITTEE RECOMMENDS 1994-5
COST CTR.	DEPARTMENT				
5010	TOWN COUNCIL				
5020	TRUSTEES OF TRUST FUNDS	348	323	323	323
5030	TOWN CLERK/TAX COLLECTOR	169,536	179,829	182,058	185,377
5041	MODERATOR	11,016	11,948	15,721	15,721
5042	SUPERVISOR CHECKLIST	1,280	1,717	1,717	1,717
5045	CABLE COMMITTEE			12,783	12,783
5050	TOWN TREASURER	6,399	6,459	6,559	6,559
5060	HILLS MEMORIAL LIBRARY	440,724	440,724	451,543	461,743
5070	MUNICIPAL BUDGET COMMITTEE	990	2,001	2,005	2,001
5080	ETHICS COMMITTEE	61	919	681	681
	TOTAL TOWN OFFICERS	630,354	643,920	673,390	686,905
5110	BD. OF SELECTMEN/ADMIN	153,030	190,268	172,060	172,060
5120	TOWN HALL OPERATIONS	63,412	63,269	69,326	69,326
5151	TOWN POOR	79,067	76,000	76,000	76,000
5130	EMERGENCY MANAGEMENT	5,604	2,325	5,025	4,950
	TOTAL ADMINISTRATION	301,113	331,862	322,411	322,336
5200	LEGAL	230,937	150,425	168,765	168,315
5310	FINANCE ADMINISTRATION	105,338	110,823	110,496	109,496
5320	ACCOUNTING	94,784	102,418	103,914	103,264
5330	DATA PROCESSING	155,345	147,145	141,946	141,096
	TOTAL FINANCE DEPARTMENT	355,467	360,386	356,356	353,856
5410	ASSESSOR	86,180	97,591	153,166	152,316
	TOTAL ASSESSING DEPARTMENT	86,180	97,591	153,166	152,316
5510	PWD ADMINISTRATION	135,268	149,279	145,737	144,637
5531	ENGINEERING STAFF	132,393	135,341	147,925	147,075
5533	CONSERVATION COMMISSION	5,010	5,725	11,265	11,265
5551	FACILITIES ADMINISTRATION	68,416	66,760	68,050	68,050
5552	STREETS	1,180,604	1,164,768	1,345,288	1,280,288
5553	EQUIPMENT MAINTENANCE	178,695	190,456	201,783	201,783
5554	DRAINAGE	217,982	270,204	321,070	261,070
5555	SOLID WASTE MANAGEMENT	28,912	40,951	42,076	42,076
5556	GROUNDS MAINTENANCE	7,045	5,650	8,100	8,100
	TOTAL PUBLIC WORKS	1,954,325	2,029,134	2,291,294	2,164,344
5571	PLANNING DEPT	136,617	148,625	143,458	142,608
5572	PLANNING BOARD	19,876	22,395	56,815	56,815
	TOTAL PLANNING	156,493	171,020	200,273	199,423
5581	ZONING DEPT	71,500	76,562	76,533	75,783
5582	BUILDING DEPT	87,197	87,224	91,974	91,374
5583	ZONING BOARD OF ADJUSTMEN	5,614	5,250	5,950	5,950
	TOTAL ZONING/BUILDING	164,311	169,036	174,457	173,107

TOWN OF HUDSON

FY 1994-95

BUDGET PROPOSAL

GENERAL FUND		ACTUAL	APPROVED	BOARD OF	BUDGET
1	2	EXPENSE	BUDGET	SELECTMEN	COMMITTEE
COST		6/30/93	1993-94	BUDGET	RECOMMENDS
CTR.	DEPARTMENT			1994-95	1994-5

5610	POLICE ADMINISTRATION	361,197	379,770	359,568	372,433
5615	POLICE FACILITY OPERATIONS			126,643	112,300
5620	POLICE COMMUNICATIONS	160,248	168,913	180,954	180,954
5630	PATROL	890,244	966,266	934,124	934,124
5640	INVESTIGATIONS	147,480	146,948	148,929	148,929
5650	ANIMAL CONTROL	6,286	28,832	31,340	30,890
5660	RECORDS	76,194	81,490	83,910	83,260
5671	YOUTH SERVICES	36,908	39,755	39,629	39,629
5672	CROSSING GUARDS	34,385	32,189	38,286	34,507
5673	PROSECUTOR	81,317	84,051	76,796	76,796
	TOTAL POLICE DEPARTMENT	1,794,259	1,928,214	2,020,179	2,013,822
5710	FIRE ADMINISTRATION	208,158	207,271	218,927	217,627
5720	FIRE COMMUNICATIONS	101,079	110,248	128,224	128,224
5730	SUPPRESSION	1,017,066	1,032,288	1,076,205	1,073,205
5740	PREVENTION	49,510	51,228	43,475	43,475
5750	AMBULANCE	18,814	20,654	47,534	47,534
	TOTAL FIRE DEPARTMENT	1,394,627	1,421,689	1,514,365	1,510,065
5810	REC. ADMINISTRATION	32,947	29,813	31,066	31,066
5821	SUPERVISED PLAY	43,511	45,528	49,934	49,934
5822	ROBINSON POND	33,971	33,801	34,878	34,878
5823	BABE RUTH	10,539	11,506	11,806	11,806
5824	BALLFIELD'S	14,914	15,161	15,161	15,161
5825	INSTRUCTIONAL TENNIS	6,184	3,460	3,460	3,460
5831	WINTER BASKETBALL	22,309	28,349	30,274	30,274
5832	ICE SKATING RINKS	735	747	721	721
5833	HUDSON SENIOR CITIZENS	10,250	27,000	27,000	27,000
5834	SOCCER LEAGUE	6,656	7,452	7,496	7,496
	TOTAL RECREATION DEPARTME	182,016	202,817	211,796	211,796
5910	INSURANCE	215,400	280,673	358,560	353,560
5920	COMMUNITY GRANTS	52,302	63,995	92,949	92,949
5930	PATRIOTIC PURPOSES	1,800	1,800	1,800	1,800
5940	OTHER EXPENSES	91,971	129,684	260,300	197,100
5960	HYDRANT RENTAL	714,115	715,041	718,632	718,632
5970	SOLID WASTE CONTRACT	1,040,460	1,036,200	775,700	775,700
5980	ROADWAY COST ALLOCATION			27,977	27,977
5990	UNICORN PROPERTY			5,025	5,025
	TOTAL NON DEPARTMENTAL	2,116,048	2,227,393	2,240,943	2,172,743
	TOTALS	9,366,130	9,733,487	10,327,395	10,129,028
	DEBT SERVICE	661,692	657,563	809,183	809,183
	TOT.TWN.OPER.BUD.FROM TAX	10,027,822	10,391,050	11,136,578	10,938,211
SEWER FUND					
5561	SEWER BILLING & COLLECTIO	172,268	138,884	118,226	118,226
5562	SEWER OPERATION & MTCE	997,646	973,163	878,222	818,222
5563	SEWER DEBT	470,984	450,899	421,089	421,089
5564	SEWER CAPITAL PROJECTS	201,412	222,670	214,500	214,500
	SEWER TOTALS	1,842,310	1,785,616	1,632,037	1,572,037
	TOT GEN FND & SEWER FND	11,870,132	12,176,666	12,768,615	12,510,248

TOWN OF HUDSON
FY 1994-95
BUDGET PROPOSAL

GENERAL FUND		ACTUAL	APPROVED	BOARD OF	BUDGET
1	2	EXPENSE	BUDGET	SELECTMEN	COMMITTEE
COST		6/30/93	1993-94	BUDGET	RECOMMENDS
CTR.	DEPARTMENT			1994-95	1994-5

WARRANT ARTICLES		1,500,000			
		75,000			
PMA UNION CONTRACT				13,550	13,550
BOAT RAMP			7,644	10,300	10,300
BIRCH STREET INTERSECTION			10,917	320,000	
MULTI PURPOSE TRUCK			9,820	65,000	65,000
VACTOR TRUCK				120,000	120,000
ANIMAL SHELTER				15,000	
		5,132			
		9,288			
		16,375		1	1
TOTAL CAP PROJ EXP		1,634,176		543,851	208,851
INTERFUND TRANSFERS TO		9,757			
TOTAL TOWN EXPENSES		13,820,599	13,312,466		12,719,099

_____ TOWN of HUDSON, NEW HAMPSHIRE _____
 DETAILED DEPARTMENTAL BUDGET FOR FISCAL YEAR 95

Department: 5020 TRUSTEE OF TRUST FUNDS

			Fiscal Year 94		Fiscal Year 95		
Commodity	Description	Explanation	Approp.	Actual To 12/31/94	Department Request	Brd. Selectmen Recommend	Bud Comit Recommend
102 SALARIES, PART TIME			300	0	300	300	300
108 FICA			23	0	23	23	23
5020 TRUSTEE OF TRUST FUNDS			Totals:	0	323	323	323

Department: 5030 TOWN CLERK/TAX COLLECTOR

Commodity	Description	Explanation	Fiscal Year 94		Fiscal Year 95		
			Approp.	Actual To 12/31/94	Department Request	Brd. Selectmen Recommend	Bud Comit Recommend
101 SALARIES, FULL TIME			115,366	69,059	117,259	117,259	117,259
102 SALARIES, PART TIME			0	0	0	0	0
104 SALARIES, SEASONAL			0	0	0	0	0
105 SALARIES, OVERTIME		OPEN ON MONDAY EVENINGS U	2,000	1,343	2,500	2,500	2,500
108 FICA		TOWN MEETING IN MARCH	9,037	5,400	9,161	9,161	9,161
							See next page for totals.

See next page for totals.

109 HEALTH, DENTAL INSURANCE	21,156	11,188	23,040	21,844	21,844
110 LIFE INSURANCE	398	148	307	307	307
111 DISABILITY INSURANCE	1,341	743	1,301	1,301	1,301
112 STATE RETIREMENT	3,343	1,754	3,389	3,389	3,389
199 MISCELLANEOUS	0	0	0	0	0
202 SMALL EQUIPMENT MAINT.	220	0	220	220	220
REPAIR TO OFFICE EQUIPMENT					
CALCULATORS, TYPEWRITERS					
214 NOTICES, NEWSPAPER ADS	300	0	300	300	300
216 DEEDS, OTHER LEGAL DOC.	3,000	1,330	3,000	3,000	3,000
RECORDING OF LIENS & RELE					
THE REGISTRY OF DEEDS					
217 ASSOC. DUES, FEES	35	20	35	35	35
231 MEALS, OUT OF TOWN	0	0	0	0	0
233 MILEAGE/CAR REIMB.	175	0	175	175	175
234 LODGING	330	125	330	330	330
STATUTORY FUNDING FOR CON					
& SEMINARS					
235 REGISTRATION FEES	50	0	50	50	50
REGISTRATION FEES FOR SEM					
CONVENTIONS					
236 EDUCATION REIMBURSEMENT	0	0	0	0	0
238 POSTAGE	9,560	4,462	13,319	10,000	13,319
TAX BILLS, MV REG, IMP LI					
BARRINGTON LETTER					
241 PRINTING	4,535	1,781	4,567	4,567	4,567
252 OTHER PROFESSIONAL SERVIC	0	0	0	0	0
299 MISCELLANEOUS	7,043	1,299	6,323	6,020	6,020
DOG TAGS, BINDING OF VITA					
STORAGE, RESTORATION OF BOOKS					
301 PAPER	0	0	0	0	0
303 OTHER OFFICE SUPPLIES GENERAL OFFICE SUPPLIES &	1,500	646	1,500	1,500	1,500
326 FURNITURE	0	0	0	0	0
403 SMALL EQUIPMENT	440	448	100	100	100
LASER PRINTER, TERMINAL					
5030 TOWN CLERK/TAX COLLECTOR	179,829	99,746	186,876	182,058	185,377
Totals:					

Department: 5041 MODERATOR

Commodity	Description	Explanation	Fiscal Year 94		Department Request	Fiscal Year 95		Bud Comit Recommend
			Approp.	Actual to 12/31/94		Selectmen Recommend	Recommend	
102 SALARIES, PART TIME		BALLOT CLERKS, MODERATOR	3,110	0	6,220	6,220	6,220	
108 FICA			238	0	476	476	476	
120 POLICE DETAIL			0	0	0	0	0	
203 SMALL EQUIP. REPAIRS		REPAIRS ON THE OPTECH III	700	0	700	700	700	
230 MEALS, IN TOWN		MEALS FOR THE ELECTION WO	800	0	1,600	1,600	1,600	
241 PRINTING		PRINTING OF BALLOTS - 2 E	3,500	0	1,500	1,500	1,500	
257 EQUIP. PROGRAMMING		PROGRAMMING THE PACKS FOR	1,500	200	2,000	2,000	2,000	
258 FACILITIES RENTAL			800	520	900	900	900	
259 ELECTION SET-UP		SET UP BY THE HIGHWAY DEP	600	0	1,800	1,800	1,800	
299 MISCELLANEOUS			500	0	250	250	250	
303 OTHER OFFICE SUPPLIES		SUPPLIES FOR THE ELECTION	200	0	275	275	275	
		PAPER, RULERS ETC.						
403 SMALL EQUIPMENT			0	0	0	0	0	
5041 MODERATOR		Totals:	11,948	720	15,721	15,721	15,721	

Department: 5042 SUPERVISOR CHECKLIST

Commodity	Description	Explanation	Fiscal Year 94		Fiscal Year 95		
			Approp.	Actual to 12/31/94	Department Request	Selectmen Recommend	Bud Comit Recommend
102 SALARIES, PART TIME			1,000	450	1,000	1,000	1,000
108 FICA			77	34	77	77	77
214 NOTICES, NEWSPAPER ADS			0	0	0	0	0
238 POSTAGE			140	0	140	140	140
241 PRINTING			500	0	500	500	500
Totals:			1,717	484	1,717	1,717	1,717

Department: 5045 CABLE COMMITTEE

Commodity	Description	Explanation	Fiscal Year 94		Fiscal Year 95		
			Approp.	Actual To 12/31/94	Department Request	Selectmen Recommend	Bud Comit Recommend
214 NOTICES, NEWSPAPER ADS			0	0	200	200	200
215 PUBLICATIONS			0	0	200	200	200
217 ASSOCIATION DUES, FEES			0	0	200	200	200
233 MILEAGE/CAR REIMBURSEMENT			0	0	75	75	75
235 REGISTRATION FEES			0	0	300	300	300

238 POSTAGE	0	0	3,500	3,500	3,500
252 OTHER PROFESSIONAL SERVICES	0	0	7,708	7,708	7,708
303 OTHER OFFICE SUPPLIES	0	0	600	600	600

5045 CABLE COMMITTEE	Totals:	0	0	12,783	12,783
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Department: 5050 TOWN TREASURER

Commodity	Description	Explanation	Fiscal Year 94			Fiscal Year 95		
			Approp.	Actual To 12/31/94	Department Request	Selectmen Recommend	Bud Comit Recommend	
102 SALARIES, PART TIME			6,000	3,000	6,000	6,000	6,000	
108 FICA			459	230	459	459	459	
301 PAPER			0	0	100	100	100	
5050 TOWN TREASURER	Totals:		6,459	3,230	6,559	6,559	6,559	

Department: 5060 HILLS MEMORIAL LIBRARY TRUSTEE

Commodity	Description	Explanation	Fiscal Year 94			Fiscal Year 95		
			Approp.	Actual To 12/31/94	Department Request	Selectmen Recommend	Bud Comit Recommend	
101 SALARIES, FULL TIME			148,131	88,796	152,654	152,654	152,654	

102 SALARIES, PART TIME WITH OPENING OF ANNEX II	94,505	54,722	104,431	104,431	104,431
STAFF NECESSARY					
103 SALARIES, TEMPORARY	1,986	1,070	2,047	2,047	2,047
105 SALARIES, OVERTIME	0	0	0	0	0
108 FICA	18,714	10,981	19,824	19,824	19,824
109 HEALTH, DENTAL INSURANCE	28,864	14,271	40,249	33,478	33,478
110 LIFE INSURANCE	616	685	635	635	635
111 DISABILITY INSURANCE	2,002	927	1,694	1,694	1,694
112 STATE RETIREMENT	4,192	2,238	4,320	4,320	4,320
199 MISCELLANEOUS	0	0	0	0	0
202 SMALL EQUIPMENT MAINT.	4,250	3,728	5,970	5,970	5,970
203 SMALL EQUIPMENT REPAIRS	700	151	700	700	700
204 LARGE EQUIPMENT MAINT.	700	0	700	700	700
205 LARGE EQUIPMENT REPAIRS	1,450	593	2,500	2,500	2,500
206 ELECTRICITY	9,422	3,620	12,500	12,500	12,500
207 WATER AND SEWAGE	452	109	400	400	400
208 TELEPHONE	3,190	799	3,790	3,790	3,790
209 HEATING OIL	4,000	456	2,000	2,000	2,000
214 NOTICES, NEWSPAPER ADS	250	0	100	100	100
217 ASSOCIATION DUES, FEES	400	135	500	500	500
224 BUILDING MAINT.	5,000	1,544	5,000	5,000	5,000
REPAIRS TO WINDOWS					
REPAINT PORCH					
233 MILEAGE/CAR REIMBURSEMENT	700	179	700	700	700
235 REGISTRATION FEES	1,000	411	1,000	1,000	1,000
236 EDUCATION REIMBURSEMENT	1,200	404	1,200	1,200	1,200
238 POSTAGE	2,200	603	2,200	2,200	2,200
240 MICROFILMING	200	0	200	200	200
241 PRINTING	300	259	400	400	400
247 LIBRARY PROGRAMS	2,500	1,194	2,500	2,500	2,500
INCREASE REQUEST BY PATRO					
					See next page for totals.

250 BOOK BINDING	200	0	200	200	200
260 SEWER UTILITY BILLS	300	63	400	400	400
301 PAPER	3,500	1,770	3,500	3,500	3,500
303 OTHER OFFICE SUPPLIES	4,500	1,905	4,500	4,500	4,500
304 GASOLINE	1,800	49	1,800	1,800	1,800
307 TIRES	400	0	400	400	400
322 JANITORIAL SUPPLIES	1,800	591	1,800	1,800	1,800
326 FURNITURE	1,200	955	1,500	1,500	1,500
237 LIBRARY MATERIALS	60,000	20,728	60,000	60,000	50,200
329 AUDIO-VISUAL MATRLS. INCREASE NEED FOR MAT'L S	2,500	2,171	5,000	5,000	5,000
329 AUDIO-VISUAL MATRLS. INCREASE REQUESTS BY COMM	2,000	530	2,000	2,000	2,000
399 MISCELLANEOUS	600	0	700	700	700
403 SMALL EQUIPMENT	25,000	0	0	0	20,000
409 BLD. CONSTRUCTION	0	0	8,300	8,300	8,300
411 COMPUTER EQUIPMENT	0	0	0	0	0
411 COMPUTER EQUIPMENT SERVER REPLACEMENT	0	0	0	0	0
5060 HILLS MEMORIAL LIBRARY TRUSTEE	440,724	216,637	458,314	451,543	461,743
Totals:					

Department: 5070 BUDGET COMMITTEE

Commodity	Description	Explanation	Fiscal Year 94		Fiscal Year 95		
			Approp.	Actual To 12/31/94	Department Request	Selectmen Recommend	Bud Comit Recommend
102 SALARIES, PART TIME			1,500	0	1,500	1,500	1,500
108 FICA			111	0	115	115	115
214 NOTICES, NEWSPAPER ADS			240	0	240	240	240
							See next page for totals.

See next page for totals.

238 POSTAGE	50	43	50	50	50
303 OTHER OFFICE SUPPLIES	100	220	100	100	96
5070 BUDGET COMMITTEE	2,001	263	2,005	2,005	2,001
Totals:					

Department: 5080 CODE OF ETHICS COMMITTEE

Commodity	Description	Explanation	Fiscal Year 94		Fiscal Year 95		
			Approp.	Actual To 12/31/94	Department Request	Selectmen Recommend	Bud Comit Recommend
102 SALARIES, PART TIME			600	0	400	400	400
108 FICA			69	0	31	31	31
214 NOTICES, NEWSPAPER ADS			200	0	200	200	200
238 POSTAGE			25	10	25	25	25
303 OTHER OFFICE SUPPLIES			25	0	25	25	25
5080 CODE OF ETHICS COMMITTEE		Totals:	919	10	681	681	681

			Fiscal Year 94		Fiscal Year 95		
Commodity	Description	Explanation	Approp.	Actual To 12/31/94	Department Request	Selectmen Recommend	Bud Comit Recommend
101 SALARIES, FULL TIME			65,727	46,566	80,084	80,084	80,084
102 SALARIES, PART TIME			30,001	19,268	30,352	30,352	30,352
105 SALARIES, OVERTIME			1,600	2,452	1,600	1,600	1,600
108 FICA			7,445	5,224	8,570	8,570	8,570
109 HEALTH, DENTAL INSURANCE			7,094	2,627	10,109	9,560	9,560
110 LIFE INSURANCE			273	97	333	333	333
110 LIFE INSURANCE			0	97	0	0	0
111 DISABILITY INSURANCE			764	285	889	889	889
112 STATE RETIREMENT			1,905	503	896	896	896
115 ICMA			0	270	1,405	1,405	1,405
199 MISCELLANEOUS			0	0	0	0	0
202 SMALL EQUIPMENT MAINT.			310	104	300	300	300
203 SMALL EQUIPMENT REPAIRS			100	0	150	150	150
208 TELEPHONE			350	109	300	300	300
214 NOTICES, NEWSPAPER ADS			6,800	1,327	3,500	3,500	3,500
215 PUBLICATIONS			1,132	309	1,046	1,046	1,046
217 ASSOCIATION DUES, FEES			7,773	7,056	7,800	7,800	7,800
230 MEALS, IN TOWN			0	0	25	25	25
231 MEALS, OUT OF TOWN			0	0	100	100	100
232 PUBLIC TRANSPORTATION			0	0	600	600	600
233 MILEAGE/CAR REIMBURSEMENT			200	806	50	50	50
234 LODGING			0	0	450	450	450
See next page for totals.							

See next page for totals.

235 REGISTRATION FEES	500	60	750	750	750
236 EDUCATION REIMBURSEMENT	0	0	0	0	0
237 IN HOUSE TRAINING	0	0	200	200	200
238 POSTAGE	750	0	500	500	500
240 MICROFILMING	500	0	500	500	500
241 PRINTING	12,000	3,595	13,000	13,000	13,000
252 OTHER PROFESSIONAL SERVICES	36,000	480	20,000	1,500	1,500
299 MISCELLANEOUS	0	0	0	0	0
301 PAPER	600	0	600	600	600
303 OTHER OFFICE SUPPLIES	6,500	1,467	6,000	6,000	6,000
399 MISCELLANEOUS	1,000	102	1,000	1,000	1,000
405 FURNITURE	0	0	0	0	0
411 COMPUTER EQUIPMENT	944	944	0	0	0
5110 BOARD OF SELECTMAN/ADMIN	190,268	93,748	191,109	172,060	172,060
Totals:					

Department: 5120 TOWN HALL OPERATION

Commodity	Description	Explanation	Fiscal Year 94		Fiscal Year 95	
			Approp.	Actual To 12/31/94	Department Request	Selectmen Recommend Bud Comit Recommend
101 SALARIES, FULL TIME			24,648	14,814	25,272	25,272
103 SALARIES, TEMPORARY			300	160	300	300
105 SALARIES, OVERTIME			200	0	200	200
108 FICA			1,924	1,133	1,971	1,971
109 HEALTH, DENTAL INSURANCE			4,294	1,504	2,742	2,742
						See next page for totals.

110 LIFE INSURANCE	62	23	40	40
111 DISABILITY INSURANCE	287	159	280	280
112 STATE RETIREMENT	704	362	721	721
199 MISCELLANEOUS	0	0	0	0
206 ELECTRICITY	16,000	11,373	20,000	20,000
207 WATER AND SEWAGE	3,500	1,277	3,500	3,500
210 NATURAL GAS	1,200	1,159	1,350	1,350
224 BUILDING MAINTENANCE	3,000	2,260	3,200	3,200
233 MILEAGE/CAR REIMBURSEMENT	150	0	150	150
299 MISCELLANEOUS	0	0	0	0
322 JANITORIAL SUPPLIES	3,000	1,596	3,000	3,000
399 MISCELLANEOUS	4,000	605	3,000	3,000
499 MISCELLANEOUS	0	3,680	3,600	3,600
5120 TOWN HALL OPERATION	63,269	40,105	69,489	69,326
Totals:				69,326

Department: 5130 EMERGENCY MANAGEMENT

Commodity	Description	Explanation	Fiscal Year 94		Fiscal Year 95		
			Approp.	Actual To 12/31/94	Department Request	Selectmen Recommend	Bud Comit Recommend
237 IN HOUSE TRAINING			0	0	0	0	0
238 POSTAGE			125	0	125	125	50
241 PRINTING			300	0	300	300	300
301 PAPER			100	0	100	100	100
303 OTHER OFFICE SUPPLIES	500		500	0	500	500	500

See next page for totals.

See next page for totals.

399 MISCELLANEOUS	0	89	4,000	4,000	4,000
403 SMALL EQUIPMENT	1,300	691	0	0	0
5130 EMERGENCY MANAGEMENT	2,325	780	5,025	5,025	4,950
Totals:					

Department: 5151 TOWN POOR

Commodity	Description	Explanation	Fiscal Year 94		Fiscal Year 95		
			Approp.	Actual To 12/31/94	Department Request	Selectmen Recommend	Bud Comit Recommend
299 MISCELLANEOUS			76,000	55,235	76,000	76,000	
5151 TOWN POOR		Totals:	76,000	55,235	76,000	76,000	

Department: 5154 UNEMPLOYMENT ASSISTANCE

Commodity	Description	Explanation	Fiscal Year 94		Fiscal Year 95		
			Approp.	Actual To 12/31/94	Department Request	Selectmen Recommend	Bud Comit Recommend
299 MISCELLANEOUS			0	0	0	0	0
5154 UNEMPLOYMENT ASSISTANCE		Totals:	0	0	0	0	0

Department: 5200 LEGAL

Commodity	Description	Explanation	Fiscal Year 94		Fiscal Year 95		
			Approp.	Actual To 12/31/94	Department Request	Selectmen Recommend	Bud Comit Recommend
101 SALARIES, FULL TIME			74,059	44,291	74,517	74,517	74,517
102 SALARIES, PART TIME			2,500	900	2,500	2,500	2,500
103 SALARIES, TEMPORARY			0	0	0	0	0
105 SALARIES, OVERTIME			1,000	65	1,000	1,000	1,000
108 FICA			5,934	3,406	5,969	5,969	5,969
109 HEALTH, DENTAL INSURANCE			6,589	3,805	6,815	6,455	6,455
110 LIFE INSURANCE			308	116	310	310	310
111 DISABILITY INSURANCE			861	477	827	827	827
112 STATE RETIREMENT			2,124	1,085	2,137	2,137	2,137
199 MISCELLANEOUS			0	0	0	0	0
202 SMALL EQUIPMENT MAINT			150	120	150	150	150
214 NOTICES, NEWSPAPER ADS			200	45	200	200	200
215 PUBLICATIONS			2,000	1,043	2,500	2,500	2,500
216 DEEDS, OTHER LEGAL DOCUMEN			1,200	372	1,200	1,200	1,200
217 ASSOCIATION DUES, FEES			1,500	90	1,500	1,500	1,500
218 LEGAL FEES			30,000	91,771	30,000	40,000	40,000
231 MEALS, OUT OF TOWN			300	108	300	300	300
233 MILEAGE/CAR REIMBURSEMENT			700	513	700	700	700
234 LODGING			800	0	800	800	800
235 REGISTRATION FEES			1,250	140	1,250	1,250	1,250
236 EDUCATION REIMBURSEMENT			0	0	0	0	0

See next page for totals.

238 POSTAGE	500	234	500	500	500
251 COLLECTIVE BARGAINING	15,000	11,211	23,000	23,000	23,000
252 OTHER PROFESSIONAL SERVIC	500	28	500	500	500
299 MISCELLANEOUS	1,000	58	1,000	1,000	1,000
301 PAPER	200	17	200	200	200
303 OTHER OFFICE SUPPLIES 750	750	199	750	750	750
326 FURNITURE	0	0	0	0	0
399 MISCELLANEOUS	1,000	115	500	500	500
5200 LEGAL	150,425	160,209	159,125	168,765	168,765
Totals:					

Department: 5310 FINANCE - ADMINISTRATION

Commodity	Description	Explanation	Fiscal Year 94		Fiscal Year 95		
			Approp.	Actual To 12/31/94	Department Request	Selectmen Recommend	Bud Comit Recommend
101 SALARIES,	FULL TIME		52,722	31,430	52,722	52,722	52,722
102 SALARIES,	PART TIME		0	0	0	0	0
108 FICA			4,033	2,351	4,033	4,033	4,033
109 HEALTH, DENTAL INSURANCE			4,294	2,308	4,441	4,195	4,195
110 LIFE INSURANCE			219	82	219	219	219
111 DISABILITY INSURANCE			613	336	585	585	585
112 STATE RETIREMENT			1,492	769	1,492	1,492	1,492
199 MISCELLANEOUS			0	0	0	0	0
							See next page for totals.

202 SMALL EQUIPMENT MAINT	100	0	0	0	0
214 NOTICES, NEWSPAPER ADS	100	0	0	0	0
215 PUBLICATIONS	950	267	950	950	950
GASB, BAFFR, FLA, SCHESHNOF BANK RATING					
217 ASSOC. DUES, FEES	200	35	200	200	200
221 EQUIPMENT RENTAL	9,200	5,284	9,200	9,200	9,200
228 AUDIT	19,000	18,500	19,000	19,000	19,000
230 MEALS, IN TOWN	0	0	0	0	0
231 MEALS, OUT OF TOWN	350	35	350	350	350
232 PUBLIC TRANSPORTATION	1,000	322	1,000	1,000	1,000
233 MILEAGE/CAR REIMB.	700	354	700	700	700
235 REGISTRATION FEES	1,000	295	1,000	1,000	750
NHGFOA, NEGFOA, NATLGFOA					
236 EDUCATION REIMBURSEMENT	0	0	0	0	0
237 IN HOUSE TRAINING	0	0	0	0	0
238 POSTAGE	350	0	350	350	200
252 OTHER PROF. SERVICE	1,000	641	1,000	1,000	1,000
301 PAPER	3,500	679	3,500	3,500	3,500
303 OTHER OFFICE SUPPLIES	10,000	4,782	10,000	10,000	10,000
ALL FINANCE SUPPLIES					
5310 FINANCE - ADMINISTRATION	110,823	68,470	110,742	110,496	109,496
Totals:					

Department: 5320 FINANCE - ACCOUNTING

Commodity	Description	Explanation	Fiscal Year 94		Fiscal Year 95		
			Approp.	Actual To 12/31/94	Department Request	Selectmen Recommend	Bud Comit Recommend
101 SALARIES, FULL TIME			74,340	44,654	76,030	76,030	76,030
							See next page for totals.

See next page for totals.

202 SMALL EQUIP. MAINT.	9,375	8,088	7,120	7,120	7,120
204 LARGE EQUIP., MAINT.	35,600	23,739	37,800	37,800	37,800
214 NOTICES, NEWSPAPER ADS	25	0	0	0	0
215 PUBLICATIONS	25	60	100	100	100
233 MILEAGE/CAR REIMBURSEMENT	100	104	100	100	100
237 IN HOUSE TRAINING	4,500	1,728	2,500	2,500	2,500
252 OTHER PROFESSIONAL SERVICE	8,500	8,476	5,900	5,900	5,900
301 PAPER	3,000	425	3,000	3,000	3,000
303 OTHER OFFICE SUPPLIES	2,100	1,593	2,540	2,540	2,540
411 COMPUTER EQUIPMENT	6,700	6,654	3,100	3,100	3,100
5330 FINANCE - DATA PROCESSING	147,145	95,474	142,405	141,946	141,946
		Totals:			

Department: 5410 ASSESSOR

Commodity	Fiscal Year 94		Fiscal Year 95		
	Approp.	Actual To 12/31/94	Department Request	Selectmen Recommend	Bud Comit Recommend
101 SALARIES, FULL TIME	64,867	39,045	66,237	66,237	66,237
102 SALARIES, PART TIME	0	0	0	0	0
103 SALARIES, TEMPORARY	2,000	930	3,000	2,000	2,000
105 SALARIES, OVERTIME	0	0	0	0	0
108 FICA	5,651	2,854	5,297	5,297	5,297
109 HEALTH, DENTAL INSURANCE	8,587	4,617	98,881	8,390	8,390
110 LIFE INSURANCE	241	91	222	222	222
111 DISABILITY INSURANCE	754	418	735	735	735
					See next page for totals.

112 STATE RETIREMENT	1,836	944	1,875	1,875	1,875
199 MISCELLANEOUS	200	0	200	200	200
203 SMALL EQUIP. REPAIRS	200	0	200	200	200
214 NOTICES, NEWSPAPER ADS	200	0	200	200	200
215 PUBLICATIONS	180	260	180	180	180
216 DEEDS, OTHER LEGAL DOC.	150	21	150	150	150
217 ASSOC. DUES, FEES	140	20	140	140	140
226 FILM DEVELOPING	130	8	130	130	130
231 MEALS, OUT OF TOWN	200	44	200	200	200
233 MILEAGE/CAR REIMB.	1,800	1,050	2,122	200	200
234 LODGING CONFERENCE	925	0	925	0	0
235 REGISTRATION FEES	900	50	900	925	925
236 EDUCATION REIMB.	500	0	500	900	900
238 POSTAGE	200	90	200	500	500
241 PRINTING	125	0	125	200	200
252 OTHER PROF. SERVIC	3,700	0	125	125	125
			63,700	63,700	63,700
303 OTHER OFFICE SUPPLIES	600	73	600	600	600
318 FILM	60	0	60	60	60
326 FURNITURE	0	0	0	0	0
411 COMPUTER EQUIPMENT	3,445	3,445	0	0	0
5410 ASSESSOR	97,591	53,960	156,779	153,166	153,166
Totals:					

Department: 5510 PUBLIC WORKS - ADMINISTRATION

			Fiscal Year 94		Fiscal Year 95		
Commodity	Description	Explanation	Approp.	Actual To 12/31/94	Department Request	Selectmen Recommend	Bud Comit Recommend
101 SALARIES, FULL TIME			101,746	60,249	103,168	103,168	103,168
105 SALARIES, OVERTIME			1,200	510	1,200	1,200	1,200
108 FICA			7,876	4,601	7,984	7,984	7,984
109 HEALTH, DENTAL INSURANCE			14,094	6,340	13,013	12,301	12,301
110 LIFE INSURANCE			407	152	370	370	370
111 DISABILITY INSURANCE			1,183	650	1,145	1,145	1,145
112 STATE RETIREMENT			2,913	1,494	2,954	2,954	2,954
118 MERIT BONUS			0	0	0	0	0
199 MISCELLANEOUS			0	0	0	0	0
202 SMALL EQUIPMENT MAINT			300	0	80	80	80
203 SMALL EQUIPMENT REPAIRS			100	0	100	100	100
214 NOTICES, NEWSPAPER ADS			200	0	200	200	200
215 PUBLICATION			390	132	360	360	360
217 ASSOCIATION DUES, FEES			385	380	395	395	395
221 EQUIPMENT RENTAL			5,520	1,729	4,800	4,800	4,800
230 MEALS, IN TOWN			50	0	50	50	50
231 MEALS, OUT OF TOWN			100	0	100	100	100
232 PUBLIC TRANSPORTATION			500	0	500	500	500
233 MILEAGE/CAR REIMBURSEMENT			75	42	75	75	75
234 LODGING			500	0	500	500	500
235 REGISTRATION FEES			640	0	590	590	590
236 EDUCATION REIMBURSEMENT			800	0	800	800	800
See next page for totals.							

See next page for totals.

238 POSTAGE	1,050	650	1,050	1,050	1,050	1,050
241 PRINTING	1,200	535	1,200	1,200	1,200	1,200
299 MISCELLANEOUS	100	0	100	100	100	100
301 PAPER	1,525	372	1,350	1,350	1,350	1,350
302 PHOTO COPY SUPPLIES	675	434	675	675	675	675
303 OTHER OFFICE SUPPLIES	2,500	1,310	2,500	2,500	2,500	2,500
326 FURNITURE	350	343	890	890	890	890
399 MISCELLANEOUS	300	0	300	300	300	300
403 SMALL EQUIPMENT	2,600	2,647	0	0	0	0
5510 PUBLIC WORKS - ADMINISTRATION	149,279	82,570	146,449	145,737	145,287	145,287
Totals:						

Department: 5531 PUBLIC WORKS - ENGINEERING

Commodity	Description	Explanation	Fiscal Year 94		Fiscal Year 95		
			Approp.	Actual To 12/31/94	Department Request	Selectmen Recommend	Bud Comit Recommend
101 SALARIES, FULL TIME			100,404	59,950	102,003	102,003	102,003
105 SALARIES, OVERTIME			2,000	590	2,000	2,000	2,000
108 FICA			7,834	4,488	7,956	7,956	7,956
109 HEALTH, DENTAL INSURANCE			12,096	5,612	14,548	13,755	13,755
110 LIFE INSURANCE			332	132	250	250	250
111 DISABILITY INSURANCE			1,167	635	1,132	1,132	1,132
112 STATE RETIREMENT			2,898	1,501	2,944	2,944	2,944
118 MERIT BONUS			0	0	0	0	0

See next page for totals.

199 MISCELLANEOUS	0	0	0	0
202 SMALL EQUIPMENT MAINT	600	600	600	600
203 SMALL EQUIPMENT REPAIRS	400	400	400	400
214 NOTICES, NEWSPAPER ADS	200	84	200	200
215 PUBLICATIONS	300	106	300	300
216 DEEDS, OTHER LEGAL DOCUME	100	100	150	150
217 ASSOCIATION DUES, FEES	160	159	170	170
221 EQUIPMENT RENTAL	400	7	200	200
225 ENGINEERING FEES	1,500	3,100	6,500	6,500
226 FILM DEVELOPING	50	6	50	50
231 MEALS, OUT OF TOWN	50	0	50	50
232 PUBLIC TRANSPORTATION	100	0	50	50
234 LODGING	200	0	150	150
235 REGISTRATION FEES	300	0	300	300
236 EDUCATION REIMBURSEMENT	1,000	0	1,000	1,000
241 PRINTING	200	0	200	200
303 OTHER OFFICE SUPPLIES	1,000	523	1,355	1,355
318 FILM	50	18	50	50
399 MISCELLANEOUS	2,000	688	1,660	1,660
403 SMALL EQUIPMENT	0	0	4,500	4,500
5531 PUBLIC WORKS - ENGINEERING	135,341	78,539	148,718	147,925
Totals:				

Department: 5533 CONSERVATION COMMISSION

Commodity	Description	Explanation	Fiscal Year 94		Fiscal Year 95		
			Approp.	Actual To 12/31/94	Department Request	Selectmen Recommend	Bud Comit Recommend
214	NOTICES, NEWSPAPER ADS		50	0	50	50	50
215	PUBLICATIONS		150	0	230	230	230
217	ASSOCIATION DUES, FEES		775	0	985	985	985
225	ENGINEERING FEES		2,500	392	7,750	7,750	7,750
226	FILM DEVELOPING		30	0	30	30	30
233	MILEAGE/CAR REIMBURSEMENT		50	0	50	50	50
235	REGISTRATION FEES		600	60	600	600	600
299	MISCELLANEOUS		1,000	288	1,000	1,000	1,000
303	OTHER OFFICE SUPPLIES		50	32	50	50	50
318	FILM		20	0	20	20	20
399	MISCELLANEOUS		500	19	500	500	500
5533 CONSERVATION COMMISSION			5,725	791	11,265	11,265	11,265
Totals:							

Department: 5551 PUBLIC WORKS - FACILITIES

Commodity	Description	Explanation	Fiscal Year 94		Fiscal Year 95		
			Approp.	Actual To 12/31/94	Department Request	Selectmen Recommend	Bud Comit Recommend
101 SALARIES, FULL TIME			23,295	14,202	24,606	24,606	24,606
105 SALARIES, OVERTIME			1,200	1,552	1,700	1,700	1,700
108 FICA			1,912	1,159	2,012	2,012	2,012
109 HEALTH, DENTAL INSURANCE			5,507	2,567	5,668	5,365	5,365
110 LIFE INSURANCE			66	30	40	40	40
111 DISABILITY INSURANCE			277	146	273	273	273
112 STATE RETIREMENT			707	356	744	744	744
199 MISCELLANEOUS			0	0	0	0	0
202 SMALL EQUIPMENT MAINT			400	109	400	400	400
206 ELECTRICITY			8,800	4,498	9,500	9,500	9,500
207 WATER AND SEWAGE			3,000	1,752	4,400	4,400	4,400
208 TELEPHONE			2,600	1,115	2,700	2,700	2,700
209 HEATING OIL			1,800	1,761	0	0	0
212 RADIO REPAIRS			3,000	317	3,000	3,000	3,000
214 NOTICES, NEWSPAPER ADS			150	0	150	150	150
215 PUBLICATIONS			135	132	135	135	135
221 EQUIPMENT RENTAL			8,500	5,985	9,700	9,700	9,700
230 MEALS IN TOWN			0	0	300	300	300
231 MEALS, OUT OF TOWN			25	0	50	50	50
233 MILEAGE/CAR REIMBURSEMENT			65	0	50	50	50
235 REGISTRATION FEES			200	0	200	200	200
238 POSTAGE			75	19	75	75	75

See next page for totals.

241 PRINTING	700	140	700	700	700
303 OTHER OFFICE SUPPLIES	1,700	843	1,700	1,700	1,700
326 FURNITURE	250	0	0	0	0
399 MISCELLANEOUS	0	0	250	250	250
403 SMALL EQUIPMENT	1,900	950	0	0	0
5551 PUBLIC WORKS - FACILITIES	66,760	37,633	68,353	68,050	68,050
Totals:					

Department: 5552 PUBLIC WORKS - STREETS

Commodity	Description	Explanation	Fiscal Year 94		Fiscal Year 95		
			Approp.	Actual To 12/31/94	Department Request	Selectmen Recommend	Bud Comit Recommend
101 SALARIES,	FULL TIME		360,402	202,012	372,195	372,195	372,195
104 SALARIES,	SEASONAL		2,000	3,365	3,200	3,200	3,200
105 SALARIES,	OVERTIME		50,000	59,284	75,000	75,000	75,000
107 STANDBY			10,044	5,096	9,000	9,000	9,000
108 FICA			32,317	19,517	34,900	34,900	34,900
109 HEALTH, DENTAL INSURANCE			51,372	26,009	53,075	50,182	50,182
110 LIFE INSURANCE			811	369	516	516	516
111 DISABILITY INSURANCE			4,189	2,455	4,130	4,130	4,130
112 STATE RETIREMENT			11,898	5,513	12,910	12,910	12,910
199 MISCELLANEOUS			0	0	0	0	0
206 ELECTRICITY			113,000	56,920	123,000	123,000	123,000
210 NATURAL GAS			250	89	425	425	425

See next page for totals.

214 NOTICES, NEWSPAPER ADS	450	0	465	465	465
219 DAMAGE SETTLEMENTS	3,300	1,142	3,300	3,300	3,300
221 EQUIPMENT RENTAL	23,000	11,124	7,000	7,000	7,000
224 BUILDING MAINTENANCE	10,000	9,677	10,000	10,000	10,000
235 REGISTRATION FEES	200	0	200	200	200
243 BRUSH CUTTING	2,600	1,318	5,600	5,600	5,600
248 STREET OVERLAY	275,000	306,931	300,000	300,000	300,000
261 TRAFFIC LIGHT MAINTENANCE	5,600	810	5,600	5,600	5,600
262 STREET LINE MARKINGS	20,000	20,805	20,000	20,000	20,000
263 STREET LIGHT INSTALLATION	1,000	750	1,000	1,000	1,000
290 STREET SWEEPING	0	0	20,000	20,000	20,000
295 WINTER MAINT.-SCHOOLS	2,500	1,470	5,000	5,000	5,000
299 MISCELLANEOUS	2,500	900	2,500	2,500	2,500
304 GASOLINE	15,000	6,663	15,000	15,000	15,000
305 DIESEL	12,000	4,797	15,200	15,200	15,200
308 SALT	55,000	24,203	65,000	65,000	65,000
309 TARVIA	27,000	14,431	27,000	27,000	27,000
310 GRAVEL	10,000	803	10,000	10,000	10,000
311 STONE	2,500	1,188	2,500	2,500	2,500
312 SAND	21,000	4,065	21,000	21,000	21,000
316 PLOW BLADES	10,000	8,620	10,000	10,000	10,000
317 SIGNS	10,000	4,503	10,000	10,000	10,000
318 FILM	100	45	100	100	100
319 UNIFORM PURCHASES	4,585	4,485	4,585	4,585	4,585
326 FURNITURE	150	0	150	150	150
399 MISCELLANEOUS	8,000	2,227	8,000	8,000	8,000
401 LARGE OPERATING EQUIPMENT	0	0	18,630	18,630	18,630
404 TRUCKS	0	0	130,000	65,000	0
499 MISCELLANEOUS	7,000	38,475	7,000	7,000	7,000
5552 PUBLIC WORKS - STREETS	1,164,768	850,061	1,413,181	1,345,288	1,280,288
Total:					

Department: 5553 PUBLIC WORKS - EQUIPMENT MAINT

Commodity	Description	Explanation	Fiscal Year 94		Fiscal Year 95		
			Approp.	Actual To 12/31/94	Department Request	Selectmen Recommend	Bud Comit Recommend
101 SALARIES, FULL TIME			90,459	49,910	93,496	93,496	93,496
105 SALARIES, OVERTIME			7,000	980	3,000	3,000	3,000
108 FICA			7,456	4,099	7,382	7,382	7,382
109 HEALTH, DENTAL INSURANCE			14,685	6,840	15,122	14,332	14,332
110 LIFE INSURANCE			187	72	119	119	119
111 DISABILITY INSURANCE			1,051	578	1,038	1,038	1,038
112 STATE RETIREMENT			2,758	1,222	2,731	2,731	2,731
199 MISCELLANEOUS			0	0	0	0	0
203 SMALL EQUIPMENT REPAIRS			20,000	14,402	22,000	22,000	22,000
204 LARGE EQUIPMENT MAINT.			5,000	2,002	7,000	7,000	7,000
205 LARGE EQUIPMENT REPAIRS			19,000	13,354	26,500	25,500	26,500
221 EQUIPMENT RENTAL			800	583	850	850	850
231 MEALS, OUT OF TOWN			25	0	0	0	0
235 REGISTRATION FEES			400	0	200	200	200
254 TOWING			300	0	300	300	300
299 MISCELLANEOUS			2,000	76	2,000	2,000	2,000
306 OIL AND GREASE			2,500	1,655	2,500	2,500	2,500
307 TIRES			8,000	3,706	9,000	9,000	9,000
319 UNIFORM PURCHASES			1,035	1,034	1,035	1,035	1,035
322 JANITORIAL SUPPLIES			1,300	962	1,300	1,300	1,300

See next page for totals.

324 OTHER CHEMICALS	2,500	1,526	2,500	2,500	2,500	2,500
399 MISCELLANEOUS	4,000	2,680	4,500	4,500	4,500	4,500
5553 PUBLIC WORKS - EQUIPMENT MAINT	Totals:	190,456	105,801	202,573	201,783	201,783

Department: 5554 PUBLIC WORKS - DRAINAGE

Commodity	Description	Explanation	Fiscal Year 94		Fiscal Year 95	
			Approp.	Actual To 12/31/94	Department Request	Selectmen Recommend
101 SALARIES, FULL TIME			150,060	78,369	154,964	154,964
105 SALARIES, OVERTIME			8,000	1,727	8,000	8,000
107 STANDBY			4,046	1,756	3,400	3,400
108 FICA			12,402	7,416	12,727	12,727
109 HEALTH, DENTAL INSURANCE			23,249	10,923	23,896	23,896
110 LIFE INSURANCE			328	162	209	209
111 DISABILITY INSURANCE			1,018	776	1,003	1,003
112 STATE RETIREMENT			4,588	2,181	4,708	4,708
199 MISCELLANEOUS			0	0	0	0
203 SMALL EQUIPMENT REPAIRS			1,500	7	1,500	1,500
221 EQUIPMENT RENTAL			2,000	474	2,000	2,000
231 MEALS, OUT OF TOWN			25	0	0	0
244 MEDICAL EXAMS			0	0	200	200
310 GRAVEL			400	461	600	600
311 STONE			400	0	600	600

See next page for totals.

312 SAND	400	43	600	600	600
313 MANHOLE STRUCTURES	2,500	0	2,500	2,500	2,500
314 GRATES, FRAMES, COVERS	4,100	4,184	4,100	4,100	4,100
315 PIPE AND FABRIC	2,500	491	2,500	2,500	2,500
318 FILM	100	0	100	100	100
319 UNIFORM PURCHASES	1,863	1,655	1,863	1,863	1,863
399 MISCELLANEOUS	3,600	2,465	3,600	3,600	3,600
401 LARGE OPERATING EQUIPMENT	0	0	60,000	60,000	0
403 SMALL EQUIPMENT	2,125	1,764	0	0	0
406 DRAINAGE CONSTRUCTION	45,000	35,895	32,000	32,000	32,000
5554 PUBLIC WORKS - DRAINAGE	270,204	150,749	322,408	321,070	261,070
Totals:					

Department: 5555 PUBLIC WORKS - SOLID WASTE MAN

Commodity	Description	Explanation	Fiscal Year 94		Fiscal Year 95		
			Approp.	Actual To 12/31/94	Department Request	Selectmen Recommend	Bud Comit Recommend
206 ELECTRICITY			2,700	563	2,200	2,200	2,200
214 NOTICES, NEWSPAPER ADS			100	66	250	250	250
217 ASSOCIATION DUES, FEES			7,126	7,125	8,032	7,126	7,126
264 POST CLOSURE MONITORING			28,525	16,092	30,000	30,000	30,000
299 MISCELLANEOUS			2,500	627	2,500	2,500	2,500
5555 PUBLIC WORKS - SOLID WASTE MAN			40,951	24,473	42,982	42,076	42,076
Totals:							

Department: 5556 PUBLIC WORKS - GROUNDS MAINT

Commodity	Description	Explanation	Fiscal Year 94		Fiscal Year 95		
			Approp.	Actual To 12/31/94	Department Request	Selectmen Recommend	Bud Comit Recommend
206 ELECTRICITY			550	604	850	850	850
207 WATER AND SEWAGE			300	146	500	500	500
221 EQUIPMENT RENTAL			100	0	100	100	100
299 MISCELLANEOUS			1,700	158	1,200	1,200	1,200
324 OTHER CHEMICALS			1,000	0	750	750	750
325 EQUIPMENT REPAIR PARTS			1,000	98	1,000	1,000	1,000
399 MISCELLANEOUS			1,000	260	1,000	1,000	1,000
403 SMALL EQUIPMENT			0	0	2,700	2,700	2,700
5556 PUBLIC WORKS - GROUNDS MAINT			5,650	1,266	8,100	8,100	8,100

Department: 5561 SEWER - BILLING AND COLLECTION

Commodity	Description	Explanation	Fiscal Year 94		Fiscal Year 95		
			Approp.	Actual To 12/31/94	Department Request	Selectmen Recommend	Bud Comit Recommend
101 SALARIES, FULL TIME			20,384	12,314	19,885	19,885	19,885
102 SALARIES, PART TIME			1,200	162	1,200	1,200	1,200
105 SALARIES, OVERTIME			1,500	109	1,500	1,500	1,500
							See next page for totals

108 FICA	1,766	684	1,728	1,728	1,728
109 HEALTH, DENTAL INSURANCE	2,841	2,065	5,014	4,772	4,772
110 LIFE INSURANCE	62	13	40	40	40
111 DISABILITY INSURANCE	237	81	221	221	221
112 STATE RETIREMENT	619	139	605	605	605
199 MISCELLANEOUS	0	0	0	0	0
216 DEEDS, OTHER LEGAL DOCUMEN	1,700	1,253	1,700	1,700	1,700
218 LEGAL FEES	5,000	0	5,000	0	0
225 ENGINEERING FEES	5,000	0	2,000	2,000	2,000
228 AUDIT	5,000	0	0	0	0
233 MILEAGE/CAR REIMBURSEMENT	75	0	75	75	75
238 POSTAGE	5,500	3,363	6,000	6,000	6,000
252 OTHER PROFESSIONAL SERVIC	40,000	13,209	40,000	31,000	31,000
298 CONTINGENCY 15000 REGULAR CONTINGENCY	15,000	0	65,000	15,000	15,000
299 MISCELLANEOUS	30,000	15,000	30,000	30,000	30,000
303 OTHER OFFICE SUPPLIES	2,000	395	2,000	2,000	2,000
411 COMPUTER EQUIPMENT	1,000	987	500	500	500
499 MISCELLANEOUS	0	0	0	0	0
5561 SEWER - BILLING AND COLLECTION	138,884	49,774	182,468	118,226	118,226
Totals:					

Department: 5562 SEWER - OPERATIONS AND MAINT.

Commodity	Description	Explanation	Fiscal Year 94			Fiscal Year 95		
			Approp.	Actual To 12/31/94	Department Request	Selectmen Recommend	Bud Comit Recommend	
101 SALARIES, FULL TIME			100,040	54,536	103,309	103,309	103,309	

See next page for totals.

105 SALARIES, OVERTIME	13,000	4,217	13,000	13,000
107 STANDBY	2,698	1,988	3,400	3,400
108 FICA	8,854	4,647	9,158	9,158
109 HEALTH, DENTAL INSURANCE	16,606	6,226	17,068	17,068
110 LIFE INSURANCE	234	113	149	149
111 DISABILITY INSURANCE	484	517	478	478
112 STATE RETIREMENT	3,275	1,454	3,388	3,388
199 MISCELLANEOUS	0	0	0	0
203 SMALL EQUIPMENT REPAIRS	6,000	490	1,500	1,500
206 ELECTRICITY	20,200	8,618	24,750	24,750
207 WATER AND SEWAGE	3,000	1,414	3,200	3,200
208 TELEPHONE	3,500	1,424	3,800	3,800
213 FIRE ALARM MAINTENANCE	1,000	502	1,000	1,000
214 NOTICES, NEWSPAPER ADS	50	0	50	50
221 EQUIPMENT RENTAL	800	289	800	800
231 MEALS, OUT OF TOWN	25	0	25	25
235 REGISTRATION FEES	580	0	580	580
238 POSTAGE	25	9	25	25
239 SEWAGE TREATMENT	750,000	17,881	590,000	590,000
241 PRINTING	300	0	300	300
244 MEDICAL EXAMS	0	0	200	200
299 MISCELLANEOUS	5,000	0	5,000	5,000
310 GRAVEL	0	0	400	400
311 STONE	0	0	400	400
312 SAND	0	0	400	400
313 MANHOLE STRUCTURES	2,500	438	2,500	2,500
314 GRATES, FRAMES, COVERS	1,500	0	1,500	1,500
315 PIPE AND FABRIC	500	477	500	500

See next page for totals.

318 FILM	200	187	100	100	100
319 UNIFORM PURCHASES	1,242	1,156	1,242	1,242	1,242
323 SEWAGE CHEMICALS	14,000	12,948	14,000	14,000	14,000
399 MISCELLANEOUS	3,000	1,359	3,000	3,000	3,000
401 LARGE OPERATING EQUIPMENT	0	0	60,000	60,000	0
403 SMALL EQUIPMENT	4,550	1,764	0	0	0
410 SEWER REPAIR/MAINTENANCE	10,000	1,729	10,000	10,000	10,000
412 SEWER LATERAL REPLACEMENT	0	0	3,000	3,000	3,000
5562 SEWER - OPERATIONS AND MAINT	973,163	124,419	879,178	878,222	818,222
Totals:					

Department: 5563 SEWER - DEBT

Commodity	Description	Explanation	Fiscal Year 94		Fiscal Year 95		
			Approp.	Actual To 12/31/94	Department Request	Selectmen Recommend	Bud Comit Recommend
497 PRINCIPAL			284,750	284,500	333,195	333,195	333,195
498 INTEREST			166,149	100,082	87,894	87,894	87,894
5563 SEWER - DEBT		Totals:	450,899	384,582	421,089	421,089	421,089

Department: 5564 SEWER - CONSTRUCTION

Commodity	Description	Explanation	Fiscal Year 94		Fiscal Year 95		
			Approp.	Actual To 12/31/94	Department Request	Selectmen Recommend	Bud Comit Recommend
600 CEDAR-SPRUCE CONSTRUCTION			0	0	0	0	0
601 PARKHURST DR CONSTRUCTION			0	0	0	0	0
602 B-BIRCH & HURLEY CONSTRUC			0	0	0	0	0
603 BONNIE LANE CONSTRUCTION			0	157,095	0	0	0
604 CENTRAL ST. CONSTRUCTION			0	0	0	0	0
605 WATER ST. RECONSTRUCTION			0	0	0	0	0
606 ALPHA STREET & LIONS AVE			47,670	14,723	0	0	0
607 WINN AVE & WINNHAVEN DR			150,000	0	0	0	0
608 PUMP STATION CONTINGENCY			25,000	1,529	25,000	25,000	25,000
612 PINEDALE/CROSS ST & THIRD			0	0	140,000	140,000	140,000
613 POWER ST & NOTTINGHAM ST			0	0	49,500	49,500	49,500
Totals:			222,670	173,347	214,500	214,500	214,500

5564 SEWER - CONSTRUCTION

Department: 5571 PLANNING DEPT

Commodity	Description	Explanation	Fiscal Year 94		Fiscal Year 95		
			Approp.	Actual To 12/31/94	Department Request	Selectmen Recommend	Bud Comit Recommend
101 SALARIES, FULL TIME			92,711	47,190	114,038	94,632	94,632

See next page for totals.

103 SALARIES, TEMPORARY INTERNS	2,000	0	2,000	2,000	2,000
105 SALARIES, OVERTIME	300	83	300	300	300
108 FICA	7,421	3,493	8,900	7,416	7,416
109 HEALTH, DENTAL INSURANCE	13,013	5,034	17,145	10,847	10,847
110 LIFE INSURANCE	317	135	384	344	344
111 DISABILITY INSURANCE	1,078	480	1,265	1,050	1,050
112 STATE RETIREMENT	2,632	1,126	3,235	2,686	2,686
202 SMALL EQUIPMENT MAINT	200	100	200	200	200
203 SMALL EQUIPMENT REPAIRS	100	0	100	100	100
214 NOTICES, NEWSPAPER ADS	500	236	500	500	500
215 PUBLICATIONS	350	175	350	350	350
216 DEEDS, OTHER LEGAL DOCUME	2,200	989	2,360	2,360	2,360
217 ASS. DUES, FEES	18,568	18,399	13,548	13,548	13,548
226 FILM DEVELOPING	50	0	50	50	50
231 MEALS, OUT OF TOWN	125	0	125	125	125
232 PUBLIC TRANSPORTATION	400	0	600	600	600
233 MILEAGE/CAR REIMBURSEMENT	100	0	100	100	100
234 LODGING	200	0	400	400	400
235 REGISTRATION FEES	1,200	75	1,500	1,500	1,500
236 EDUCATION REIMBURSEMENT	1,300	376	1,300	1,300	1,300
241 PRINTING	1,000	0	1,800	1,800	1,800
303 OTHER OFFICE SUPPLIES	700	177	700	700	700
318 FILM	50	0	50	50	50
399 MISCELLANEOUS	500	0	500	500	500
403 SMALL EQUIPMENT	900	900	0	0	0
405 FURNITURE	710	0	0	0	0
5571 PLANNING DEPT	148,625	78,968	171,450	143,458	143,458
Totals:					

Department: 5572 PLANNING BOARD

Commodity	Description	Explanation	Fiscal Year 94			Fiscal Year 95		
			Approp.	Actual To 12/31/94	Department Request	Selectmen Recommend	Bud Comit Recommend	
214	NOTICES, NEWSPAPER ADS		4,500	2,539	5,200	5,200	5,200	
225	ENGINEERING FEES		0	35,212	0	0	0	
226	FILM DEVELOPING		135	0	135	135	135	
235	REGISTRATION FEES		260	110	260	260	260	
238	POSTAGE		2,700	990	2,700	2,700	2,700	
252	OTHER PROF. SVC.		14,280	7,018	36,000	28,000	28,000	
303	OTHER OFFICE SUPPLIES		500	239	500	500	500	
318	FILM		20	0	20	20	20	
403	SMALL EQUIPMENT		0	0	20,000	20,000	20,000	
5572	PLANNING BOARD	Totals:	22,395	46,108	64,815	56,815	56,815	

Department: 5581 ZONING DEPT

Commodity	Description	Explanation	Fiscal Year 94			Fiscal Year 95		
			Approp.	Actual To 12/31/94	Department Request	Selectmen Recommend	Bud Comit Recommend	
101	SALARIES, FULL TIME		55,998	33,316	57,268	57,268	57,268	

See next page for totals.

108 FICA	4,284	2,468	4,381	4,381	4,381
109 HEALTH, DENTAL INSURANCE	8,635	4,171	8,734	8,438	8,438
110 LIFE INSURANCE	209	86	189	189	189
111 DISABILITY INSURANCE	651	351	636	636	636
112 STATE RETIREMENT	1,585	812	1,621	1,621	1,621
202 SMALL EQUIPMENT MAINT	100	100	500	500	500
203 SMALL EQUIPMENT REPAIRS	0	0	0	0	0
214 NOTICES, NEWSPAPER ADS	100	164	100	100	100
215 PUBLICATIONS	500	538	500	500	500
226 FILM DEVELOPING	0	5	0	0	0
231 MEALS, OUT OF TOWN	100	98	100	100	100
233 MILEAGE/CAR REIMBURSEMENT	100	36	100	100	100
234 LODGING	200	248	150	150	150
235 REGISTRATION FEES	300	253	350	350	350
236 EDUCATION REIMBURSEMENT	0	0	0	0	0
241 PRINTING	1,100	555	1,000	1,000	1,000
303 OTHER OFFICE SUPPLIES	200	103	200	200	200
318 FILM	0	0	0	0	0
399 MISCELLANEOUS	2,500	0	1,000	1,000	1,000
403 SMALL EQUIPMENT	0	0	0	0	0
5581 ZONING DEPT	76,562	43,304	76,829	76,533	76,533
Totals:					

Department: 5582 BUILDING DEPT

Commodity	Description	Explanation	Fiscal Year 94		Fiscal Year 95		
			Approp.	Actual To 12/31/94	Department Request	Selectmen Recommend	Bud Comit Recommend
101 SALARIES, FULL TIME			64,501	38,121	66,102	66,102	66,102
105 SALARIES, OVERTIME			0	0	500	500	500
108 FICA			4,934	2,686	5,095	5,095	5,095
109 HEALTH, DENTAL INSURANCE			11,014	6,476	11,336	10,730	10,730
110 LIFE INSURANCE			125	138	79	79	79
111 DISABILITY INSURANCE			750	415	733	733	733
112 STATE RETIREMENT			1,825	928	1,885	1,885	1,885
214 NOTICES, NEWSPAPER ADS BID SPECS PUBLICATION			0	0	300	300	300
215 PUBLICATIONS			500	94	500	500	500
217 ASSOCIATION DUES, FEES			400	312	400	400	400
221 EQUIPMENT RENTAL			400	118	400	400	400
225 ENGINEERING FEES			0	0	0	0	0
226 FILM DEVELOPING			1	128	700	700	700
233 MILEAGE/CAR REIMBURSEMENT			100	101	150	150	150
234 LODGING LODGING FOR BILL/ED CONFE BOCA CONFERENCE			0	0	225	225	225
235 REGISTRATION FEES			400	406	600	600	600
236 EDUCATION REIMBURSEMENT			0	0	0	0	0
238 POSTAGE			500	157	500	500	500
241 PRINTING			200	0	2,000	2,000	2,000
318 FILM			375	69	375	375	200
399 MISCELLANEOUS			500	290	700	700	700
Totals:			86,525	50,439	92,580	91,974	91,374

Department: 5583 ZONING BOARD OF ADJUSTMENT

			Fiscal Year 94		Fiscal Year 95		
Commodity	Description	Explanation	Approp.	Actual To 12/31/94	Department Request	Selectmen Recommend	Bud Comit Recommend
214	NOTICES,NEWSPAPER ADS		2,000	1,764	2,200	2,200	2,200
235	REGISTRATION FEES		250	215	250	250	250
238	POSTAGE		1,000	925	1,200	1,200	1,200
252	OTHER PROFESSIONAL SERVICE		2,000	1,324	2,300	2,300	2,300
5583 ZONING BOARD OF ADJUSTMENT			5,250	4,228	5,950	5,950	5,950
Totals:							

Department: 5610 POLICE ADMINISTRATION

Commodity	Description	Explanation	Fiscal Year 94		Fiscal Year 95	
			Approp.	Actual To 12/31/94	Department Request	Selectmen Recommend
101 SALARIES, FULL TIME			167,486	70,525	167,811	167,811
105 SALARIES, OVERTIME		APPROX 100 HOURS FOR INVESTIGATIONS	3,000	793	3,000	3,000
108 FICA			2,672	1,105	3,311	3,311
109 HEALTH, DENTAL INSURANCE			21,415	8,692	22,028	20,819
110 LIFE INSURANCE			696	273	698	698

See next page for totals.

111 DISABILITY INSURANCE	1,947	734	1,862	1,862	1,862
112 STATE RETIREMENT	711	383	726	726	726
113 POLICE RETIREMENT	5,058	1,671	5,051	5,051	5,051
118 MERIT BONUS	1,500	1,200	1,500	1,500	1,500
120 POLICE DETAIL	0	0	0	0	0
203 SMALL EQUIP. REPAIRS	2,000	718	2,000	2,000	2,000
204 LARGE EQUIP. MAINT.	17,000	8,070	17,000	17,000	16,500
FLEET OF 13 VEHICLES					
205 LARGE EQUIP. REPAIRS	5,000	622	5,000	5,000	5,000
MAJOR REPAIRS TO FLEET					
AUTO BODY WORK ETC.					
206 ELECTRICITY	300	107	300	300	300
TRIGATE COMM CENTER					
IMPOUND LOT, WEST RD					
208 TELEPHONE	8,000	4,399	9,000	9,000	9,000
BUSINESS & COMMUN LINES,					
FAX,INTOX, MODEM LINES					
211 BLOOD ALCOHOL TESTS	300	40	200	200	200
BLOOD TESTS FOR DWI,					
INVESTIGATIONS (\$30.00)					
212 RADIO REPAIRS	5,800	4,500	5,800	5,800	5,800
MAINT FOR ALL RADIOS					
& COMMUNICATION CENTER					
214 NOTICES, NEWSPAPER ADS	350	30	400	400	400
COSTS ASSOC W/ADDS					
FOR PURCHASES, EMPLOYMENT					
215 PUBLICATIONS	750	1,118	750	750	750
LAW BOOK UPDATES					
217 ASSO. DUES, FEES	400	318	315	315	315
NH SEC OF STATE, IACP					
IPTM,NH PAC					
219 DAMAGE SETTLEMENTS	2,000	(3,971)	2,000	2,000	2,000
COST NOT COVERED BY					
TOWN INSURANCE \$1,000 DED					
221 EQUIPMENT RENTAL	4,800	2,054	4,540	4,540	4,540
COPIER MACHINE \$4,260					
PAGERS \$280.00					
223 UNIFORM CLEANING	6,000	2,134	6,000	6,000	6,000
PER CONTRACT \$200 PER OFFICER					
224 BUILDING MAINT.	500	0	500	500	500
COST ASSOC W/UNFORCEEN MAINT					

See next page for totals.

230 MEALS, IN TOWN	COST FOR PRISONER FOOD & TRAINING SEMINARS	450	132	450	450	450
231 MEALS, OUT OF TOWN	FOOD ALLOWANCE FOR OUT OF TOWN SEMINARS	500	140	300	300	300
233 MILEAGE/CAR REIMB.	EMPLOYEE REIMBURS FOR USE OF VEH,NH TOKENS	200	55	300	300	300
235 REGISTRATION FEES	FEES ASSOC W/TRAINING BABSON, IACP,IPTM	1,800	2,234	1,800	1,800	1,800
236 EDUCATION REIMBURSEMENT		0	0	0	0	0
237 IN HOUSE TRAINING	IN HOUSE TRAINING	17,000	15,142	18,000	18,000	18,000
238 POSTAGE	LETN, TRAINING SUPPLIES	2,000	992	2,000	2,000	2,000
241 PRINTING	DEPT POSTAGE	4,000	1,087	2,500	2,500	2,500
244 MEDICAL EXAMS	\$400 PER CANDIDATE	1,900	1,204	2,000	2,000	2,000
246 PSYCHOLOGICAL SVCS.	\$200 PER CANDIDATE	1,000	2,200	2,000	2,000	2,000
252 OTHER PROF. SVC.	TESTING FOR ENTRY LEVEL	1,500	1,118	2,100	2,100	2,100
254 TOWING	& PROMOT. EXAMS INNOCULATIONS CRIME/ACCIDENT INVEST ABANDONED MV	300	130	250	250	250
296 POLICE CHIEF SEARCH		0	0	0	0	0
301 PAPER	COPIER & MISC PAPER	1,000	502	750	750	750
302 PHOTO COPY SUPPLIES	FUSER WEBS, TONER	550	246	500	500	500
303 OTHER OFFICE SUPPLIES	MISC OFFICE SUPPLIES	3,000	1,557	4,000	4,000	4,000
304 GASOLINE	29,000 @ .66 GAL	20,100	10,061	19,000	19,000	19,000
307 TIRES	50 REGULAR TIRES 24 SNOW TIRES STATE BID, \$60.50	5,000	1,185	4,500	4,500	4,500
319 UNIFORM PURCHASES	CLOTHING ALLOW FOR 3 ADMIN.	1,500	577	1,500	1,500	1,500
320 AMMUNITION	QUALIFICATIONS 4X PER YR \$158 PER CASE,30 CASE PER YR	4,740	3,825	4,740	4,740	4,740

See next page for totals.

325 EQUIP. REPAIR PARTS	UNEXPECTED REPAIRS PARTS	500	695	500	500
399 MISCELLANEOUS	REFLECTIVE TAPE	2,045	784	2,045	1,045
	FOR MARKED VEHICLES				
402 AUTOMOBILES	PURCHASE 4 VEHICLES	52,500	0	60,500	30,250
	STATE BID				
403 SMALL EQUIPMENT	16 X 16 STORAGE SHED	500	395	2,500	2,500
Totals:		379,770	149,776	392,027	359,568
5610 POLICE ADMINISTRATION					374,683

Department: 5615 POLICE FACILITY OPERATIONS

Commodity	Description	Explanation	Fiscal Year 94		Fiscal Year 95		
			Approp.	Actual To 12/31/94	Department Request	Selectmen Recommend	Bud Comit Recommend
101 SALARIES, FULL TIME	ONE CUSTODIAN		0	0	24,648	0	0
103 SALARIES, TEMPORARY	COVERAGE FOR VACATIONS		0	0	300	150	0
105 SALARIES, OVERTIME			0	0	200	100	0
108 FICA			0	0	1,924	962	0
109 HEALTH, DENTAL INSURANCE			0	0	5,668	2,683	0
110 LIFE INSURANCE			0	0	20	10	0
111 DISABILITY INSURANCE			0	0	273	136	0
112 STATE RETIREMENT			0	0	704	352	0
206 ELECTRICITY			0	0	18,000	9,000	9,000
207 WATER AND SEWAGE			0	0	3,500	1,740	1,750
208 TELEPHONE	PURCH TELEPHONE SYSTEM		0	0	32,200	32,200	32,200
	WIRING/COMPUTER						

See next page for totals.

210 NATURAL GAS		0	0	1,2060	600	600
212 RADIO REPAIRS	MOVE RADIO/BASES--\$26,500	0	0	31,500	31,500	31,500
	EQUIP NEEDS--TOWER \$5,000					
224 BUILDING MAINT.	EQUIPMENT, SUPPLIES	0	0	500	250	250
252 OTHER PROF. SERVIC	COST ASSOC. W/MOVING	0	0	3,000	3,000	3,000
322 JANITORIAL SUPPLIES		0	0	3,000	1,500	1,500
403 SMALL EQUIPMENT	SECURITY CAMERAS	0	0	12,500	12,500	12,500
405 FURNITURE	PURCH ADDITIONAL FURNITUR	0	0	20,000	20,000	20,000
5615 POLICE FACILITY OPERATIONS	Totals:	0	0	159,137	126,643	112,300

Department: 5620 POLICE COMMUNICATIONS

Commodity	Description	Explanation	Fiscal Year 94		Fiscal Year 95	
			Approp.	Actual To 12/31/94	Department Request	Bud Comit Selectmen Recommend Recommend
101 SALARIES, FULL TIME			114,920	70,397	114,920	114,920
102 SALARIES, PART TIME	APPROX 10 HRS PER WEEK		0	1,875	5,132	5,132
105 SALARIES, OVERTIME	750 HRS FOR COVERAGE		14,800	8,800	14,800	14,800
108 FICA			9,923	6,267	10,316	10,316
109 HEALTH, DENTAL INSURANCE			19,192	8,966	18,755	18,755
110 LIFE INSURANCE			156	60	99	99
111 DISABILITY INSURANCE			1,336	720	1,275	1,275
112 STATE RETIREMENT			3,671	1,966	3,671	3,671
120 POLICE DETAIL			0	0	0	0

See next page for totals.

221 EQUIPMENT RENTAL	NH STATE POLICE COMPUTER	3,600	1,800	3,600	3,600	3,600
252 OTHER PROFESSIONAL SERVICE MAINT--DICTAPHONE	\$1,305	755	831	1,755	1,755	1,755
	MAINT FOR PLAYBACK \$450					
319 UNIFORM PURCHASES	UNIFORMS FOR DISPATCHERS	400	36	400	400	400
401 LARGE OPERATING EQUIPMENT LEASE	DICTAPHONE	0	0	6,231	6,231	6,231
	SYSTEM 5 YR. TERM.					
403 SMALL EQUIPMENT		160	0	0	0	0

5620 POLICE COMMUNICATIONS	Totals:	168,913	101,718	182,026	180,954	180,954
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Department: 5630 POLICE PATROL

Commodity	Description	Explanation	Fiscal Year 93		Fiscal Year 94	
			Approp.	Actual To 12/31/92	Department Request	Selectmen Recommend
101 SALARIES, FULL TIME			702,520	407,650	679,682	7679,682
102 SALARIES, PART TIME			253	0	258	258
105 SALARIES, OVERTIME	4600 HRS @ AVG OT RATE		100,000	57,576	100,000	100,000
108 FICA			7,081	4,271	6,729	6,729
109 HEALTH, DENTAL INSURANCE			108,020	52,322	107,415	101,555
110 LIFE INSURANCE			749	299	475	475
111 DISABILITY INSURANCE			8,165	3,950	7,542	7,542
113 POLICE RETIREMENT			27,928	14,681	27,133	27,133
120 POLICE DETAIL			0	11,270	0	0

See next page for totals.

221 EQUIPMENT RENTAL	0	0	0	0	0
319 UNIFORM PURCHASES	10,000	6,609	10,000	10,000	10,000
325 EQUIP. REPAIRS PARTS	600	457	750	750	750
403 SMALL EQUIPMENT	950	722	0	0	0
5630 POLICE PATROL	966,266	559,807	939,984	934,124	934,124
Totals:					
	966,266	559,807	939,984	934,124	934,124

Department: 5640 POLICE INVESTIGATIONS

Commodity	Description	Explanation	Fiscal Year 94		Fiscal Year 95		
			Approp.	Actual To 12/31/94	Department Request	Selectmen Recommend	Bud Comit Recommend
101 SALARIES,	FULL TIME		99,611	60,635	99,611	99,611	99,611
102 SALARIES,	PART TIME		14,243	8,693	14,570	14,570	14,570
103 SALARIES,	TEMPORARY		0	0	0	0	0
105 SALARIES,	OVER TIME		7,200	4,823	8,500	8,500	8,500
08 FICA			1,090	665	1,115	1,115	1,115
109 HEALTH, DENTAL INSURANCE			13,773	5,418	14,548	13,755	13,755
110 LIFE INSURANCE			94	35	59	59	59
111 DISABILITY INSURANCE			1,157	639	1,267	1,267	1,267
113 POLICE RETIREMENT			3,717	2,056	3,762	3,762	3,762
120 POLICE DETAIL			0	297	0	0	0
202 SMALL EQUIP. MAINT.		REPAIRS TO CAMERAS	200	32	200	200	200
		DETECTIVE EQUIPMENT					

See next page for totals.

221 EQUIPMENT RENTAL	IDENTI-KIT \$420	833	408	700	700	700
	RENTAL OF PAGERS \$280					
226 FILM DEVELOPING	DEVELOPING OF FILM FOR INVEST, MUG SHOTS ETC.	1,380	682	1,400	1,400	1,400
252 OTHER PROFESSIONAL SERVC	INTERPETER FOR INVESTG	0	0	500	500	500
299 MISCELLANEOUS	INFORMANT FUNDS	1,000	70	250	250	250
318 FILM	FILM NEEDED FOR INVEST	950	499	750	750	750
	MUG SHOTS, MV ACCIDENTS					
319 UNIFORM PURCHASES	UNIFORM PURCHASES	1,200	425	1,200	1,200	1,200
399 MISCELLANEOUS	CRIME SCENE SUPPLIES	500	248	500	500	500
403 SMALL EQUIPMENT	CRIME SCENE VACUUM	0	0	290	290	290
402 SMALL EQUIPMENT	REPLACE 35MM CAMERA	0	0	500	500	500
	FOR CRIME SCENES					
Totals:		146,948	85,575	149,722	148,929	148,929

Department: 5650 POLICE - ANIMAL CONTROL

Commodity	Description	Explanation	Fiscal Year 94		Fiscal Year 95	
			Approp.	Actual To 12/31/94	Department Request	Selectmen Recommend
101 SALARIES, FULL TIME			18,220	11,124	18,678	18,678
105 SALARIES, OVER TIME			500	728	1,000	1,000
108 FICA			1,394	882	1,506	1,506
109 HEALTH, DENTAL INSURANCE			2,464	2,302	3,910	3,714

See next page for totals.

110 LIFE INSURANCE	76	29	78	78	78
111 DISABILITY INSURANCE	212	117	207	207	207
112 STATE RETIREMENT	516	297	557	557	557
120 POLICE DETAIL	0	231	0	0	0
203 SMALL EQUIPMENT REPAIRS REPLACEMENT/REPAIR OF EQUIPMENT	0	0	250	250	250
204 LARGE EQUIP. MAINT. REPAIRS ASSOC W/ AC TRUCK	500	1,053	500	500	500
214 NOTICES, NEWSPAPER ADS	0	0	0	0	0
237 IN HOUSE TRAINING COSTS FOR TRAINING	100	0	100	100	100
245 VETERINARY SERVICES MEDICAL CARE, RABIES	500	607	750	750	750
252 OTHER PROF. SERVIC EST COST TO CONTRACT W/TOWN OF PELHAM SHELTER	3,500	1,035	3,500	3,500	3,500
299 MISCELLANEOUS BLOOD TEST/RABIE BOOSTER	450	163	100	100	100
319 UNIFORM PURCHASES UNIFORM PURCHASES	400	306	400	400	400
5650 POLICE - ANIMAL CONTROL Totals:	28,832	18,874	31,536	31,340	31,340

Department: 5660 POLICE -RECORDS

Commodity	Description	Explanation	Fiscal Year 94		Fiscal Year 95	
			Approp.	Actual To 12/31/94	Department Request	Selectmen Recommend Bud Comit Recommend
101 SALARIES, FULL TIME			60,174	33,809	60,819	60,819
102 SALARIES, PART TIME			0	0	0	0
103 SALARIES, TEMPORARY			0	0	0	0

See next page for totals.

105 SALARIES, OVER TIME APPX 50 HRS @ CURRENT RAT	1,000	1,427	1,650	1,650	1,650	1,650
108 FICA	4,680	3,082	4,779	4,779	4,779	4,779
109 HEALTH, DENTAL INSURANCE	8,587	3,281	10,109	9,560	9,560	9,560
110 LIFE INSURANCE	168	62	159	159	159	159
111 DISABILITY INSURANCE	700	388	675	675	675	675
112 STATE RETIREMENT	1,731	917	1,768	1,768	1,768	1,768
202 SMALL EQUIP. MAINT.	700	661	700	700	700	700
MAINT FOR FAX MACHINE AND MAINT. FOR SHREDDER						
252 OTHER PROFESSIONAL SVC	0	1,196	0	0	0	0
303 OTHER OFFICE SUPPLIES COMPUTER SUPPLIES NOT COMPATIBLE WITH TOWN SYSTEM	250	40	300	300	300	300
325 EQUIP. REPAIR PARTS	500	220	500	500	500	500
ITEMS NOT COVERED BY MAINT CONTRACTS						
403 SMALL EQUIPMENT	3,000	3,398	3,000	3,000	3,000	3,000
MICROFICHE VIEWER/PRINTER						
5660 POLICE - RECORDS	81,490	48,481	84,459	83,910	83,910	83,910
Totals:						

Department: 5671 POLICE - CRIME PREVENTION

Commodity	Description	Explanation	Fiscal Year 94		Fiscal Year 95	
			Approp.	Actual To 12/31/94	Department Request	Selectmen Recommend
101 SALARIES, FULL TIME			30,098	18,174	30,098	30,098
105 SALARIES, OVERTIME APPX 50 HRS @ CURRENT RAT			1,000	1,189	1,000	1,000
109 HEALTH, DENTAL INSURANCE			4,294	2,308	4,441	4,441

See next page for totals.

110 LIFE INSURANCE	31	12	20	20	20
111 DISABILITY INSURANCE	350	185	334	334	334
113 POLICE RETIREMENT	1,082	609	1,082	1,082	1,082
120 POLICE DETAIL	0	88	0	0	0
199 MISCELLANEOUS	0	0	0	0	0
319 UNIFORM PURCHASES	400	0	400	400	400
399 MISCELLANEOUS	2,500	1,688	2,500	2,500	2,500
PURCH UNIFORM BY CONTRACT					
MISC ITEMS NEEDED FOR					
DARE, CRIME PREV					
5671 POLICE - CRIME PREVENTION	39,755	24,253	39,875	39,629	39,629
Totals:					

Department: 5672 POLICE - CROSSING GUARDS

			Fiscal Year 94		Fiscal Year 95		
Commodity	Description	Explanation	Approp.	Actual	Department Request	Selectmen Recommend	Bud Comit Recommend
				To 12/31/94			
102 SALARIES, PART TIME	9 CROSSING GUARDS		29,437	16,162	31,590	35,100	31,590
108 FICA			2,252	1,237	2,417	2,686	2,417
120 POLICE DETAIL			0	0	0	0	0
319 UNIFORM PURCHASES	REPLACEMENT		500	258	500	500	500
5672 POLICE - CROSSING GUARDS	Totals:		32,189	17,657	34,507	38,286	34,507

Department: 5673 POLICE - PROSECUTOR

Commodity	Description	Explanation	Fiscal Year 94		Fiscal Year 95		
			Approp.	Actual To 12/31/94	Department Request	Selectmen Recommend	Bud Comit Recommend
101 SALARIES,	FULL TIME		60,778	36,180	60,778	60,778	60,778
105 SALARIES,	OVERTIME	OT SPENT PROSECUTING CASES	2,000	1,939	2,000	2,000	2,000
108 FICA			2,031	1,277	2,031	2,031	2,031
109 HEALTH, DENTAL INSURANCE			8,308	4,500	8,573	8,107	8,107
110 LIFE INSURANCE			62	28	40	40	40
111 DISABILITY INSURANCE			706	373	674	674	674
112 STATE RETIREMENT			736	413	736	736	736
113 POLICE RETIREMENT			1,280	690	1,280	1,280	1,280
120 POLICE DETAIL			0	352	0	0	0
215 PUBLICATIONS		PURCHASE A COMPLETE SET OF RSAs	0	0	750	750	750
236 EDUCATION REIMB.			7,750	7,750	0	0	0
319 UNIFORM PURCHASES		PER UNION CONTRACT	400	401	400	400	400
5673 POLICE - PROSECUTOR		Totals:	84,051	53,903	77,262	76,796	76,796

Department: 5710 FIRE DEPT. - ADMINISTRATION

Commodity	Description	Explanation	Fiscal Year 94		Fiscal Year 95		
			Approp.	Actual To 12/31/94	Department Request	Selectmen Recommend	Bud Comit Recommend
101 SALARIES,	FULL TIME		118,702	71,170	120,002	120,002	120,002
105 SALARIES,	OVERTIME		200	0	200	200	200
108 FICA			1,784	1,207	1,818	1,818	1,818
109 HEALTH, DENTAL INSURANCE			15,308	7,320	17,095	16,095	16,095
110 LIFE INSURANCE			494	199	499	499	499
111 DISABILITY INSURANCE			1,380	764	1,332	1,332	1,332
112 STATE RETIREMENT			660	386	673	673	673
114 FIRE RETIREMENT			6,510	3,878	6,568	6,568	6,568
199 MISCELLANEOUS			0	0	0	0	0
202 SMALL EQUIPMENT MAINT.			0	0	0	0	0
203 SMALL EQUIPMENT REPAIRS			0	0	0	0	0
204 LARGE EQUIPMENT MAINT.			516	75	556	556	556
205 LARGE EQUIPMENT REPAIRS			800	539	1,200	1,200	1,200
206 ELECTRICITY			11,600	6,914	13,000	13,000	13,000
207 WATER			720	493	600	600	600
207 SEWAGE			680	493	680	680	680
208 TELEPHONE			7,500	3,651	8,700	8,700	8,700
209 HEATING OIL			3,000	0	3,000	3,000	3,000
210 NATURAL GAS			6,700	2,902	9,000	9,000	9,000
212 RADIO REPAIRS			0	0	0	0	0
214 NOTICES, NEWSPAPER ADS			800	251	600	600	600
215 PUBLICATIONS			400	122	400	400	400

See next page for totals.

217 ASSOCIATION DUES, FEES	4,237	4,066	4,267	4,267	4,267
221 EQUIPMENT RENTAL	0	0	0	0	0
224 BUILDING MAINTENANCE	2,000	160	3,000	3,000	3,000
226 FILM DEVELOPING	0	0	0	0	0
230 MEALS, IN TOWN	100	48	100	100	100
231 MEALS, OUT OF TOWN	100	0	100	100	100
233 MILEAGE/CAR REIMBURSEMENT	0	0	0	0	0
234 LODGING	0	0	0	0	0
235 REGISTRATION FEES	200	0	200	200	200
236 EDUCATION REIMBURSEMENT	1,000	149	1,000	1,000	1,000
237 IN HOUSE TRAINING	350	0	350	350	350
238 POSTAGE	250	62	300	300	300
241 PRINTING	500	451	500	500	500
244 MEDICAL EXAMS	6,700	2,440	6,700	6,700	6,700
246 PSYCHOLOGICAL SERVICES	0	0	0	0	0
252 OTHER PROFESSIONAL SERVIC	150	0	150	150	150
253 PEST CONTROL	400	180	400	400	400
254 TOWING	0	0	0	0	0
301 PAPER	200	38	200	200	200
302 PHOTO COPY SUPPLIES	400	0	1,330	1,330	1,330
303 OTHER OFFICE SUPPLIES	400	120	400	400	400
304 GASOLINE	1,300	640	1,300	1,300	1,300
306 OIL AND GREASE	0	0	0	0	0
307 TIRES	320	34	320	320	320
319 UNIFORM PURCHASES	700	517	700	700	700
322 JANITORIAL SUPPLIES	2,000	1,582	2,850	2,850	2,850
325 EQUIPMENT REPAIR PARTS	5,000	924	6,050	6,050	6,050
326 FURNITURE	0	0	0	0	0
399 MISCELLANEOUS	235	109	187	187	187

See next page for totals.

403 SMALL EQUIPMENT	2,975	2,397	3,600	3,600	3,600	3,600
209 BUILDING CONSTRUCTION	0	0	0	0	0	0
5710 FIRE DEPT. - ADMINISTRATION	207,271	114,281	219,836	218,927	218,927	218,927
Totals:						

Department: 5720 FIRE COMMUNICATIONS

Commodity	Description	Explanation	Fiscal Year 94		Fiscal Year 95		
			Approp.	Actual To 12/31/94	Department Request	Selectmen Recommend	Bud Comit Recommend
101 SALARIES, FULL TIME			39,140	22,957	39,146	39,146	39,146
102 SALARIES, PART TIME			30,798	21,034	36,800	36,800	36,800
105 SALARIES, OVERTIME			5,275	3,664	5,725	5,725	5,725
108 FICA			5,787	3,745	6,248	6,248	6,248
109 HEALTH, DENTAL INSURANCE			9,178	4,643	9,454	8,967	8,967
110 LIFE INSURANCE			109	52	101	101	101
111 DISABILITY INSURANCE			438	242	434	434	434
112 STATE RETIREMENT			1,270	690	1,270	1,270	1,270
199 MISCELLANEOUS			0	0	0	0	0
202 SMALL EQUIPMENT MAINT			3,600	3,565	4,100	4,100	4,100
203 SMALL EQUIPMENT REPAIRS			0	0	0	0	0
204 LARGE EQUIPMENT MAINT			300	0	300	300	300
205 LARGE EQUIPMENT REPAIRS			250	103	250	250	250
212 RADIO REPAIRS			1,350	1,607	1,500	1,500	1,500
213 FIRE ALARM MAINTENANCE			0	0	0	0	0

See next page for totals.

217 ASSOCIATION DUES, FEES	445	40	145	145	145
221 EQUIPMENT RENTAL	0	0	0	0	0
236 EDUCATION REIMBURSEMENT	300	0	300	300	300
237 IN HOUSE TRAINING	500	0	2,200	2,200	2,200
252 OTHER PROFESSIONAL SERVICES	0	0	350	350	350
301 PAPER	400	88	400	400	400
303 OTHER OFFICE SUPPLIES	550	140	550	550	550
304 GASOLINE	0	0	180	180	180
305 DIESEL	0	0	0	0	0
307 TIRES	0	0	0	0	0
319 UNIFORM PURCHASES	1,758	847	1,758	1,758	1,758
325 EQUIPMENT REPAIRS PARTS	5,350	1,777	10,600	10,600	10,600
326 FURNITURE	0	0	0	0	0
399 MISCELLANEOUS	0	0	1,500	1,500	1,500
403 SMALL EQUIPMENT	3,000	1,083	5,400	5,400	5,400
5720 FIRE COMMUNICATIONS	110,248	66,277	128,711	128,224	128,224
Totals:					

Department: 5730 FIRE DEPT. - SUPPRESSION

Commodity	Description	Explanation	Fiscal Year 94		Fiscal Year 95	
			Approp.	Actual To 12/31/94	Department Request	Selectmen Recommend
101 SALARIES,	FULL TIME		604,812	366,006	637,816	607,816
102 SALARIES,	PART TIME		30,000	14,082	30,000	30,000

See next page for totals.

105 SALARIES, OVERTIME	133,640	106,017	140,000	140,000	140,000
108 FICA	7,523	4,370	7,991	7,556	7,556
109 HEALTH, DENTAL INSURANCE	87,067	49,296	96,853	86,203	86,203
110 LIFE INSURANCE	2,362	954	2,583	2,458	2,458
111 DISABILITY INSURANCE	6,741	3,714	7,078	6,745	6,745
114 FIRE RETIREMENT	50,069	31,754	52,969	50,926	50,926
199 MISCELLANEOUS	0	0	0	0	0
202 SMALL EQUIPMENT MAINT	2,260	319	2,723	2,723	2,723
203 SMALL EQUIPMENT REPAIRS	500	208	500	500	500
204 LARGE EQUIPMENT MAINT.	7,142	4,328	8,312	8,312	8,312
205 LARGE EQUIPMENT REPAIRS	19,600	8,972	20,800	20,800	20,800
212 RADIO REPAIRS	0	0	0	0	0
213 FIRE ALARM MAINTENANCE	0	0	0	0	0
215 PUBLICATIONS	1,000	62	1,735	1,735	1,375
217 ASSOCIATION DUES, FEES	694	294	1,066	1,066	1,066
221 EQUIPMENT RENTAL	0	0	0	0	0
224 BUILDING MAINTENANCE	0	0	0	0	0
226 FILM DEVELOPING	430	162	430	430	430
235 REGISTRATION FEES	200	0	200	200	200
236 EDUCATION REIMBURSEMENT	4,975	2,002	4,975	4,975	4,975
237 IN HOUSE TRAINING	10,810	1,257	5,925	5,925	5,925
238 POSTAGE	125	12	150	150	150
241 PRINTING	0	0	0	0	0
252 OTHER PROFESSIONAL SERVICES	1,970	994	2,345	2,345	2,345
254 TOWING	0	0	0	0	0
255 HYDRANT RENTAL	0	0	0	0	0
301 PAPER	0	0	0	0	0
303 OTHER OFFICE SUPPLIES	300	23	300	300	300

See next page for totals.

304 GASOLINE	600	490	1,000	1,000	1,000
305 DIESEL	4,200	(986)	5,000	5,000	5,000
306 OIL AND GREASE	600	0	600	600	600
307 TIRES	1,800	22	2,400	2,400	2,400
319 UNIFORM PURCHASES	30,000	14,078	35,517	30,000	30,000
321 HOSE	1,700	950	1,700	1,700	1,700
322 JANITORIAL SUPPLIES	0	0	0	0	0
324 OTHER CHEMICALS	1,000	0	1,000	1,000	1,000
325 EQUIPMENT REPAIR PARTS	7,400	2,874	11,000	11,000	11,000
399 MISCELLANEOUS	12,768	9,204	42,340	42,340	42,340
403 SMALL EQUIPMENT	3,700	0	0	0	0

5730 FIRE DEPARTMENT - SUPPRESSION	Totals:	1,032,288	621,458	1,125,308	1,076,205	1,076,205
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Department: 5740 FIRE DEPT. - PREVENTION

Commodity	Description	Explanation	Fiscal Year 94		Fiscal Year 95		
			Approp.	Actual To 12/31/94	Department Request	Selectmen Recommend	Bud Comit Recommend
101 SALARIES, FULL TIME			37,062	0	37,062	30,000	30,000
109 HEALTH, DENTAL INSURANCE			4,294	137	5,668	5,365	5,365
110 LIFE INSURANCE			154	0	154	124	124
111 DISABILITY INSURANCE			431	0	411	333	333
114 FIRE RETIREMENT			2,524	0	2,524	2,043	2,043
199 MISCELLANEOUS			0	0	0	0	0
203 SMALL EQUIPMENT REPAIRS			50	0	150	150	150

See next page for totals.

204 LARGE EQUIPMENT MAINT.	208	75	228	228	228
205 LARGE EQUIPMENT REPAIRS	800	348	750	750	750
212 RADIO REPAIRS	0	0	0	0	0
214 NOTICES, NEWSPAPER ADS	0	0	50	50	50
215 PUBLICATIONS	375	338	375	375	375
217 ASSOCIATION DUES, FEES	140	12	110	110	110
226 FILM DEVELOPING	0	0	0	0	0
231 MEALS, OUT OF TOWN	0	0	0	0	0
233 MILEAGE/CAR REIMBURSEMENT	0	0	0	0	0
234 LODGING	0	0	0	0	0
236 EDUCATION REIMBURSEMENT	500	0	500	500	500
237 IN HOUSE TRAINING	650	70	350	350	350
238 POSTAGE	200	0	200	200	200
241 PRINTING	460	0	460	460	460
301 PAPER	200	0	200	200	200
303 OTHER OFFICE SUPPLIES	400	190	200	200	200
304 GASOLINE	500	0	500	500	500
306 OIL AND GREASE	0	0	0	0	0
307 TIRES	160	0	160	160	160
319 UNIFORM PURCHASES	350	188	315	315	315
325 EQUIPMENT REPAIR PARTS	250	0	250	250	250
326 FURNITURE	0	0	0	0	0
399 MISCELLANEOUS	860	772	812	812	812
403 SMALL EQUIPMENT	660	370	0	0	0
5740 FIRE DEPARTMENT - PREVENTION	51,228	2,500	51,429	43,475	43,475
Totals:					

Department: 5750 FIRE DEPT. - AMBULANCE

Commodity	Description	Explanation	Fiscal Year 94		Fiscal Year 95		
			Approp.	Actual To 12/31/94	Department Request	Selectmen Recommend	Bud Comit Recommend
202	SMALL EQUIPMENT MAINT.		2,950	2,828	2,950	2,950	2,950
203	SMALL EQUIPMENT REPAIRS		200	0	200	200	200
204	LARGE EQUIPMENT MAINT.		774	492	834	834	834
205	LARGE EQUIPMENT REPAIRS		1,500	1,561	2,250	2,250	2,250
212	RADIO REPAIRS		0	0	0	0	0
215	PUBLICATIONS		200	146	245	245	245
217	ASSOCIATION DUES, FEES		530	160	530	530	530
221	EQUIPMENT RENTAL		360	180	360	360	360
224	BUILDING MAINTENANCE		0	0	0	0	0
236	EDUCATION REIMBURSEMENT		0	0	0	0	0
237	IN HOUSE TRAINING		2,340	713	2,390	2,390	2,390
238	POSTAGE		150	0	225	225	25
241	PRINTING		0	0	0	0	0
254	TOWING		0	0	0	0	0
301	PAPER		0	0	0	0	0
303	OTHER OFFICE SUPPLIES		100	4	100	100	100
304	GASOLINE		500	0	0	0	0
305	DIESEL		1,200	0	1,200	1,200	1,200
306	OIL AND GREASE		0	0	0	0	0

See next page for totals.

307 TIRES	600	12	600	600	600
319 UNIFORM PURCHASES	0	0	0	0	0
324 OTHER CHEMICALS	0	0	0	0	0
325 EQUIPMENT REPAIR PARTS	2,550	154	2,125	2,125	2,125
350 MEDICAL SUPPLIES	6,700	3,970	6,750	6,750	6,750
399 MISCELLANEOUS	0	0	0	0	0
403 SMALL EQUIPMENT	0	0	1,775	1,775	1,775
499 MISCELLANEOUS	0	0	25,000	25,000	25,000
AMBULANCE RESERVE					
OFFSET BY REVENUE					
5750 FIRE DEPT. - AMBULANCE	20,654	10,220	47,534	47,534	47,534
Totals:					

Department: 5810 RECREATION ADMINISTRATION

Commodity	Description	Explanation	Fiscal Year 94		Fiscal Year 95	
			Approp.	Actual To 12/31/94	Department Request	Selectmen Recommend
102 SALARIES, PART TIME			10,868	8,050	10,868	10,868
104 SALARIES, SEASONAL			7,765	6,300	8,000	8,000
108 FICA			1,425	1,046	1,443	1,443
199 MISCELLANEOUS			0	0	0	0

See next page for totals.

202 SMALL EQUIP. MAINT.	500	450	500	500	500
206 ELECTRICITY	1,500	715	1,500	1,500	1,500
207 WATER AND SEWAGE	1,000	433	1,000	1,000	1,000
208 TELEPHONE	1,100	385	1,100	1,100	1,100
210 NATURAL GAS	1,000	569	1,000	1,000	1,000
214 NOTICES, NWSP. ADS	150	239	150	150	150
224 BUILDING MAINT.	500	192	500	500	500
226 FILM DEVELOPING	100	0	100	100	100
233 MILEAGE/CAR REIMB.	400	160	400	400	400
236 EDUCATION REIMB.	200	0	200	200	200
238 POSTAGE	105	19	105	105	105
302 PHOTO COPY	250	0	250	250	250
303 OTHER OFFICE SUPPLIES	350	194	0	0	0
318 FILM	200	0	200	200	200
322 JANITORIAL SUPPLIES	400	422	450	450	450
399 MISCELLANEOUS	2,000	776	3,300	3,300	3,300
403 SMALL EQUIPMENT	0	0	0	0	0
5810 RECREATION ADMINISTRATION	29,813	19,950	31,066	31,066	31,066
Totals:					

Department: 5821 SUPERVISED PLAY

Commodity	Description	Explanation	Fiscal Year 94		Fiscal Year 95		
			Approp.	Actual To 12/31/94	Department Request	Selectmen Recommend	Bud Comit Recommend
104 SALARIES, SEASONAL			25,200	24,614	29,200	29,200	29,200
108 FICA			1,928	1,924	2,234	2,234	2,234
199 MISCELLANEOUS			0	0	0	0	0
232 PUBLIC TRANS.			5,000	3,306	5,000	5,000	5,000
319 UNIFORM PURCHASES			400	425	500	500	500
399 MISCELLANEOUS			13,000	10,765	13,000	13,000	13,000
405 FURNITURE			0	0	0	0	0
5821 SUPERVISED PLAY		Totals:	45,528	41,034	49,934	49,934	49,934

Department: 5822 ROBINSON POND

Commodity	Description	Explanation	Fiscal Year 93		Fiscal Year 94		
			Approp.	Actual To 12/31/92	Department Request	Selectmen Recommend	Bud Comit Recommend
102 SALARIES, PART TIME			5,175	3,932	5,175	5,175	5,175
104 SALARIES, SEASONAL			20,000	20,872	21,000	21,000	21,000
108 FICA			1,926	1,898	2,003	2,003	2,003
199 MISCELLANEOUS			0	0	0	0	0
206 ELECTRICITY			250	143	250	250	250
208 TELEPHONE			300	346	300	300	300
214 NOTICES, NEWSPAPER ADS			0	0	0	0	0
224 BUILDING MAINT.			250	0	250	250	250
226 FILM DEVELOPING			100	0	100	100	100
299 MISCELLANEOUS			1,800	760	1,800	1,800	1,800
317 SIGNS			0	0	0	0	0
319 UNIFORM PURCHASES			1,000	832	1,000	1,000	1,000
326 FURNITURE			0	0	0	0	0
399 MISCELLANEOUS			3,000	1,249	3,000	3,000	3,000
409 BUILDING CONSTRUCTION			0	0	0	0	0
5822 ROBINSON POND		Totals:	33,801	30,032	34,878	34,878	34,878

Department: 5823 BABE RUTH

Commodity	Description	Explanation	Fiscal Year 94			Fiscal Year 95		
			Approp.	Actual To 12/31/94	Department Request	Selectmen Recommend	Bud Comit Recommend	
103 SALARIES, TEMPORARY			0	0	0	0	0	
104 SALARIES, SEASONAL			450	0	450	450	450	
108 FICA			34	0	34	34	34	
201 PROPERTY & LIABILITY INSU			1,500	0	1,800	1,800	1,800	
217 ASSOC. DUES, FEES			300	0	300	300	300	
252 OTHER PROF. SERVIC			3,472	0	3,472	3,472	3,472	
399 MISCELLANEOUS			5,750	0	5,750	5,750	5,750	
5823 BABE RUTH		Totals:	11,506	0	11,806	11,806	11,806	

Department: 5824 BALLFIELDS

Commodity	Description	Explanation	Fiscal Year 94			Fiscal Year 95		
			Approp.	Actual To 12/31/94	Department Request	Selectmen Recommend	Bud Comit Recommend	
102 SALARIES, PART TIME			0	0	0	0	0	
103 SALARIES, TEMPORARY			0	0	0	0	0	
104 SALARIES, SEASONAL			800	800	800	800	800	

See next page for totals.

108 FICA	61	61	61	61	61
201 PROPERTY & LIABILITY INSU	0	0	0	0	0
206 ELECTRICITY	2,500	861	2,500	2,500	2,500
217 ASSOC. DUES, FEES	200	0	200	200	200
252 OTHER PROF. SERVIC	4,600	0	4,600	4,600	4,600
399 MISCELLANEOUS	7,000	994	7,000	7,000	7,000
499 MISCELLANEOUS	0	0	0	0	0
Totals:	15,161	2,716	15,161	15,161	15,161

Department: 5825 INSTRUCTIONAL TENNIS

Commodity	Description	Explanation	Fiscal Year 94		Fiscal Year 95		
			Approp.	Actual To 12/31/94	Department Request	Selectmen Recommend	Bud Comit Recommend
104 SALARIES, SEASONAL			2,750	2,250	2,750	2,750	2,750
108 FICA			210	172	210	210	210
399 MISCELLANEOUS			500	0	500	500	500
Totals:			3,460	2,422	3,460	3,460	3,460

Department: 5831 WINTER BASKETBALL

			Fiscal Year 94		Fiscal Year 95		
Commodity	Description	Explanation	Approp.	Actual To 12/31/94	Department Request	Selectmen Recommend	Bud Comit Recommend
103 SALARIES, TEMPORARY			0	0	0	0	0
104 SALARIES, SEASONAL			3,227	0	3,227	3,227	3,227
108 FICA			247	0	247	247	247
252 OTHER PROF. SERVIC			12,000	5,765	13,000	13,000	13,000
299 MISCELLANEOUS			1,700	326	1,800	1,800	1,800
399 MISCELLANEOUS			11,175	5,141	12,000	12,000	12,000
Totals:			28,349	11,232	30,274	30,274	30,274
5831 WINTER BASKETBALL							

Department: 5832 ICE SKATING RINKS

Commodity	Description	Explanation	Fiscal Year 94		Fiscal Year 95		
			Approp.	Actual To 12/31/94	Department Request	Selectmen Recommend	Bud Comit Recommend
104	SALARIES, SEASONAL		670	0	670	670	670
108	FTCA		77	0	51	51	51
299	MISCELLANEOUS		0	0	0	0	0
Totals:			747	0	721	721	721

Department: 5833 HUDSON SENIOR CITIZENS

Commodity	Description	Explanation	Fiscal Year 94		Fiscal Year 95		
			Approp.	Actual To 12/31/94	Department Request	Selectmen Recommend	Bud Comit Recommend
232	PUBLIC TRANSP.		2,000	1,400	2,000	2,000	2,000
299	MISCELLANEOUS		25,000	0	25,000	25,000	25,000
Totals:			27,000	1,400	27,000	27,000	27,000

Department: 5834 SOCCER LEAGUE

Commodity	Description	Explanation	Fiscal Year 94		Fiscal Year 95		
			Approp.	Actual To 12/31/94	Department Request	Selectmen Recommend	Bud Comit Recommend
103 SALARIES, TEMPORARY			0	0	0	0	0
104 SALARIES, SEASONAL			559	559	600	600	600
108 FICA			43	43	46	46	46
252 OTHER PROF. SERVIC			1,000	1,110	1,000	1,000	1,000
399 MISCELLANEOUS			5,850	5,475	5,850	5,850	5,850
Totals:			7,452	7,187	7,496	7,496	7,496

Department: 5910 INSURANCE

Commodity	Description	Explanation	Fiscal Year 94		Fiscal Year 95		
			Approp.	Actual To 12/31/94	Department Request	Selectmen Recommend	Bud Comit Recommend
116 UNEMPLOYMENT INSURANCE			7,000	666	3,600	3,600	3,600
117 WORKERS COMPENSATION			62,500	0	150,000	150,000	150,000
201 PROPERTY & LIABILITY INSU			211,173	170,964	204,960	204,960	199,960
Totals:			280,673	171,630	358,560	358,560	353,560

Department: 5920 COMMUNITY GRANTS

Commodity	Description	Explanation	Fiscal Year 94		Fiscal Year 95		
			Approp.	Actual To 12/31/94	Department Request	Selectmen Recommend	Bud Comit Recommend
299 MISCELLANEOUS			63,995	73,995	92,949	92,949	92,949
5920 COMMUNITY GRANTS		Totals:	63,995	73,995	92,949	92,949	92,949

Department: 5930 PATRIOTIC PURPOSES

Commodity	Description	Explanation	Fiscal Year 94		Fiscal Year 95		
			Approp.	Actual To 12/31/94	Department Request	Selectmen Recommend	Bud Comit Recommend
299 MISCELLANEOUS			1,800	1,200	1,800	1,800	1,800
5930 PATRIOTIC PURPOSES		Totals:	1,800	1,200	1,800	1,800	1,800

Department: 5940 OTHER EXPENSES

Commodity	Description	Explanation	Fiscal Year 94		Fiscal Year 95		
			Approp.	Actual To 12/31/94	Department Request	Selectmen Recommend	Bud Comit Recommend
208 TELEPHONE			35,000	10,893	25,000	25,000	25,000
238 POSTAGE			1,600	711	2,300	2,300	2,300
252 OTHER PROFESSIONAL SERVIC			0	0	0	0	0
297 EMPLOYEE PENSION			0	0	0	0	0
298 CONTINGENCY			49,834	0	150,000	150,000	86,800
299 MISCELLANEOUS			3,250	0	3,000	3,000	3,000
399 MISCELLANEOUS			40,000	40,000	80,000	80,000	80,000
5940 OTHER EXPENSES		Totals:	129,684	51,804	260,300	260,300	197,100

Department: 5950 EQUIPMENT MAINTENANCE

Commodity	Description	Explanation	Fiscal Year 94		Fiscal Year 95		
			Approp.	Actual To 12/31/94	Department Request	Selectmen Recommend	Bud Comit Recommend
450 RESERVES			0	0	0	0	0
5950 EQUIPMENT MAINTENANCE		Totals:	0	0	0	0	0

Department: 5960 HYDRANT RENTAL

Commodity	Description	Explanation	Fiscal Year 94		Fiscal Year 95		
			Approp.	Actual To 12/31/94	Department Request	Selectmen Recommend	Bud Comit Recommend
255 HYDRANT RENTAL			715,041	421,587	718,632	718,632	718,632
5960 HYDRANT RENTAL		Totals:	715,041	421,587	718,632	718,632	718,632

Department: 5970 SOLID WASTE COLLECTION

Commodity	Description	Explanation	Fiscal Year 94		Fiscal Year 95		
			Approp.	Actual To 12/31/94	Department Request	Selectmen Recommend	Bud Comit Recommend
242 SOLID WASTE COLLECTION			1,036,200	490,240	775,700	775,700	775,700
5970 SOLID WASTE COLLECTION		Totals:	1,036,200	490,240	775,700	775,700	775,700

Department: 5980 ROADWAY COST ALLOCATION

Commodity	Description	Explanation	Fiscal Year 94			Fiscal Year 95		
			Approp.	Actual To 12/31/94	Department Request	Selectmen Recommend	Bud Comit Recommend	
408	STREET CONSTRUCTION		0	0	23,250	23,250	23,250	
499	MISCELLANEOUS		0	0	4,727	4,727	4,727	
5980 ROADWAY COST ALLOCATION			0	0	27,977	27,977	27,977	
Totals:								

Department: 5990 UNICORN PROPERTY

Commodity	Description	Explanation	Fiscal Year 94			Fiscal Year 95		
			Approp.	Actual To 12/31/94	Department Request	Selectmen Recommend	Bud Comit Recommend	
206	ELECTRICITY		0	0	1,200	1,200	1,200	
207	WATER AND SEWAGE		0	0	225	225	225	
210	NATURAL GAS		0	0	1,600	1,600	1,600	
224	BUILDING MAINTENANCE		0	0	1,000	1,000	1,000	
399	MISCELLANEOUS		0	0	1,000	1,000	1,000	
5990 UNICORN PROPERTY			0	0	5,025	5,025	5,025	
Totals:								

Department: 6101 DEBT SERVICE

Commodity	Description	Explanation	Fiscal Year 94			Fiscal Year 95		
			Approp.	Actual To 12/31/94	Department Request	Selectmen Recommend	Bud Comit Recommend	
000			657,563	580,973	809,183	809,183	809,183	
6101 DEBT SERVICE		Totals:	657,563	580,973	809,183	809,183	809,183	

Department: 6201

Commodity	Description	Explanation	Fiscal Year 94			Fiscal Year 95		
			Approp.	Actual To 12/31/94	Department Request	Selectmen Recommend	Bud Comit Recommend	
6201		Totals:	12,175,967	7,015,444	13,098,919	12,768,615	12,523,798	

CHAIRMAN OF THE BOARD OF SELECTMEN

1993 ANNUAL REPORT

It has been a year and three-quarters since the return of the Selectmen from of government in our Town, and your Board has been busy, to say the very least.

We said good-by to Bill Cole, who served on the Board most tirelessly for its first year. We then welcomed Rhona Carbonneau, who brings a great deal of legislative experience with her. Also during this year, our Administrative Assistant, Allie Monchamp, left. John Henchey filled in admirably until the appointment of Paul Sharon as Administrator. We wish Mr. Sharon well, and our expectations are most optimistic that his expertise will enhance the Board's desire to ensure that all citizens of Hudson are receiving the most economical and efficient services possible for our tax dollars.

The Board collectively formulated the Hudson Economic Development Corporation. Mr. Cole brought this to the Selectmen and we will work closely with HED Corp. to enhance the success of their mission, which is to bring in additional tax revenue via the attraction of new business locating to our community in the future.

I also want to take this opportunity to highlight other accomplishments of the past year, which include the following:

- We enjoyed a lower tax rate for 1993-94.
- Curbside leaf and yard waste collection was negotiated for the Town.
- Numerous appointments were made during the year to various boards and committees.
- The Board, along with Town staff, the Sewer Consultant, and the Sewer Utility Committee negotiated a lower rate for sewage treatment in Nashua.
- The Board also did not waste any time in attempting to keep our community both safe and beautiful by approving the demolition of the Meadows Restaurant and a property on Webster Street, both destroyed by fire, one many years ago.
- In answering the concerns of many of our residents, we established the Hudson Cable Committee.
- In the area of fiscal responsibility, the Board approved new assessments on utilities and their holdings in Hudson, again greatly enhancing tax revenue.
- The Board reviewed all of the lawsuits against the Town and worked diligently for the positive resolution of those suits. We, along with the Town Attorney's office, have fortunately enjoyed a great deal of success in this endeavor. However, the most positive resolution was the Sagamore Park case. This lawsuit had been hovering above our Town like a dark cloud since 1987. We petitioned

the Court not to allow any further delays in this case and bring it to trial. With the tremendous assistance of all our Town Staff and our attorneys in the case, the Town won overwhelmingly, according to the Judge's ruling, saving us \$1.2 million.

Most sadly was the untimely death of Mrs. Barbara Hamilton on September 6, 1993. For many years, Mrs. Hamilton worked tirelessly for the positive enhancement of our recreation program. Her expertise and dedication will be greatly missed.

On a positive note, the position of Police Chief was filled with the appointment of Captain Richard Gendron on December 14, 1993. We wish him all the best in the future.

On a personal note, as a longtime resident and taxpayer in Hudson, I saved the most significant accomplishment for last mention. The Board of Selectmen, at the recommendation of the Land Search Committee, negotiated the purchase of the Unicorn Park property for the Town for \$400,00. This property spans 54 acres, has all the utilities in place, and will be the home of our new police facility, which was approved at last year's Town Meeting. This purchase will mean so very much to future generations, for when expansion is necessary, never again will the words, "Where will we find the land and how will we pay for it?" be uttered. This was a tremendous purchase for the Town. I want to thank all Town Staff and the Land Search Committee, who assisted the Board and most especially I want to thank my fellow Selectmen, Rhona Charbonneau, Al Lambert, Ann Seabury and Joe Wozniak. I am most fortunate to have been associated with them in this accomplishment for the Town.

As a final word for this year, I want to mention that this Board has worked most diligently to be the most accessible and responsive Board in our Town's history. Also a great deal of thanks goes to our efficient office staff, Linda Corcoran and Priscilla Boisvert. Without their dedication, many accomplishments would not have been possible.

Respectfully submitted,

Ralph Scott, Chairman
Board of Selectmen

ASSESSORS

1993 ANNUAL REPORT

The assessors office has completed 431 inspections for the 1993 tax year. Taxable value, prior to exemptions, is 1,110,747,778. Exemptions equal 14,702,400 for a net valuation of 1,096,045,378. This is a 40,758,178 increase in last years base. A major factor in this increase was the revaluation of utilities within town. Sansoucy Engineering was contracted by the town to reassess the utilities resulting in 28,000,800 increase in base valuation. The 1993 tax rate is \$23.17, a decrease of 55 cents over 1992.

The 1989 appeal of Southern NH Water Co. was successfully defended by John Ratigan during a seven day hearing in August. This represents a considerable saving to the town in abatement monies and affords the raising of more money in the future.

Residents are invited to visit our office to seek help and information regarding their assessment, or any other tax related issues.

Respectfully submitted,

Richard Ethier, Assessor

CONSERVATION COMMISSION

1993 ANNUAL REPORT

The central purpose of Hudson's Conservation Commission is to protect and properly utilize the natural resources of the town and to protect the various watershed resources that exist in Hudson. This requires the Conservation Commission to review construction plans when the proposed construction includes activities within the town's wetlands or within a 50 foot buffer that surrounds the actual wetlands. The Conservation Commission makes recommendations whether to allow or disallow the proposed construction within the wetlands and buffers to the Zoning Board of Adjustment and the Planning Board. The actual Wetlands Special Exception is granted by the Zoning Board of Adjustment.

During 1993, the Town of Hudson continued to see reduced levels of construction from the levels observed during the late 1980's. This reduced activity also served to reduce the workload of the Conservation Commission since there were not many large subdivision plans being proposed. Most of the requests for Wetlands Special Exceptions involved small or single lot subdivisions, or additions to existing construction.

Hudson Heritage Trail Committee

The Hudson Heritage Trail Committee is officially a subcommittee of the Hudson Conservation Commission. There are several activities that are currently in progress. The Hudson Heritage Trail Committee is working with the Nashua Heritage Trail Committee to link up the sections of the New Hampshire Heritage Trail in Nashua with the proposed trail system in Hudson. The Hudson Heritage Trail Committee is planning a proposed series of trails near the Merrimack River in the south end of Hudson that would cross the river at the Sagamore bridge (or, when construction is complete, the south bridges of the Circumferential Highway).

In addition, the Hudson Heritage Trail Committee is looking into the possibility of developing trails on the parcel of land near Musquash Pond and swamp that was purchased by the state's Land Conservation Investment Program.

Wetlands Mitigation

As a result of the major new commercial construction in the south end of town during the past two years, two wetlands mitigation projects are being monitored by the Conservation Commission. The first is on land in the south of town near the development where the construction firm is attempting to extend current wetlands to offset those wetland soils that were affected by the construction. The monitoring program will continue for two more years with the goal of assessing whether this type of wetlands creation is feasible.

The second mitigation project is in the Town Forest property located on Kimball Hill Road. In that location, the mitigation involves the cleaning up and moderate expansion of two existing wetlands. This activity will be coordinated with the eventual forest plan that is being developed for the property.

Town Forest

A forest management plan is being developed for the above mentioned property on Kimball Hill Road. The eventual goal is to develop a thinning operation that will allow controlled harvesting of wood for the foreseeable future. In conjunction with this harvest, a trail system on the property will be developed to serve as a recreational asset for the town.

Wetland Zoning Ordinance

The Conservation Commission continued to work on a revision of the town's wetland zoning ordinance. The draft of the ordinance is expected to be ready for consideration by the voters at the Annual Town Meeting in the spring of 1994.

Respectfully submitted,

James Barnes
Conservation Commission Chairman

EMERGENCY PREPAREDNESS 1993 ANNUAL REPORT

DIRECTOR

Chief Brian L. Mason

CHAIRMAN, BOARD OF SELECTMAN

Selectman Ralph Scott

SELECTMEN REPRESENTATIVE

Selectman Al Lambert

DEPARTMENT REPRESENTATIVES

Lt. William Closs, Hudson Police

Mark DeVine, Public Works

William Oleksak, Health Officer

Deputy Clinton Weaver, Hudson Fire

Patricia Laine, Hudson Fire

Hudson School Department

Jack Cervantes, American Red Cross

BUSINESS REPRESENTATIVES

Jim Todd, Hampshire Chemical

Ron Blanchette, Hadco Corporation

Ray Desjardins, Energy North

Donald Dillaby, NHARES

CITIZEN REPRESENTATIVE

Russell King

In March, 1993 the Town of Hudson experienced one of the worst blizzards in many years. The Emergency Operations Center was activated at the Central Fire Station along with the Emergency Preparedness Committee. The Emergency Preparedness Plan that was adopted by the Town of Hudson in 1992 was exercised during that storm. Because of the preplanning and the use of this plan the storm's effects did not place residents and day to day operations in jeopardy and allowed for the rapid dispatch of emergency services that were needed.

Hudson has joined a regional Haz Mat Team comprised of 10 Area Towns. Once operational, this Team will enhance our capabilities to respond to Hazardous Material Incidents. Training and purchase of response equipment are in process with full response capabilities expected by 1995-1996.

The Town of Hudson participated in a earthquake Drill that was put on by the State of N.H. Department of Emergency Management. Hudson once again got a chance to test the Emergency Operation Center. Up dates to the Plan were also made this past year to account for annual changes.

This past year the Emergency Preparedness Committee participated in several programs sponsored by the N.H. Emergency Management Agency and FEMA. As a result of this participation, the Town has been eligible to receive 50% reimbursement of our annual budget for all Emergency Preparedness activities.

Local Businesses continue to be an important part of our future planning especially facilities where hazardous materials are used or stored. Local businesses and citizens are encouraged to participate in the planning process. Great strides have been made to date but more needs to be done. With your help, we can plan for any type of emergency Hudson may face. I look forward to serving you in the future.

Sincerely,

Jim Dobens
Director, Emergency Preparedness

FINANCE DEPARTMENT

1993 ANNUAL REPORT

Finance affects every aspect of Town Government. The Finance Director is staff to the following committees: Municipal Budget Committee, Board of Selectmen for finance issues and budget, Capital Improvement Committee, Data Processing Committee, and attends necessary Board of Selectmen Meetings.

ACCOUNTING.

1. The Town Accountant, Scott Smith, a Hudson resident, has responsibility for the General Ledger of the Town-"The Books" in local jargon. We can look at a report and know: A. How much cash does the Town of Hudson have available? B. How is the Town of Hudson doing with its "Taxes Receivable"? C. Are the bills paid, to whom, and why?

The documentation for all financial records, both Financial and Taxes Receivable, are located in Town Hall and are processed and maintained by Town Hall employees. The last "Management Report" issued by the professional outside auditors, Plodzik and Sanderson, was one tenth the size of those years ago and offered support and recognition for a job well done, rather than the constructive criticism of the past.

The Finance Department continues to strive to meet the state and federal standards required to receive the certification that will impact positively on the bond rating of the town. Our bond rating has remained secure in these tough economic times when Moody's is lowering ratings all over New Hampshire and Massachusetts. We will be working to raise our bond rating with the inclusion of Fixed Asset Accounting in our statements.

2. The Finance Department has a well run and efficient Purchase Order and Accounts Payable System for which Patti Bailey, a Hudson resident, has responsibility. We certainly understand the care to be taken with the Town's Tax Dollars, it is a serious matter of "Public Trust" and Patti performs this duty with care and dedication for all Town expenditures. The new systems have many checks and balances that are followed diligently.

3. The Cash Receipts and Billing and Collections of Miscellaneous Accounts Receivables, such as Assessment, Ambulance Fees, Industrial Pretreatment, Police Outside Detail, etc., and all other Administrative tasks, are handled by an extremely capable Accounting Staff Person, Juanita Flahive, a Hudson resident.

SEWER UTILITY

4. The Sewer Utility Billing Department is operating smoothly. The Sewer Utility Office is a "one person office". We have streamlined the system and computerized it entirely so that as the number of sewer users grows, it can still be maintained by one person. Caryn Mastrogiacono is the Sewer Utility Clerk; she is a Hudson resident and has just joined our staff and is a very capable employee. It is a difficult task.

Cecile Nichols, Tax Collector/Town Clerk, has taken over the supervision and direction of this function, though it remains physically within the Finance Office.

DATA PROCESSING

5. Geoffrey Ziminsky, Senior Programmer/Data Processing Manager, has done an excellent job of computerizing all of the Financial Transactions of the Town along with installing a complete record keeping system in the Police Department that he has written himself. With the combined skills of Geoff and the Assistant Data Processing Technician, Purchase Order and Payroll System is automated, and many programs have been written for the Fire Dept.

The Town Clerk/Tax Collector has completely computerized functions; Taxes, Motor Vehicles, Abatements, Cash Receipts, Voter Registration and Dog Licenses and Mail-in Motor Vehicle Registration.

The Budget has been computerized and there are exciting processes we have installed this year that coordinate line item monitoring and purchase order generation with the budget.

Christina Lamper, who has worked for the Town as Sewer Utility Clerk for four years has moved to Data Processing as the Data Processing Technician. Christina has always been available to help those of us in Finance with Work Perfect and Lotus. Now she is officially responsible for those programs, updating, training and maintaining the systems.

Everything financial and all record keeping and statistical functions are affected by computerization. There are 53 terminals, personal computers and printers along with the main terminal and its companion computer equipment within Town Hall. Geoff Ziminsky, Senior Programmer, and Christina Lamper, Data Technician, will be busy throughout Town Hall supporting this equipment, writing programs for new ideas and systems or maintaining those presently installed in all departments.

The Finance Department personnel enjoy working with the pleasant and efficient staff throughout the Town Hall and with the public. We appreciate the cooperation of the citizens of Hudson and look forward to the next year of growth and accomplishment.

Respectfully submitted,

Lydia W. Angell, Finance Director

FIRE DEPARTMENT

1993 ANNUAL REPORT

Many projects were underway at the Fire Department this past year. In the Emergency Medical Services area six new Call EMT's were hired which brings our staff of Call EMT's to a total of eight. Two full time members and two Call members certified at the EMT-Intermediate level participated in a pilot program to learn the skills required for the administration of drugs to critically injured or ill patients in the field. Our ambulance service continues to be licensed as a "Basic Life Support" service but due to the hard work and dedication of several members of the Department, we now have capabilities of providing many advanced life support skills such as administration of I.V.'s, drugs and cardiac defibrillation. A long term goal for the Department is to add paramedic/firefighters to each shift and to relicense the ambulance service to provide "Advanced Life Support" services at all times. The ambulance approved at the 1993 Town Meeting has been ordered and delivery is expected in December 1993. By the end of 1993, all department EMT's will have participated in required recertification training (24 hours). They will also have taken a written and practical exam administered by the State of N.H. EMS as part of the ambulance service licensing requirements. This year we saw a fairly substantial increase in the requests for service (up 9%) most notably in the area of medical emergencies.

Significant progress has been made toward bringing enhanced 911 service to Town. Currently, the 911 commission is working with all towns within the state to ensure that all homes and businesses are numbered and all streets are properly named (no duplicates within any town). As you have probably noticed by your phone bill, they are working with the Phone Company which is in the process of upgrading their equipment to provide this much needed service. While the addition of 911 service will greatly simplify reporting of an emergency, I am pleased to report that the town will not have to make any costly changes to dispatch equipment in either the Fire or Police Departments. (Calls initiated through 911 will be rerouted to the appropriate agency by 911 operators).

Work continues in the development of a Regional Haz Mat Response Team. Two years ago, Hudson in conjunction with 9 area towns formed an association known as Southeastern N.H. Hazardous Materials Mutual Aid Association. This group is in the process of developing response procedures, training personnel and purchasing response equipment. It is anticipated that we will have a full response capability on a regional basis within two to three years. By pooling our resources Hudson will enjoy the benefit of a response capability at 10% of the cost!

A few areas that will require attention in the near future are the replacement of the 1977/46 Ladder truck and the addition of paramedic/firefighters.

The Ladder truck, although adequate when it was built in 1946, is no longer efficient or safe for the personnel operating it. This truck requires two firefighters to drive it, to set it up and to operate. By nature of its design, this unit can no longer perform many of the operations required, i.e.; it can not be used at long extensions and/or low angles without running the risk of tipping over. Due to its age, reliability is questionable. As the piece of apparatus that will be used primarily to rescue people trapped above a fire, it is vitally important that we replace this unit with a new Ladder truck as soon as possible. Frequently, people are under mistaken impression that we don't need a 100' Ladder truck because Hudson has a 30 foot height ordinance. However, when existing structures are taken into consideration (Alvirne and Presentation of Mary Academy are well in excess of 35') and when distances the Ladder must be parked from a burning structure due to design, snowbanks and parked vehicles, the 100' Ladder becomes necessary. The replacement cost for this vehicle will approach \$500,00.00 but the value of one life lost can not be calculated.

The addition of Paramedic/Firefighters will enhance the Department's service capabilities and help reduce response times in certain areas of town. Since 1983, staffing levels have been, and continue to be, five firefighter/EMT's per shift. During that same period, calls for service have increased by almost 40%. The requirements for service have dramatically increased during that same period in the areas of Emergency Medical Services and response to Hazardous Materials Incidents. This problem is further compounded by the fact that we continue to have problems with response by off duty and call personnel, particularly during day time hours.

The cry in the business world today is "do more with less". I feel the Hudson Fire Department is working hard to accomplish this every day. In the past ten years we have worked toward providing advanced medical skills, implemented a fire prevention program, trained our fire personnel at advanced levels, performed station, vehicle and equipment maintenance at a substantial savings, developed Haz Mat response capabilities and implemented a Dive team, all with no increase in on duty staffing. By comparison to our neighboring towns of similar size, Hudson Fire Department's cost for delivery of service is less.

In closing, I want to thank all the members of the Fire Department who continue to work hard to make Hudson Fire Department the best it can be. Many Firefighters and EMT's continue to put in hundreds of volunteer hours each year attending meetings, training or working on other department projects. I would also like to thank the other Town Departments, Staff and Selectmen for their support throughout the year.

Sincerely,

Brian L. Mason
Fire Chief

HUDSON FIRE DEPARTMENT

91-92 ACTIVITY REPORT

	92/93	91/92	90/91
AMBULANCE CALLS - TOTAL	1190	1084	927
Accidents	229	233	207
Emergency Medical Calls	718	669	585
Mutual Aid	33	76	41
Refused Transportation	118	20	33
Non Emergency Transport	92	86	61
FIRE INCIDENTS - TOTAL	949	833	746
Hazardous Material Incidents	54	59	31
Brush / Grass Fires	30	62	46
Vehicle Fires	20	30	19
Structure Fires	31	25	31
Mutual Aid	55	50	31
Other (Not Classified Above)	759	607	588
TOTAL HUDSON INCIDENTS	2139	1917	1673
LITCHFIELD DISPATCHES			
Litchfield Dispatches *	172		
FIRE PREVENTION / INSPECTION ACTIVITIES			
Plans Reviewed	159	188	156
Occupancy Inspections	21	48	164
Permits	153	170	211
Fire Prevention Inspections	104	73	137
Code Compliance Inspections	57	32	109
Consults	60	79	193
Public Education (Tours, Lect.)	75	69	82
Investigations	28	17	28
Meetings	8	15	159
Other (Not Classified Above)	66	39	0
TOTAL FIRE PREVENTION ACTIVITIES	731	730	1239

* Represents first full year of Dispatching for the town of Litchfield Fire Department.

== HILLS MEMORIAL LIBRARY BOARD OF TRUSTEES ==

1993 ANNUAL REPORT

In a continuing effort to solve space problems, the new trailer, fondly called Annex II, was installed and filled. All of the fiction collection, periodicals (magazines, newspapers and journals), and audio-visual materials (CD's, records, books on cassettes, and videos) are now housed in Annex II. All of the materials that remained in the adult room had to be moved as well; therefore, the library was closed in August and September while these changes were made. We celebrated our grand reopening with an open house where entertainment was provided by the B Naturals from Alvirne High School and a special Magic Jammies program was presented for the children.

The library was fortunate to have eight young men from the New Hampshire Job Training summer Youth Employment Program working during the summer of 1992, and they were able to provide much muscle and needed assistance during the move. This program also gave the library the opportunity to cooperate with other Town Hall departments as they shared the extra manpower as needed.

The library trustees and staff are very proud of Hills' automated circulation. During the summer of '92, library patrons were given new barcoded cards and the card catalogs in both the children's and adult room were closed. No new cards were added to the catalog as material searches are now made on the OPAC (On-line Public Access Catalog). After some initial hesitation by patrons, and necessary patience as bugs were worked out, public response has been very positive for this innovation.

We are especially proud that our library has become an information source for other libraries and is a beta test (pre-release) site for our software company, Winnebago. As one of 8 such sites in the nation, the staff has learned to deal with the little glitches that appear. Another exciting occurrence was the knowledge that we are to receive a Federal LSCA Grant for \$15,000. This will enable us to establish a CD-ROM network with at least one station at the high school library and even make it possible for patrons to access library materials from their home computers.

In compliance with the Americans with Disabilities Act spacing of shelves and placement of furniture were carefully done in Annex II and in resettling the main floor of the library proper. We also added a ramp to Annex II in October, and we have self-evaluated our accessibility needs and have had Steven Jones from the Granite State Independent Living Foundation inspect our facility. We have a three-year plan to make the library as accessible as an 85-year-old building on the Register of Historical Places can be.

The library has also added a collection of videos which now includes a small descriptive video collection. These videos, which have only recently become available, include narrative descriptions of physical appearances, sets, costumes, scene changes, etc. These descriptions do not take away from one's enjoyment of the video, but are very helpful to our vision-impaired patrons.

In addition, the library is expanding the CD-ROM collection. The amount of information that may be stored on a disk is truly amazing. With all the new information formats to choose from, part of a library's challenge today is to match the format of information with the needs of the patrons.

Programming has increased as favorite programs, like Teddy Bears' Picnic, Holiday Craft Evenings and Music appreciation night, returned as annual events and new programs, like the Wednesday afternoon activities group, the children's book discussion group, gardening and retirement programs, were tried and appreciated by our patrons. With a total of over 2,581 people joining us, we know that this is an area of patron interest that could be better served with the addition of more space for meetings.

The staff continued to attend workshops and classes to strengthen their ability to better serve the community. Jane Linn, the Reference Librarian, resigned to move to Florida with her family, but has been ably replaced by Gayle St. Cyr who comes to us with a strong business and genealogy background.

The Library Board was saddened this year to learn of the death of Gilbert Nolte, a Trustee who had served on the Board from 1978-1980 and from 1982-1987. Our high regard for him must have been reciprocated as we learned that Mr. Nolte had mentioned Hills Memorial Library in his will.

Thanks to all who have given to the library either in time and talent or materials this past year. We seem to have a large increase in volunteers and their contributions are much appreciated. Special donations received were the great museum passes and the annual lawn sale from the Friends of the Library, a collection of cloth books made and donated by the GFWC Hudson Juniors enjoyed by our youngest patrons, and two-year subscriptions to 10 new magazines given by the Dumont-Sullivan Funeral Home.

In conclusion, even with the closing of the library for two months, we still had a 4% increase in the circulation of materials. We like to think that the added space has made using the Hills Memorial Library a more pleasant experience; however, we are well aware that we are now at 25% of the standard space needs for a library for a town the size of Hudson. We're doing all these wonderful things in makeshift conditions. Just think what we could do with more space!

Respectfully submitted,

Mary Jane Ames, Chairman
Hills Memorial Library Board of Trustees

HILLS MEMORIAL LIBRARY

ANNUAL STATISTICS FY '1993

	ADULT	CHILDREN	BOOKMOBILE	REFERENCE	TOTALS
Materials add	1,704	665	425	183	2,977

Collection Totals

Books	31,005	17,387	2,774	1,842	53,008
Magazine Titles	157	20			477
	(300 on microfilm)				
Newspaper Titles	17				17
Records/CD's	396	67			463
Videos	859				859
Books on Cassettes	298	146			444

Total materials owned	54,774
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Collection Usage

Books loaned	40,049	33,784	5,693	79,526
Books used in Library				35,674
Magazines	3,402	451	8	3,861
Records/CD's	619	349		968
Books on Cassettes	2,202	959	4	3,165
Videos	4,048		62	4,110
Museum Passes	204			204

Total Material Usage	127,508
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Interlibrary Loans

Requests for Hudson Readers	374
Loaned to Other Libraries	433

Registered Borrowers

New This Year	1,236
Total to 30 June 1993	17,021

Financial Report (not included in appropriation)

Fines Collected	5,629.80
Zylonis Fund (Bequest only for purchase of Lithuanian books)	22,661.38

LEGAL OFFICER

1993 ANNUAL REPORT

The Town Attorney represents the town in all legal proceedings and serves as chief legal advisor to the Board of Selectmen, all town departments, offices, boards, and agencies. This means advising (on a daily basis) town boards, department heads, and other staff. As a practical matter, insurance counsel represents the Town's interest in several cases; however, where there is no claim for money damages or no insurance coverage involved, the Town Attorney represents the Town's legal interests.

During 1992-93, 35 lawsuits and 6 small claim complaints have been concluded, including Hudson v. Gauthier Construction; Gordon v. Hudson; Hardy v. Hudson; Blanchette v. Hudson; Brooks v. Hudson; Kashulines v. Hudson; Taylor v. Hudson; Friel v. Hudson; Renzullo v. Hudson; Brox Industries v. Hudson; Gilchrist Metals v. Hudson; two Rousseau & Roper v. Hudson cases; Concrete Systems v. Hudson; Lampert & Richardson v. Hudson; Jordan & Gall v. Hudson; Lowell Shoe v. Hudson; Michaud v. Hudson; EnergyNorth v. Hudson; Wagner v. Hudson; Echo Group v. Hudson; New Hampshire Board of Land & Tax Appeals v. Guertin, et al; Hudson v. Cedar Hollow; Hudson Hardware v. Hudson; Raudonis v. Hudson; Gauthier Construction v. Hudson; Ohanian v. Hudson; State v. Topping; Mello v. Hudson; Golner v. Hudson; MacFarlane v. Hudson; Snider v. Hudson; Philpot v. Hudson; and New England Tower v. Hudson.

New lawsuits filed since July 1, 1992 total 16. Most of these suits have been filed in Superior Court. Plaintiffs generally seek declaratory judgements challenging some aspect of decisions made by either the Zoning Board of Adjustment or the Planning Board. Several suits involve sewer capital assessment fees, impact fees, and property tax abatements.

This past spring, the Town Attorney's office was fortunate to have the assistance of a volunteer paralegal intern from Rivier College for a three month period. After completion of the internship, this paralegal assisted the Tax Collector, under the Legal Department's direction, in the Tax Lien/Sewer Lien process.

The Legal Department continues to update its small municipal law library which is a resource relied upon by all departments from time to time.

Respectfully submitted,

John J. Ratigan
Town Attorney.

NASHUA REGIONAL PLANNING COMMISSION

1993 ANNUAL REPORT

While this past year saw us continuing to increase and improve our services to member communities, 1993 was also a year of considerable organizational change. First, to enhance local representation and to better respond to the increased responsibilities and opportunities resulting from new federal transportation legislation, the Commission was expanded to include at least one selectman from each of our towns, and a new quarterly meeting schedule was established. Also, our long standing organizational objective of making the agency's offices physically accessible to all of our constituents will be achieved by the beginning of the new year with major renovations being undertaken in cooperation with our building owners.

Two of our most important local projects of 1993 involved work with the Hudson Planning Board on both a comprehensive update of the Hudson Master Plan and a thorough revision of the Hudson Zoning Ordinance. Our staff also contributed to the development of corridor plans for the three state routes that traverse the town; and we assisted in the preparation of two successful applications for special project funds: one to support the construction of sidewalks along Pelham Road and Burns Hill Road near Nottingham West Elementary School, and another to finance a computer based intersection signalization management project in the center of town.

I offer a brief summary of our other notable accomplishments of 1993:

Planning Board Training

In addition to another evening workshop aimed at the needs of our local planning board members but open to all interested parties in the region -- in 1993 we held a very well attended session entitled "Bridging the Boards: The Role of the Selectmen in Land Use Planning and Enforcement" -- we also produced our second planning board training video on erosion and sedimentation control and made copies available for circulation.

Regional Transportation Plan

Integrating a variety of existing planning documents with very recent data collection and analysis -- exhaustive traffic and household survey data, a thorough inventory of existing conditions, plus the calibration of a sophisticated transportation model used for future projections -- we completed the development of a comprehensive transportation plan for the region.

Data Services

With the arrival of additional U.S. Census information, and in our role as a Regional Data Center for the Bureau of the Census, we responded to a broad spectrum of information requests. In addition, we published a completely revised edition of our very popular Regional Data Profile.

Merrimack River

We continued our participation in the Merrimack River Initiative, a joint undertaking involving local, regional and state representatives from both New Hampshire and Massachusetts as well as federal agency participation in an effort to improve resource protection results throughout the river's two state watershed. One very successful project of this past year was the design of an intermunicipal and interstate hazardous material emergency response communication network that involved local public safety officials from communities like Hudson.

Major Transportation Projects

We continued to work with local, state and federal officials to spur the implementation of this region's most significant highway projects including the Everett Turnpike widening, the Circumferential Highway and the Route 101A Bypass. NRPC also contributed to the preparation of the environmental impact statements for both the Circumferential and 101A, and we encouraged and coordinated public participation for the projects.

Solid Waste

In pursuit of a long range intermunicipal solution to the problem of solid waste disposal, we continued to work with both the regional Solid Waste Management District and the City of Nashua to investigate the feasibility of an integrated waste management project for the region. We also prepared an updated summary of the district's solid waste management plan.

Household Hazardous Waste Collection

In conjunction with the Solid Waste Management District, our staff conducted two very successful events: a Spring "paint only" collection in Nashua and a comprehensive collection at four sites around the region in the Fall, including one in Hudson. Of particular note, we worked with the N.H. Department of Environmental Services and the City of Nashua in securing a grant from the Environmental Protection Agency for the establishment of the state's first permanent facility for the regular collection of household hazardous wastes to serve all of our communities.

Traffic Count Program

With automatic counters at over 100 locations, we maintained a regional traffic count system to provide the most accurate and current data to meet the needs of both public agencies and private businesses. Peak hour turning movement counts

were also conducted at 43 locations, trend analyses were done for all locations where multiyear counts were available and a summary report was produced.

Regional Economic Development

NRPC continued to provide staff support to the Greater Nashua Center for Economic Development. Among its accomplishments in 1993 was the establishment of a revolving loan fund to assist local small businesses in obtaining much needed start up and expansion financing.

Commuter Survey and Newsletter

With the cooperation of the region's major employers, we administered a survey of both management and employees to inventory existing commuter assistance programs and to determine interest in establishing new ones. We also began publication of a quarterly newsletter on transportation alternatives distributed to employers, municipalities and institutions.

Flood Plain Management

In conjunction with the NH Office of Emergency Management, we provided assistance to a number of communities like Hudson participating in the National Flood Insurance Program including assessments of flood prone areas, reviews of current regulations and suggested revisions to existing ordinances.

I want to close by adding a note of thanks and recognition to our Commissioners from Hudson: Selectman Joe Wozniak, Lenny Smith, Bill Tate, Dick Callahan, Donna O'Hanian and Robert Johnson; and by expressing my gratitude for the cooperation and support that we have received from all of Hudson's town officials.

Respectfully submitted,

Don E. Zizzi
Executive Director

PLANNING DIVISION
1992 - 1993 ANNUAL REPORT

The Planning Division manages both current and long-range municipal planning, provides professional assistance to the Planning Board and other Town Departments, and is a resource base for the Town's economic and community development. This report highlights the Planning Division's activities of the last year.

The Planning Division and the position of Town Planner have been operational for six (6) years, effective September 14, 1993. The Town Planner reports to the Town Administrator and the Board of Selectmen.

In year six, land use patterns continued to change in Hudson. In April 1993, a Wal-Mart store opened. The Wal-Mart is located directly across the street from Sam's Club. With Wal-Mart now in place, roadway traffic continues to increase. Lowell road is now seven vehicle lanes wide at the Wal-Mart - Sam's Club intersection. Residential building permits issued in Hudson outnumbered those issued in Nashua in 1992. Hudson issued 104 and Nashua issued 83 residential permits.

The Planning Board continued its work on the Zoning Ordinance and began a comprehensive update of the Master Plan. In March, Town Ballot approved two changes to the Zoning Ordinance, adding a brand new Impact Fee Ordinance and a modification to the definitions section. During much of 1993, the Planning Board worked toward having ready a comprehensive Zoning Ordinance revision ready for Town Meeting 1994.

Current Planning

Last year's annual report presented current planning data for the time period November 20, 1991 to November 18, 1992. Planning Board plan review to October 13, 1993 is outlined here.

Subdivisions	approved:	11
	denied:	5
	withdrawn:	0
	revoked:	0
	extended:	2
Site Plans	approved:	15
	denied:	1
	withdrawn:	6
	extended:	0
	revoked:	0
Total:		40

Site plans, in this time period, proposed either commercial or industrial development.

Southeastern Container, Inc. moved to Hudson in 1993, locating a plastic bottle fabrication plant at 36 Executive Drive. A 6,000 square foot expansion resulted in a total of 80,750 square feet of industrial space. The site plan was approved in May.

Plans awaiting review. The number of plans awaiting Planning Board review was nine (9) as of October 27, 1993. Plans awaiting review in December 1992 numbered eight (8). Four (4) years ago there were thirty-eight (38) plans waiting for consideration. There were fifty-five (55) plans awaiting review five (5) years ago.

Long-Range Planning

Capital Improvements Program

The Capital Improvements Program is a planning tool document which has as its foundation the Master Plan. With the Master Plan as its base, the Capital Improvements Program presents an expenditure plan over a six (6) year period. The six year expenditure plan is revised annually with a document called an "element."

The Capital Improvements Program (C.I.P.) Committee completed their work, the 1994 Element, for Fiscal Year 1993-94 for presentation to the Planning Board on December 9, 1992. The Planning Board approved the document that same day

C.I.P. Committee membership in 1992 is presented here.

Harold Kreider, Chairman
Paul Inderbitzen
Robert Brown
William Stetzler
James Donnelly
Ralph Scott
James Dopp

Kevin Walsh
William Hassey
James Carlen
Richard Callahan
Robert Dufault
David Feng
Howard Dilworth, Jr.

Town personnel, working with the C.I.P. Committee, included Town Planner Michael Reynolds and Finance Director Lydia Angell. The C.I.P. Committee began its work for FY 1993-94 in September 1992. Meetings were conducted between October and December 1992.

Proposed Zoning Ordinance, Draft Date: May 22, 1991

As stated in last year's annual report, the eighty-eight (88) page May 22, 1991 draft was prepared by the Town Planner to incorporate the efforts made during the many Planning Board zoning ordinance workshop sessions held between June 1990 and March 1991. During those months, Planning Board members were

working from a Zoning Ordinance draft dated April 19, 1990.

The purpose of the Zoning Ordinance project is to restructure the text of the existing Zoning Ordinance to an organized-by-sequence format with detailed explanative content for each zoning district. Upon completion of the text, the Planning Board will draft zoning district boundary revisions to the Zoning Map. The New Zoning Map zoning districts are proposed to be color-coded in order to allow for a much easier identification of zoning districts.

Sounding Board Input

The Planning Board established a citizen input committee to review the May 22, 1991 Zoning Ordinance Draft. This committee, called the Sounding Board, was introduced in order to receive as much public input for the Zoning Ordinance as possible. Thirty-six (36) individuals joined this public sounding board. The work was presented to the Planning Board at a workshop held on June 17, 1992.

Since June 17, the Planning Board has continued its work on the Zoning Ordinance Project. Planning Board members have contributed their time to drawing up "use tables" and suggested ordinance text. It is expected that a draft zoning ordinance will be presented to the voters at the next election.

Zoning Ordinance Revisions Approved in 1993

Two (2) Zoning Ordinance Referendum Questions were approved by voters in March 1993.

One referendum question amended the definition of "Parking Space" to eliminate restrictive language concerning parking space dimensions. The other referendum question introduced the Town's first Impact Fee Ordinance.

Master Plan Update

The Planning Board approved a revised Community Facilities Chapter on March 11, 1992. This chapter lays out an up-to-date foundation from which department managers can work in order to prepare annual C.I.P. element proposals. During the Spring of 1993, the Planning Board began work on a comprehensive Master Plan update. The Nashua Regional Planning Commission is assisting the Planning Board with this project.

Conservation and Park Land Planning

The Town's New Conservation Land

As stated in last year's annual report, the Town was successful in making an application to the State of New Hampshire Land Conservation Investment Program (NH LCIP). The result was an award of monies to purchase 189 acres from David, Peter, and Stephen Hamblett, and 203.5 acres from Gerald and Lucille Nash.

The 392.5 acres of land abuts a previously landlocked Town-owned parcel comprising 24 (+ -) acres. Combined, the parcels total 416.5 acres. This land is

located east and north of Musquash Road, south of Bush Hill Road, and west of the Pelham town line. On this land, the old (1700's) farm roads can be cleared of debris for use as scenic hiking trails.

A 1993 planning internship project assisted with trail map planning for the Nash-Hamblett site. A "global positioning unit" was borrowed from the Nashua Regional Planning Commission. This device was used to determine locations based on satellite readings. On April 23, 1993, Town Planner Mike Reynolds, Planning Intern Aileen Jacques, and Hudson resident Mark Nash completed a "cross-country" expedition of the former Nash-Hamblett parcels. The site visit included stops at the remains of 18th Century farms. The results from this field study will assist with the eventual production of a trail map.

State of New Hampshire Land and Water Conservation Fund

(National Park Service Monies). In September 1992, the Town applied for a maximum of \$25,000 in matching monies to redevelop Merrifield Park. In January 1993, the Town received notice that only seven (7) projects out of thirty-nine (39) community applications were funded. Hudson's application was not among those funded. However, on October 29, 1993, a new Merrifield Park Land & Water Conservation Fund grant application was submitted for the 1994 outdoor recreation grant round. This year, the Town is seeking \$16,559.

Corridor Studies Update & Impact Fee System Design

Vanasse Hangen Brustlin, Inc. was hired to complete a corridor studies update and impact fee system design. Public hearings were conducted in order to obtain as much community input as possible. The Planning Board will consider the results when reviewing possible capital improvement projects.

Economic Development

The Town Planner continued working with the Local Government Committee of the Greater Nashua, New Hampshire Center for Economic Development. During the summer of 1992, the Town Planner became a member of the Steering Group which organized the November 14, 1992 Economic Development Conference. The Town Planner is also a member of the Hudson Economic Development Corporation

Hudson Economic Development Conference

Readying the conference involved both the Steering Group and Town personnel. Town personnel who assisted in the production of the conference included Carla Anger, Pam Lavoie, Kathy Cavedon, Geoff Ziminsky, Priscilla Boisvert, and Mike Reynolds. The Steering Group consisted of Selectman Bill Cole, Bill Tate, Lorraine Madison, Ken Cantara, Bill Olszewski, Jack Matteson, Bob Clegg, and Mike Reynolds.

The first Hudson Economic Development Conference was held on Saturday, November 14, 1992. There were 150 persons in attendance at this event.

The conference was held at Alvirne High School Wilbur H. Palmer Vocational Center. The conference was designed with two principal components: 1)

informative seminars, and 2) small group "brainstorming" sessions.

Three (3) of the seminars focused on local and state programs for economic development. A fourth presentation outlined the programs available at the vocational-technical center.

Conference participants reported to one of five separate classrooms for group discussions on the conference theme, "Doing Business in Hudson: the Good, the Bad, and the Future." The small group sessions were facilitated by Robert Brown, Jim Donnelly, Paula Tate, J. Bradford Seabury, and Barbara Johnson.

The Steering Group and the facilitators met on December 3 to review the conference. A "Conference Report" was adopted by the Board of Selectmen on December 22, 1992.

Hudson Economic Development Corporation

The first meeting of the Hudson Economic Development Corporation (HEDCorp.) took place on December 10, 1992. There are eleven (11) members of the HEDCorp. Board of Directors. The corporation was formed pursuant to Title XXVII Corporations, Associations, and Proprietors of Common Lands, Chapter 292 (Voluntary Corporations and Associations) of the Revised Statutes Annotated of the State of New Hampshire.

During the last year, HEDCorp. produced a community profile brochure and planned for a second economic development conference. HEDCorp. is working at implementing several recommendations set by the 1992 Conference Steering Group.

Planning Staff

Brian McMaster, Associate Planner, provides technical assistance in the review of subdivision and site plan application sets. He coordinates interdepartmental plan review, to include the routing of plans to Engineering, Zoning, Assessing, Fire, and Police Departments. He assists the Town Planner in preparation for Subdivision/Site Plan Review Committee and Planning Board meetings. Brian coordinates all necessary details for final plan approval and county registry recording. Brian reviews building permit and occupancy requests. He assists the Town Planner with long range planning and economic development projects. Brian was the Planning Intern in 1990. He was hired as Associate Planner on October 20, 1993.

Kathy Cavedon served as Associate Planner from September 1992 until June 4, 1993. Kathy was the Agency Fee Clerk for two (2) years (1990-92). As Agency Fee Clerk, Kathy was responsible for research, account analysis, management and collection of agency accounts.

Accounts include traffic impact funds, Cost Allocation Procedure amounts, surety requirements (performance and maintenance bonds) and consultant or in-house engineering review and inspection fee escrow accounts. The placement of the Agency Fee duties are under study.

Pamela Lavoie, Planning Board Secretary, is responsible for assisting the Town Planner in Planning Board meeting preparation and following through on the many details which follow Planning Board action. Pam assembles packets for members of the Planning Board, Capital Improvements Program Committee, and the Hudson Economic Development Corporation. Pam posts agendas, mails abutter/property owner notices, and provides secretarial assistance for all areas of Town Planning.

I take the opportunity of this annual report to express my sincere appreciation for all of the excellent work and attention to detail by the members of my staff. I also extend a thank you to all Town Departments, civic organizations, and individuals that assisted Planning during the last year.

PLANNING BOARD

1992-93 ANNUAL REPORT

The Planning Board was established in accordance with RSA 673:1 and the duties of the Planning Board are described in RSA 674:1. These duties include the development and updates of the Master Plan, the Capital Improvement Program, Hudson's Official Map, and Zoning. In general, as a Local Land Use Board, the Planning Board is engaged in promoting the health, safety or general welfare of the community.

In the 1993 Fiscal Year, the Planning Board has undertaken the task of revising the Master Plan and Zoning Ordinance. While both projects were at the top of the priority list of Planning Board projects, it was agreed that there was an urgent need to update the Zoning Ordinance. It was also agreed that the Zoning Ordinance should conform to the latest revision of the Master Plan. The Planning Board decided for long term and more meaningful results to work both projects simultaneously. With the help of the Nashua Regional Planning Commission, the Planning Board will revise and update the Master Plan and provide the latest planning data into the process of the Zoning update. The projects will last into the next fiscal year, but many revisions will be presented at the Town Meeting.

The Planning Board reviews a number of Site Plans and Subdivision Plans on a monthly basis. There are an average of twelve plans in process at any given time. Significant plans reviewed by the Planning Board included Concrete Systems, Southeastern Container Corporation, and Lincoln Estates Subdivision - just to name a few.

The Planning Board has taken a streamlined approach to the Capital Improvement Program (CIP) to reduce the redundancy in department presentations and

expedite the process. The CIP Committee will remain intact after its submission to work together to revise the CIP process.

The Corridor Study project was completed in 1993. The project revised many traffic operations and safety needs for Hudson. Several priorities were established for road improvement projects for this and subsequent years.

The Planning Board reviewed street width standards and resolved various issues in establishing improvements. These new standards will be the baseline for all new developments in Hudson.

Election of Officers, February 24, 1993

Robert Soucy, Chairman
Kathleen Brown, Vice-Chairman
Arthur Clement, Secretary

The remaining Planning Board members:

William Stetzler, Member
Leonard Smith, Member
George Hall, Member
Robert Durand, Alternate
Donald B. White, Alternate
James Gallagher, Alternate
Rhona Charbonneau, Selectman Rep.
Ralph Scott, Alternate Selectman Rep.

In closing, I want to express my appreciation to the following individuals for their help and dedication in support of the Planning Board during the past year:

Pam Lavoie,	Planning Board Secretary
Mike Reynolds,	Town Planner
Kathleen Cavedon,	Associate Planner
Mike Gospodarek,	Town Engineer
Lea Ake,	Legal Secretary
John Ratigan,	Town Attorney
The Minutemen	Recorders

Respectfully submitted,

Robert H. Soucy
Planning Board Chairman

POLICE DEPARTMENT

1992 ANNUAL REPORT

In the first quarter of 1993 the citizens of Hudson approved the construction of a new 14,000 sq.ft. police facility. I would like to thank the citizens for their support at the March Town meeting, and their continued cooperation with this greatly needed project. Due to circumstances beyond our control this Spring, we were confronted with a set-back in acquiring the New England Playworld/Benson's property from the State of NH. We still believe that once land is secured, the Police Department will be able to move expeditiously in the construction of this long-awaited facility.

A concern that continues to be of grave importance for the Police Department is the retention of police officers. The Police Department has a reputable selection process and trains their officers to be qualified professionals who will provide the best service possible to the community. However, the Hudson Police Department has a very poor retention rate due to inadequate competitive salaries. I have seen some of the finest police officers leave the Hudson Police Department for greener pastures solely for better salary. In the past three years we have lost seven officers. In the police business, inexperienced officers is not only dangerous, its a liability. The trend of losing fine officers will continue until measures are taken to pay our officers a salary compatible to surrounding communities. A few examples of salary deficiencies are as follows:

- The starting pay for a Hudson Officer is \$22,464 while an Amherst officer starts at \$25,696.
- A 3-year Hudson officer earns \$27,372, while in the neighboring town of Pelham that same officer would earn \$30,451.
- Top pay for a Hudson officer is \$31,595 for five (5) years of service, while top pay for a Merrimack officer is \$35,093 after just two (2) years of service.

In addition to an already low salary, several of our qualified officers have had their step increases frozen throughout the years. In effect, this means a certified police officer with three (3) years of service to the community may be receiving the equivalent of a two (2) year step salary with no chance of recouping those lost wages. We all expect the best possible service and quality policing from our officers, yet we do not compensate those officers with a salary comparable to other departments. We can no longer afford to lose qualified officers to other police agencies. Only the citizens of Hudson can change this trend.

The International Association of Chiefs of Police (IACP) identified Hudson's low police salaries as a deficiency as far back as a decade ago. This practice of paying our officers sub-standard pay not only continues today, but has become progressively worse; and the turnover rate of Hudson officers increases year after year.

The Hudson Police Department continues to become more community oriented. We are very pleased with the results of the DARE and C.H.I.P.S. programs. Our police officers are able to reach out to so many children in a positive manner. On behalf of the members of the Police Department I would like to express our sincere appreciation to the C.H.I.P.S. Committee. This group of citizens has devoted much time and energy to building a good rapport between officers and the children of Hudson. I would also like to thank the Hudson School Department for allowing us to come into the classrooms and work with the students.

In response to the community's needs, the Police Department initiated safety seminars for women. The seminars are scheduled periodically throughout the year and provide women with techniques on how to protect themselves and be aware of the criminal element. This year we have seen a dramatic increase in crimes committed by perpetrators from out of town. For this reason the Police rely on the expertise of Hudson citizens to distinguish what is suspicious or unusual in their neighborhoods. The Police Department encourages neighborhood crime watch programs.

As the Town continues the selection process for a police chief, I hope the new chief will share our spirit of service. The members of the Police Department pledge their full support to work closely with the new chief, to ensure that Hudson is a safe community.

I would like to thank the citizens of Hudson, the Town Administrator's Office and the Board of Selectmen for their support. I would also like to thank my staff and police employees for their continued dedication to serving the Town of Hudson.

Respectfully submitted,

Richard E. Gendron
Acting Chief of Police

POLICE DEPARTMENT ACTIVITY REPORT

JULY 01, 1992 - JUNE 30, 1993

PART I CRIMES			OTHER CRIMES		
	1993	1992		1993	1992
1. Murder	01	00	9. Simple Assault	64	78
2. Forcible Rape	09	04	10. Forgery	09	11
a. Attempted	01	00	11. Fraud	07	06
			12. Embezzlement	00	00
3. Robbery	02	01	13. Stolen Property	12	12
a. Attempted	00	00	14. Criminal Mischief	223	215
4. Assault (1st & 2nd)	02	04	15. Weapons Violation	02	00
5. Burglary	81	94	16. Prostitution	00	00
a. Attempted	19	17	17. Sex Offence	35	34

6. Theft	326	300	18. Drug Abuse Violations		
7. Auto Theft	31	32	a.Sale/Manufacturing	03	06
a.Attempted	02	09	b.Possession	28	28
b.Recovered MV	19	23	c. Transportation	01	09
8. Arson	04	02	19. Gambling	00	00
a.Attempted	00	00	20. Child Abuse	29	02
			21. DWI Arrests	164	190
			22. Liquor Violations	26	46
TOTAL:	493	486		603	637

OTHER INCIDENTS

23. Protective Custody	107	134	31. Citations	2185	2706
24. MV Complaints	277	79	32. Parking Citations	103	157
25. Runaways	52	27	33. Arrests	585	549
26. Domestic	226	181	34. Sudden Death	13	10
27. Disturbance/Fight	90	95	35. Bomb Threat	00	02
28. Trespass	19	08			
29. Alarms	1067	978			
30. Accidents	558	548			
a. Fatal	01	00			
b. Injury	162	131			

TOTAL CALLS FOR SERVICE 1993: 12,555 1992: 10,945

DEPARTMENT OF PUBLIC WORKS

1993 ANNUAL REPORT

The Department of Public Works is comprised of the following Divisions; Administration, Engineering, Streets, Drain/Sewer and Equipment Maintenance. The Department also works closely with and provides support for the Conservation Commission, Planning Board, Solid Waste Study Committee and the Sewer Utility Committee.

Major accomplishments this past year have been the implementation and completion of the Tank Removal and Replacement Project, implementation of the Bridle Bridge Reconstruction Project, and the extremely successful snow plowing and salt/sanding operations conducted by the Department this past winter season.

The aged underground fuel and gasoline storage tanks at the Public Works Garage on Melendy Road were removed and replaced with above-ground tanks. The above-ground tank option was selected in order to maximize the investment by installing tanks that may be relocated to another site in the future. Bridle Bridge over Beaver Brook is jointly owned by the Towns of Hudson and Windham.

Design of the new bridge structure is in progress with construction slated to commence late Spring of 1994. Funding assistance through the State of New Hampshire Bridge Aid Program may be applicable. The past winter season, experienced by the New England region, created a long and demanding job for the Department of Public Works. Equipment and personnel responsible for snow plowing and salt/sanding operations were strained due to the extensive winter, however, operations were conducted efficiently and safely allowing travel throughout the community with the least disturbance.

Other Department accomplishments include the timely completion of the Townwide Paving Program, the implementation and construction of planned "in-house" drainage improvement projects, sanitary sewer rehabilitation projects, and the thorough design review and construction inspection of development projects.

The primary Capital Improvement Project for the Department is the construction of an adequate Public Works Facility. The existing facility is deficient in numerous areas all of which affect the safety of employees, safe storage of equipment and materials and the optimum efficiency and reliability of the Department. This project continues to be ranked near the top of the Town's Capital Improvement Project priorities.

As always, the most important goal of the Department of Public Works is to provide to the residents of the Town of Hudson the highest level of service possible throughout the year under whatever conditions mother nature may dictate.

In closing, I extend my appreciation to all members of the Department of Public Works and other departments who have assisted in the operations and accomplishments of the Department this past year.

Respectfully submitted,

Mark P. DeVine
Public Works Manager

————— ENGINEERING DIVISION —————

The purpose of this report is to outline the broad responsibilities of the Engineering Division, discuss changes within the Division in the past year, present the status of important projects and to set priorities for the upcoming year.

The function of the Engineering Division is to manage two broad categories of activities. First to provide technical support to the Town's governing bodies; these bodies include the Planning Board, Sewer Utilities Committee, Conservation Commission, and Zoning Board of Adjustment. The second is review and inspection of development projects.

The status of major projects and programs are as follows. Please note this list is not all inclusive.

1. INDUSTRIAL DISCHARGE PROGRAM. This program monitors all sanitary sewer discharge, excluding domestic waste, into the Town sewer distribution system. This program is mandated by the Environmental Protection Agency. All discharge permits are issued and monitoring continues.

2. TOWNWIDE INVENTORY/RESOURCE ANALYSIS. This program is the research and accumulation of Town resources relating to the Engineering Division and the Department of Public Works. These resources are being cataloged and placed on layers utilizing the CAD software the Town has purchased. A typical example of information includes street systems, right-of-ways, drainage infrastructure, sewer infrastructure and street infrastructure, etc.

3. INSTITUTE CONSTRUCTION SPECIFICATIONS. The specifications would outline the Town's requirements for all infrastructure construction, i.e. roadways, drainage, sanitary sewer, etc., performed for any private or public entity within the Town of Hudson.

4. EAYERS POND ROAD/CHERRY STREET STORM SEWER PROJECT. This project consists of the construction of a storm drain system to alleviate ponding problems. Estimated completion date is fall of 1993.

5. BONNIE LANE/RIVERSIDE AVE. SEWER RECONSTRUCTION. This project consists of replacing approximately 1,765 linear feet of old, worn out sanitary sewer pipe. This project is scheduled for completion in the fall of 1993.

Next year's priorities include the following:

1. Develop a working plan relating to drainage, sewer and roadway improvements to aid in future budget forecasting and designs.

2. Utilize this plan to forecast and plan the Town's needs for the future.

This Division is currently managing for the Planning Board approximately \$1,206,000.00 in performance securities relating to residential and commercial developments.

Respectfully submitted,

Michael Gospodarek
Town Engineer

STREET DIVISION

1993 was again a very busy and productive year for the Street Division. The Townwide Paving Program was completed on schedule and within budget. This year we placed over eleven thousand tons of asphalt. Paving work was completed on Derry Street, Lowell Road, F Street, D Street, Lilac Street, Steele Road, Linda Street, Bruce Street, Easy Street, Leslie Street, Edgar Court, Highland Avenue, Teloian Drive, and Clement Road. The paving work on Lowell Road and Derry Street was very difficult due to the large volume of traffic. We would like to thank all of the businesses and residents for their patience and understanding with the traffic delays.

The winter of 1992/1993 was a very difficult one for us. Hudson received 96 inches of snow between December and March. That much snow was very hard on our aging fleet of vehicles and the long hours were difficult on the employees and contractors. Our mechanics were kept very busy keeping our vehicles rolling. Equipment was hired from Hudson Paving and Continental Paving to augment our fleet, and they did a great job. With all of the snow that fell, school was only cancelled twice.

We continue to have good success working with the county prisoners. We received 540 man hours of labor from the county for almost no cost. This year the prisoners did a lot of painting of equipment and spring clean up in the parks.

Our Pavement Marking Program was also improved this year. For the first time we bid the line striping and saw a tremendous savings over our traditional method of contracting with the State of New Hampshire. This is one example of how we are constantly searching for ways to do more with less.

New gasoline and diesel tanks along with a pump are now in service at the Highway Garage. The old underground tanks were removed and disposed of. This will be a big help to us as we will no longer have to fuel our vehicles and equipment at the Central Fire Station.

Recurring annual jobs also kept us busy. Some of these tasks include; brush and tree removal, street cleaning, street patching, crack sealing, parks and cemetery landscaping, lawn care, litter removal, grading gravel roads, road shoulder maintenance, roadside mowing, equipment maintenance, traffic light maintenance, sign installation and replacement.

During the past year we have strived to improve the services we provide to the people of Hudson and will continue to work hard to improve at every opportunity.

In closing, we would like to thank all of the people who supported us throughout the past year and especially the Sewer and Drain Division whose help in the winter is immeasurable.

Respectfully submitted,

Edward P. Lamper, Foreman, Street Division
Kevin Burns, Sub-foreman, Street Division

This past year was again a very busy year for the Drain/Sewer Division.

Last year, Water Street sewer was replaced due to numerous broken and cracked pipes, which allowed a high amount of infiltration. Five Hundred feet of eight inch pipe was used and twelve house services were renewed to property lines. The existing roadway was reclaimed and used for subgrade. Approximately five hundred feet of the road was repaved.

Another sewer project was conducted on Tate Street. This line has been a constant maintenance problem for this Division. Replaced was one hundred and forty feet of eight inch pipe and forty five feet of six inch pipe for the three house services, which were renewed to the property lines. New pavement, loam and seed finished the project.

Two new pumps were installed at the Industrial Drive pump station, due to age and the high volume of sewerage. The station pumps approximately 400,000 gallons per week. Also the sealed water system, used for cooling the pumps, was replaced with a new type of packing. Therefore reducing electricity, water, and maintenance costs.

A sewer manhole was installed at the end of Edgar Street, making maintenance of this line easier. Edgar Street was paved by the Street Division under the Townwide Paving Program.

Three sewer services were found to be still on the "old sewer system" (now drain lines) and removed.

The I & I program is ongoing to check for inflow of water into the sanitary sewer system and capacity of the lines.

Sewer maps were worked on this past winter to help with the Sewer Atlas, which is being designed by the Town Engineer.

Drainage projects this year included:

- School Street and Library Street; in which four catch basins and sixty feet of twelve inch pipe were installed. We also connected the Fire Department's floor drain to the drainage system.

- Tolles Street culvert was replaced with a new forty-eight inch aluminum culvert. The roadway was reclaimed and reused for subgrade. The roadway was repaved and new guardrail installed.

- A small drainage project was conducted near 25 Webster Street to help with a large water problem. Two catch basins and eighty feet of twelve inch pipe were installed.

- Another small problem was corrected on Hurley Street, where large amounts of tree roots had blocked the line. We replaced two sections of twelve inch concrete pipe.

The high pressure pump was rebuilt on the Vactor truck and the 1000 gallon water holding tank was relined as a temporary repair. This truck cleans and flushes sewer lines, manholes, drain lines and catch basins. This vehicle is used throughout the Spring, Summer and Fall months.

The two employees that operate the Vactor truck also maintain the three pump stations and the Flume building throughout the year. In addition, numerous catch basins and manholes have been repaired or replaced throughout the Town as an ongoing maintenance program.

In closing, we wish to thank the Street Division for all of their help throughout the year.

Respectfully submitted,

Ronald C. Gardner, Foreman, Drain/Sewer Division
Jess Forrence, Sub-foreman, Drain/Sewer Division

RECREATION DEPARTMENT
1993 ANNUAL REPORT

The Hudson Recreation Department continues to plan, coordinate and support leisure time activities for Hudson residents of all ages.

The Summer recreation Program broke records again this summer with 1,045 children registered in the program, representing 639 Hudson families. Our staff of 12 counselors and 2 substitutes were busy with such daily activities as arts and crafts, board games, ping pong, pool, shuffleboard, basketball, 4 square, volleyball, tether ball and an assortment of field games played in the field behind H.O. Smith School. An average of 180 children paid to participate in our weekly roller skating trips and an average of 200 children paid to participate in our cookout/pizza Wednesday lunches. Other days were filled with contests such as Hula Hoop, Bubble Gum Blowing, Knock Out, Olympics, Tug of War, Checkers, Hot Shot, Odd and Even Day, and a Scavenger Hunt. We had several exciting field trips this year for children to participate in, all of which would not have been possible without the help from several parents who volunteered as chaperones; to them we are grateful. We visited Robinson Pond, the Science Encounters Museum in Manchester, Patuckaway State Park, North Shore Music Theater, Hard Rock Cafe and a tour of the Boston Globe, George's Island in Boston Harbor, Canobie Lake and our annual over night at Robinson Pond.

All of this would not have been possible without the dedication and patience from the Recreation staff. Thanks for a great summer goes to: Keith Bowen, Jeff Cloos, Lisa Dumont, Jennifer Hollcraft, Amy Hogan, Jennifer LaPlant, Steve

Lovejoy, Peter Manor, Brian Moore, Judy Palleschi, Sherry Skelton, and substitutes Beverly Mason and Danielle Brussey.

Tennis Instructions were also offered again this summer to 103 paid participants. Instructor Darryl Poisson, taught basic and advanced skills to children of Hudson for one hour a day, in two week sessions.

Our Robinson Pond Recreational Facility experienced one of the best summers yet with plenty of sunshine and hot summer days. Under the supervision of Sally Cabral and staff, it was one of the "coolest" places to be this summer. For the second straight summer, participation in swimming lessons increased. The six week swimming program had a total enrollment of 775 children, up from last year's enrollment of 520. The Pond water is tested during the summer for safe and sanitary conditions, by the State of New Hampshire and the cleanliness of the beach and picnic area is maintained by the staff, with cooperation from the patrons. Thanks for a great summer go to: Sally Cabral, Jeff Allison, Douglas Appler, Vivian Appler, Christin Cole, Monica Fernandes, James Hull, Jennifer Huges, Christine Hurley, Joshua Luszcz, Kevin Martinek, Curt McWilliams, Jamie Reckis, Jennifer Shaw, Jaclyn Smith, Sean Starkey, Sharon Turcotte and substitute Katie Meaney.

Our Youth Soccer Program has grown again this fall. We have over 500 youth, grades 1 through 8, participating in weekly practices and Saturday morning games at the Alvirne fields. Soccer Director Carol Carlone could be found on Saturday mornings in September and October, setting up fields and equipment, checking game and practice schedules, congratulating players and coaches and encouraging all participants to have a fun time.

As we prepare for the winter months, children's thoughts turn to the Recreational Basketball Program. During two registration nights held in late September at the Recreation Center, nearly 650 children grades 2 through high school, registered to participate in one of our basketball leagues.

Girls and boys in the second or third grade may participate in our Instructional Basketball Program at Nottingham West Gym on Saturday mornings. This is a 10 week program beginning in late November. Under the supervision of Edward Peterson, Program Director, children will learn skills and teamwork while still having a good time and meeting new friends.

The Winter Basketball League for boys and girls in grades 4 through 8 has also experienced a tremendous increase in registration. This year we've had to add teams to accommodate the 560 boys and girls registered. Our 4th Grade Boys, Jr. and Sr. Girls, and Sr. Boys leagues all have 10 teams, while our Jr. Boys league has 12 teams. All teams have anywhere from 10 to 12 team members, practicing skills and team spirit under the supervision of their coach and an assistant. Hudson is very fortunate to have the number of adult volunteers and parents who so willingly give up an evening and part of a weekend, to coach and assist our young people. Thank you for your support and help in making this program such a success.

The Recreation Department also sponsors the Hudson Babe Ruth Program, under the supervision of Director Don Clarke. There were three Hudson teams for 13 year old players and four teams for 14 and 15 year old players this year. Games were played at either Memorial or Alvirne fields against each other and other area towns. We continued again this year, with Don's efforts, to participate in a Senior Babe Ruth Division. Thanks to Don, we had another successful season.

The Recreation Department also offers several different programs for adults such as Men's and Women's Volleyball, Men's Basketball, and Men's and Women's Softball. Not only do these programs help keep us moving and active during the spring and winter months, but they also offer a place to meet other residents of Hudson and some time to relax and have some fun. If you wish to participate in any of these activities, please call the Recreation Center for times and locations.

The Recreation Center continues to be used by various youth or recreation oriented groups as a meeting place. Boy Scouts, Girl Scouts and Brownies, Hudson Sno-men, Merrimack Valley Bee Keepers, Hudson Youth Baseball, Hudson Girls' Softball and Pop Warner all use the building.

All of the Recreation Department facilities are beautifully maintained by Reggie Provencal. Reggie's hard work, dedication and ingenuity makes our center, fields, courts and the pond, places where we can relax and enjoy ourselves.

On September 6, 1993, after a brief illness, the Recreation Department suffered the loss of its Director, Barbara A. Hamilton. Since being appointed director in 1990, Barbara worked faithfully and constantly for the children of Hudson, encouraging good sportsmanship both on and off the court. Barbara had a way of making both children and adults feel special and important and she will be sadly missed by all of us in Hudson.

Respectfully submitted,

Sherri L. Hamilton

Recreation Commission:

Vicki Beike - Chairperson

Dr. William Hassey

Jennifer Annis

James Joy

Ralph Carpentiere

SOLID WASTE STUDY COMMITTEE

1993 ANNUAL REPORT

Curbside pickup of residential waste, with curbside recycling, by Waste Management of NH, Inc. continued during fiscal year 1993. The contract expired on June 30, 1993. Participation in the curbside recycling has been at 35%-40% with approximately 10% of the waste stream being diverted by recycling. Spring and Fall cleanups have continued to be popular with Town residents.

The primary focus of the Committee was to prepare options for the Selectmen to consider for the continuation of residential waste disposal after the expiration of the existing contract. The Selectmen chose to have the Committee prepare a bid package for the rebidding of the current service with some important changes. The new Contract must be consistent with the State law which recently went into effect which prohibits the landfilling of leaf and yard waste. In order to keep costs down and still comply with the new law, the Committee recommended having the Contract include a bi-weekly drop-off site for leaf and yard wastes.

The new Contract expands the number of items which are accepted in the curbside recycling program to include tin cans and plastic containers. The Contract also included an option for a supplemental recycling program, however, this program was not implemented at this time due to prohibitive costs. The Contract was bid in the spring with low bids well below the existing contract price. However, due to a challenge by a Condominium Association, the Contract was re-bid. The Selectmen decided to re-bid again to expand the Contract to include residential pick-up for all condominiums.

The Contract was awarded to Waste Management, Inc. at a price well below the expiring contract price.

The main focus of the Committee in fiscal year 1994 will be to facilitate the implementation of the new regulations regarding the disposal of leaf and yard waste, look at the feasibility of initiating a supplemental recycling program, and continue to study options for the long term waste disposal needs of the Town. We look forward to a busy and productive year.

Respectfully submitted,

Gerard J. Casavant, Chairman
Solid Waste Study Committee

■ HAZARDOUS MATERIALS MUTUAL AID DISTRICT ■

SOUTHEASTERN NEW HAMPSHIRE

1993 ANNUAL REPORT

The Southeastern New Hampshire Hazardous Materials Mutual Aid District was formally established in October of 1992. The original district included the towns of Londonderry, Derry, Windham, East Derry, Pelham, Hudson, Chester, Atkinson, and Hampstead. Since the formation of the district, the town of Litchfield has been accepted as a member.

The purpose of the district is to prepare our communities, on a regional basis, for a response to hazardous materials incidents, both with training and equipment. The cost for a single community to fund a separate hazardous materials response program is prohibitive. If you will remember, the gasoline tanker incident in Londonderry on Route 93 in January of 1991 strained the resources of the entire area, and highlighted the need for a regional approach to hazardous materials incidents. Member communities also realized the liability exposure they each faced if they used a piecemeal approach for dealing with hazardous materials.

The District management organization consists of a Board of Directors; members of which are Selectmen, Councilmen, or Administrators from each community; and an Operations Committee, members of which are chief officers from each community.

Each member community contributes \$3,500.00 per year to the district to fund training and equipment purchases. During the 1993-94 fiscal year, two trailers are being purchased, which will be strategically located, stocked with petroleum spill equipment and will be able to respond anywhere within the district. The District has also acquired a rescue truck from a member community; and this will also be stocked with spill control equipment. Air monitoring equipment, and the training for the equipment, will also be provided to member communities this fiscal year. In addition, the district has substantially completed the minimum training mandated by federal law for emergency responders to hazardous materials incidents. It is the policy of the District to develop a deliberate, thorough, approach to the hazardous materials problem, meeting all federally mandated training levels, and providing our firefighters with the proper equipment to do the job.

Since hazardous materials incidents are typically the most costly ones which we respond to, a cornerstone of our policy is the most effective method of recovering the costs which local communities incur as a result of our responses to hazardous materials incidents. If you remember, each member community passed a hazardous materials ordinance, the purpose of which is to aid in recovering taxpayers' money spent in controlling an incident.

The District has been accepted as a regional Local Emergency Planning Committee, which is required to be in place in each community by Federal Superfund law. This aids those communities that do not have their own LEPC.

The District has applied for and received a federal and state aid to offset the cost to the local taxpayer.

The District is also developing policies and procedures to standardize how our fire departments respond to hazardous materials incidents.

A great deal of planning, training, and equipment purchasing has been accomplished, and a lot still needs to be done; but we are well on our way to meeting our original goal, that is, the most cost effective manner of responding to hazardous materials incidents.

Respectfully Submitted,

For the Board of Directors

Mr. Patrick Wallace
Selectman, Town of Windham
Chair, Board of Directors

For the Operations Committee

Chief Alan J. Sypek
Londonderry Fire Department
Chair, Operations Committee

Town of Hudson
Office of the Tax Collector
7/1/92-6/30/93
Property Taxes

Tax Accounts	Levies	1992	1986	1986SW	Land Use	Yield Tax
Debts	1993					
Uncollected 7/1/92						
Property Tax	\$0.00	\$3,828,202.59	\$32,431.00	\$3,067.00	\$59,500.00	\$4,928.00
Sewer Rents						
Land Use Cng. Tax						
Yield Tax						
Committed						
Property Tax	\$12,505,274.61	\$13,191,305.07				
Land Use Cng. Tax						
Yield Tax						
Added Taxes						
Property Tax		\$8,750.31				
Land Use Cng. Tax					\$38,500.00	\$3,311.80
Yield Tax						
Overpayments						
Property Tax	\$20,908.07	\$63,445.56			\$148.37	
Interest/Penalties						
Property Tax						
Land Use Cng. Tax	\$10.00	\$250,335.03	\$22,035.44		\$5,195.37	\$104.25
Yield Tax						
Total Debts	\$12,526,192.68	\$17,342,038.56	\$54,466.44	\$3,067.00	\$103,343.74	\$8,344.05

Cecile Y. Nichols
Tax Collector

Town of Hudson
Office of the Tax Collector
7/1/92-6/30/93

		Property Taxes				
Tax Accounts	Credits	Levies	1992	1986	1986SW	Yield Tax
		1993				
Remitted						
	Property Tax	\$9,039,802.89	\$17,026,496.09	\$32,431.00		
	Land Use Cng. Tax					
	Yield Tax					\$98,148.37
	Interest/Penalties	\$10.00	\$250,335.03	\$22,035.44		\$5,195.37
Abatements						
	Property Tax	\$0.00	\$65,207.44		\$3,067.00	\$962.00
	Yield Tax					
Decided to the Town		\$10,219.76				
Uncollected 6/30/93						
	Property Tax	\$3,476,160.03	\$0.00	\$0.00	\$0.00	
	Sewer Rents					
	Land Use Cng. Tax					
	Yield Tax					\$0.00
						\$604.00
	Total Credits	\$12,526,192.68	\$17,342,038.56	\$54,466.44	\$3,067.00	\$8,344.05

Cecile Y. Nichols
Tax Collector

Town of Hudson
Office of the Tax Collector
7/1/92-6/30/93

		Unredeemed Taxes					Land Use
Tax Lien Accounts	Levies	1991	1990	1989	1988	1987	
Debits	1992						
Unredeemed 7/1/92							
Executed	\$1,759,498.05	\$1,856,937.76	\$701,559.28	\$43,113.40	\$6,471.10	\$1,055.92	\$17,500.00
Interest/Costs Col.	\$1,741.71	\$105,709.84	\$187,512.79	\$3,705.19	201.59		\$1,953.95
Total Debits	\$1,761,239.76	\$1,962,647.60	\$889,072.07	\$46,818.59	\$6,672.69	\$1,055.92	\$19,453.95
Credits							
Remitted							
Property Tax	\$119,897.49	\$999,130.11	\$659,088.92	\$16,522.91	527.72		\$0.00
Interest/Penalties	\$1,741.71	\$105,709.84	\$187,512.79	\$3,705.19	201.59		\$0.00
Abatements							
Property Tax				\$19,987.80			
Deeded to the Town	\$24,474.62	\$23,239.40	\$19,979.93				
Uncollected 6/30/93							
Property Tax	\$1,615,125.94	\$834,568.25	\$22,490.43	\$6,602.69	\$5,943.38	\$1,055.92	\$19,453.95
Total Credits	\$1,761,239.76	\$1,962,647.60	\$889,072.07	\$46,818.59	\$6,672.69	\$1,055.92	\$19,453.95

Cecile Y. Nichols
Tax Collector

_____ Town of Hudson _____
 Office of the Tax Collector
 7/1/92-6/30/93

Unredeemed Sewer Utility/Sewer Betterments

Sewer Accounts Debits	Levy 1993	Back Billing	Sewer Betterment S6/93	C6/93	2/93	5/92	6/92
Uncollected 7/1/92							
Sewer Rents	\$218,717.86	\$77,308.83					
Liens							
Committed							
Sewer Tax	\$1,395,978.76		\$38,061.35	\$11,084.83	\$5,504.38	\$76,134.25	\$16,220.00
Added Taxes							
Sewer Tax	\$23,070.09	\$8,742.75					
Overpayments							
Sewer Tax	\$20,620.33						
Interest/Penalties							
Sewer Tax	\$24,307.98	\$1,626.47	\$8.90		\$1,032.70	\$10,865.79	\$1,949.23
Total Debits	\$1,682,695.02	\$87,678.05	\$38,070.25	\$11,084.83	\$6,537.08	\$87,000.04	\$18,169.23

Cecile Y. Nichols
 Tax Collector

_____ Town of Hudson _____
 Office of the Tax Collector
 7/1/92-6/30/93

Unredeemed Sewer Utility/Sewer Betterments

Sewer Accounts Credits	Levy 1993	Back Billing	Sewer Betterment		2/93	S5/92	C6/92
			S6/93	C6/93			
Remitted	Sewer Tax	\$64,191.74	\$1,805.43		\$5,153.20	\$76,134.25	\$15,209.41
	Interest/Penalties	\$1,626.47	\$8.90		\$1,032.70	\$10,865.79	\$1,949.23
Abatements							
Sewer Tax	\$32,730.04	\$1,729.06					\$1,010.59
Decided to the Town							
Uncollected 6/30/93							
Sewer Tax	\$331,438.30	\$20,130.78	\$36,255.92	\$11,084.83	\$351.18	\$0.00	\$0.00
Total Credits	\$1,682,695.02	\$87,678.05	\$38,070.25	11,084.83	\$6,537.08	\$87,000.04	\$18,169.23

Cecile Y. Nichols
Tax Collector

Town of Hudson
Office of the Tax Collector
7/1/92-6/30/93

Unredeemed Sewer Utility/Sewer Betterments

Sewer Lien Accounts	Levies	1991	1990	1989	1988	1987
Debits	1992					
Unredeemed 7/1/92		\$57,304.29	\$14,391.06	\$898.04	\$718.58	\$560.38
Executed	\$91,523.82					
Interest/Costs						
Collected	\$5,755.81	\$8,327.67	\$6,093.03	\$391.61	\$94.17	\$0.00
Total Debits	\$97,279.63	\$65,631.96	\$20,484.09	\$1,289.65	\$812.75	\$560.38
Remitted						
Sewer Tax	\$43,861.53	\$31,982.16	\$13,215.29	\$731.17	\$288.72	\$0.00
Interest/Penalties	\$5,755.81	\$8,327.67	\$6,093.03	\$391.61	\$94.17	\$0.00
Abatements						
Sewer Tax		\$1,754.48	\$575.31		\$0.00	\$0.00
Decded to the Town						
Uncollected 6/30/93						
Sewer Tax	\$47,662.29	\$23,567.65	\$600.46	\$166.87	\$429.86	\$560.38
Total Credits	\$97,279.63	\$65,631.96	\$20,484.09	\$1,289.65	\$812.75	\$560.38

Cecile Y. Nichols
Tax Collector

Unredeemed Sewer Utility/Sewer Betterments

Sewer Lien Accounts		Sewer Betterment							
Debits		6/2/93	S9/10/92	C9/10/92	R6/29/92	C7/15/91	S5/20/91	F5/6/91	S4/30/90
Unredeemed 7/1/92									
Executed		\$2,529.26	\$47,720.32	\$4,939.81	\$2,746.94	\$10,136.13	\$44,818.28	\$869.80	\$8,461.54
Interest/Costs									
Collected		\$0.31	\$2,077.38		\$96.22	\$1,349.40	\$13,839.96	\$161.07	\$3,434.71
Total Debits		<u>\$2,529.57</u>	<u>\$49,797.70</u>	<u>\$4,939.81</u>	<u>\$2,843.16</u>	<u>\$11,485.53</u>	<u>\$58,658.24</u>	<u>\$1,030.87</u>	<u>\$11,896.25</u>
Credits									
Remitted									
Sewer Tax		\$47.96	\$35,944.45	\$0.00	\$963.32	\$8,489.13	\$44,818.28	\$434.90	\$8,461.54
Interest/Penalties		\$0.31	\$2,077.38		\$96.22	\$1,349.40	\$13,839.96	\$161.07	\$3,434.71
Abatements									
Sewer Tax									
Deeded to the Town					\$441.60	\$1,647.00		\$434.90	
Uncollected 6/30/93									
Sewer Tax		\$2,481.30	\$11,775.87	\$4,939.81	\$1,342.02	\$0.00	\$0.00	\$0.00	\$0.00
Total Credits		<u>\$2,529.57</u>	<u>\$49,797.70</u>	<u>\$4,939.81</u>	<u>\$2,843.16</u>	<u>\$11,485.53</u>	<u>\$58,658.24</u>	<u>\$1,030.87</u>	<u>\$11,896.25</u>

Cecile Y. Nichols
 Tax Collector

TOWN CLERK'S REPORT
JUNE 30, 1993

Receipts

Boat Permits	\$7,365.31
Dog Fines	\$2,110.00
Dog License	\$4,420.50
Motor Vehicle	\$1,451,943.00
Miscellaneous	\$24,499.38
	\$1,490,338.19

Occurrences

Births	2
Marriages	195
Deaths	55

Cecile Y. Nichols
Town Clerk

STATE PRIMARY ELECTION
SEPTEMBER 8, 1992

The polls were opened, by a motion from Shawn Jasper and seconded by James W. Hetzer, at Hudson Lions Hall, from 7:00 AM. A motion was made to close the polls at 7:00 PM by Shawn Jasper and seconded by Howard L. Dilworth, Jr.

All voting took place at the Hudson Lions Hall on Lions Avenue.

Election officials appointed by Shawn Jasper, Town Moderator for this election were as follows:

Asst. Moderator	Jeanette Guill Leon Hammond James W. Hetzer
Selectmen	William Cole Al Lambert Ralph Scott Ann Seabury Joseph Wozniak

Checklist Supervisor

Joyce Cloutier
Sherry Kahn
Virginia Mosnicka

Ballot Clerks/Workers

Lela Baessler
Victoria-Lynn Beike
Priscilla Bernasconi
Lucille Boucher
Howard L. Dilworth, Jr.
Esther McGraw
Florette Panko
Virginia Smith

STATE OF NEW HAMPSHIRE
STATE PRIMARY - SEPTEMBER 8, 1992

Result of the Ballot
Republican Vote

FOR GOVERNOR

Elizabeth Hager	280
"Steve" Merrill	560
Mervin D. Newton	24
Edward C. Dupont, Jr.	280
Livius V. Fisteag	18

FOR UNITED STATES SENATOR

Mark W. Farnham	29
Judd Gregg	572
Jean T. White	100
Harold "Hal" Eckman	460
Write-In	
Rhona Charbonneau	13

FOR REPRESENTATIVE IN CONGRESS

Peter J. Spaulding	149
"Ted" de Winter	50
"Steve" Duprey	275
Arthur C. Godjikian, Jr.	39
"Bill" Hatch	521

FOR EXECUTIVE COUNCILOR

Roy E. Melnick	395
Earl A. Rinker, III	466

FOR STATE SENATOR

Thomas Colantuono	808
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FOR STATE REPRESENTATIVE: HILLSBOROUGH DISTRICT 23

David J. Alukonis	495
John M. Bednar	336
Shawn N. Jasper	627
G. Philip Rodgers	585
Stanley N. Searles, Sr.	614
Joan C. Tate	579
Alida Weergang	594
Willard Young	555
Write-In	
George H. Baker, Sr.	13

FOR STATE REPRESENTATIVE: HILLSBOROUGH DISTRICT 25

Leonard Smith	725
Write-In	
Amy Bollenbach	95

FOR SHERIFF

Joseph W. DuBois, Jr.	185
Louis A. Durette	265
Walter A. Morse	416

FOR COUNTY ATTORNEY

Write-In

FOR COUNTY TREASURER

Cheryl A. Burns	450
Susan Frank	323

FOR REGISTER OF DEEDS

Katherine Gatsas	261
Judith A. MacDonald	602

FOR REGISTER OF PROBATE

Robert R. Rivard

FOR COUNTY COMMISSIONER

Donald McCollum	224
Charles Duncklee	179
William C. Marcoux, Jr.	347

FOR DELEGATES TO THE STATE CONVENTION

Rhona M. Charbonneau	696
Juanita E. Kashulines	564
Kathleen MacLean	546
Linda J. Pellerin	598
Patricia Straw	540

Write-In	
Rita Gotham	32
Ed Gotham	32
Shawn Jasper	10
Robert Hill	10

9/8/92

A True Copy Attest:

Town Clerk

Cecile Y. Nichols

STATE OF NEW HAMPSHIRE

STATE PRIMARY - SEPTEMBER 8, 1992

Result of the Ballot Democratic Vote

FOR GOVERNOR

Deborah Arnie Arnesen	405
Norman E. D'Amours	258
"Ned" Helms	259
Write-In	
Steven Merrill	12

FOR UNITED STATES SENATOR

John Rauh	468
Jeanne Stapleton	150
Terry Bennett	81
Lynn Rudmin Chong	41
Brenda J. Elias	171
Write-In	
Judd Gregg	12

FOR REPRESENTATIVE IN CONGRESS

"Dick" Swett	647
Emily Northrop	309

FOR EXECUTIVE COUNCILOR

Shannon O'Brien	311
Roy A. Aresenault, Jr.	171
George Bruno	137
Roger A. Francoeur	350

FOR STATE SENATOR

Write-In

FOR STATE REPRESENTATIVE: HILLSBOROUGH DISTRICT 23

William P. Arseneault	461
George H. Baker, Sr.	475
Kevin P. Riley	486
Write-In	
John Bednar	54

FOR STATE REPRESENTATIVE: HILLSBOROUGH DISTRICT 25

Write-In	
John Bednar	16
Amy Bollenbach	8
Leonard Smith	13

FOR SHERIFF

Michael J. Welsh	648
Write-In	
Walt Morse	11

FOR COUNTY ATTORNEY

Peter McDonough	679
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FOR COUNTY TREASURER

"Joe" Cronin Sullivan	660
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FOR REGISTER OF DEEDS

Mary M. Ouellette	700
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FOR REGISTER OF PROBATE

Write-In

FOR COUNTY COMMISSIONER

Robert A. Durant, Sr.	221
George B. Pressly	224
Peter R. Cote	297

9/8/92

A True Copy Attest:

Cecile Y. Nichols
Town Clerk

STATE OF NEW HAMPSHIRE
STATE PRIMARY - SEPTEMBER 8, 1992

Result of the Ballot
Libertarian Vote

FOR GOVERNOR

Calvin Warburton	10
Miriam F. Luce	23

FOR UNITED STATES SENATOR

Warren K. Ross	8
Katherine M. Alexander	25

FOR REPRESENTATIVE IN CONGRESS

John A. Lewicke	31
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FOR EXECUTIVE COUNCILOR

Clarence G. Blevens	35
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FOR STATE SENATOR

Write-In

FOR STATE REPRESENTATIVE: HILLSBOROUGH DISTRICT 23

Amy C. Bollenbach	29
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FOR STATE REPRESENTATIVE: HILLSBOROUGH DISTRICT 25

Write-In	
Amy C. Bollenbach	3

FOR SHERIFF

Write-In

FOR COUNTY ATTORNEY

Write-In

FOR COUNTY TREASURER

Write-In

FOR REGISTER OF DEEDS

Write-In

FOR REGISTER OF PROBATE

Write-In

FOR COUNTY COMMISSIONER

Write-In

9/8/92

A True Copy Attest:

Cecile Y. Nichols
Town Clerk

STATE OF NEW HAMPSHIRE
STATE PRIMARY - SEPTEMBER 8, 1992

Total Number of Registered REPUBLICANS on Checklist	3245
Total Number of Registered DEMOCRATS on Checklist	3118
Total Number of LIBERTARIANS on Checklist	35
Total Number of UNDECLARED Names on Checklist	3549
Total Number of Names on Checklist	9947

Total Number of REPUBLICAN Ballots Cast	1162
Absentee REPUBLICAN Ballots Cast	39

Total Number of DEMOCRATIC Ballots Cast	995
Absentee DEMOCRATIC Ballots Cast	19

Total Number of LIBERTARIAN Ballots Cast	28
Absentee LIBERTARIAN Ballots Cast	2

Total Number of Ballots Cast	2245
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Cecile Y. Nichols
Town Clerk

9/8/92
A True Copy Attest:

Cecile Y. Nichols
Town Clerk

TOWN OF HUDSON
OFFICE OF THE TOWN CLERK

12 School Street Hudson, New Hampshire 03051 (603) 886-6003

WARRANT

To the inhabitants of the Town of Hudson in the County of Hillsborough, in the State of New Hampshire.

You are hereby notified to meet at Hudson Lions Hall, 2 Lions Avenue, in said Hudson on Tuesday, the 3rd of November 1992 (the polls will be open between the hours of 7:00 AM and 8:00 PM) to act upon the following subjects:

To bring in your votes for President and Vice-President of the United States, for Governor, for United States Senator, for Representative in Congress, for Executive Councilor, for State Senator, for State Representative, for Sheriff and for County Officers.

To bring in your votes on whether to hold a convention to amend or revise the constitution.

To bring in your votes on amendments to the New Hampshire Constitution proposed by the 1991 General Court.

Given under our hands and seal, this 19th day of October, in the year of our Lord Nineteen Hundred and Ninety Two.

Ralph Scott	
Al Lambert	Selectmen
Ann Seabury	of
William P. Cole	Hudson
Joseph A. Wozniak	

A True Copy of Warrant - Attest:

Ralph Scott	
Al Lambert	Selectmen
Ann Seabury	of
William P. Cole	Hudson
Joseph A. Wozniak	

We hereby certify that we gave notice to the inhabitants within the said Town of Hudson to meet 7:00 AM to 8:00 PM at Hudson Lions Hall, 2 Lions Avenue, on the 3rd of November, 1992 for the purpose within mentioned, by posting an attested copy of the warrant at the following locations:

Hudson Town Hall, 12 School Street
U.S. Post Office, Derry Street
Hills Memorial Library, Library Street
Hudson Lions Hall, 2 Lions Avenue

being public places in said Town of Hudson on the 19th day of October, 1992.

Ralph Scott

Al Lambert

Ann Seabury

William P. Cole

Joseph A. Wozniak

Selectmen

of

Hudson

TOWN OF HUDSON
TOWN ELECTION
NOVEMBER 3, 1992

The polls were opened from 7:00 AM to 8:00 PM at Hudson Lions Hall, Lions Avenue, where all voting took place. A motion, to open the polls, was made by James W. Hetzer and Seconded by Shawn Jasper. A motion, to close the polls, was made by Shawn Jasper and seconded by Virginia Mosnicka.

Election officials appointed by Shawn Jasper, Town Moderator for this election were as follows:

Asst. Moderator

Jeanette Guill
Leon Hammond
James W. Hetzer
Robert Hill

Selectmen

William Cole
Al Lambert
Ralph Scott
Ann Seabury
Joseph Wozniak

Checklist Supervisor

Joyce Cloutier
Sherry Kahn
Virginia Mosnicka

Ballot Clerks/Workers

Marcuetta K. Anderson
Lela Baessler
Victoria-Lynn Beike
Priscilla G. Bernasconi
Janie L. Delano
Howard Dilworth, Jr.
Doris R. Ducharme
Helen Fitz
Laurie Jasper
Sylvia M. Jurkowski
Esther McGraw
Florette Panko
Virginia Smith
Karen Vitale

OFFICIAL BALLOT
TOWN OF HUDSON, NEW HAMPSHIRE
HILLSBOROUGH COUNTY
GENERAL ELECTION
Tuesday, November 3, 1992
CECILE Y. NICHOLS, TOWN CLERK
Result of the Ballot

For President and Vice-President

George Bush	3315
"Dan" Quayle	
"Bill" Clinton	3053
"Al" Gore	
Andre Marrou	55
Nancy Lord	
Ross Perot	2774
James Stockdale	
Lenora B. Fulani	2
Maria Elizabeth Munoz	
John Hagelin	0
Vinton Tompkins	

For Governor

"Steve" Merrill	5357
Deborah Arnie Arnesen	3058
Miriam F. Luce	495

For United States Senator

Judd Gregg	4660
John Rauh	3624
Katherine M. Alexander	411
Kenneth E. Blevens, Sr.	68
"Larry" Brady	154
David Haight	41

For Representative in Congress

"Bill" Hatch	3477
"Dick" Swett	5082
John A. Lewicke	310
James J. Bingham	57

For Executive Councilor

Earl A. Rinker, III	3803
Shannon O'Brien	3562
Clarence G. Blevens	646

For State Senator

Thomas Colantuono	4503
Thomas Colantuono	3041

For State Representatives: Hillsborough District 23

Shawn N. Jasper	4597
G. Philip Rodgers	4039
Stanley N. Searles, Sr.	4452
Joan C. Tate	4616
Alida Weergang	3947
Willard Young	3599
William P. Arseneault	3614
George H. Baker, Sr.	3593
Rudy Lessard	3727
Kevin P. Riley	3390
William T. Shutt	2799
Write-In	
John Bednar	127

For State Representatives: Hillsborough District 25

Leonard Smith	4524
Amy Bollenbach	3054
Amy Bollenbach	607

For Sheriff

Walter A. Morse	3922
Michael J. Welsh	3534
Walter A. Morse	591

For County Attorney

Peter McDonough	4092
Peter McDonough	2893
Peter McDonough	523

For County Treasurer

Cheryl A. Burns	5098
"Joe" Cronin Sullivan	2722

For Register of Deeds

Judith A. MacDonald	4689
Mary M. Ouellette	3182

For Register of Probate

Robert R. Rivard	4383
Robert R. Rivard	2934

For County Commissioner

William C. Marcoux, Jr.	3938
Peter R. Cote	3790

Constitutional Amendment Questions Question Proposed Pursuant to Part II, Article 100 of the New Hampshire Constitution

1. Shall there be a convention to amend or revise the Constitution?

Yes 3301

No 4646

Questions Relating to Constitutional Amendments proposed by the 1991 General Court

2. Are you in favor of amending the Constitution to provide that 12-person juries shall be required in capital cases and in cases in which imprisonment may exceed one year; but that, in civil cases and in cases in which imprisonment may be one year or less, a 6-person jury shall be required?

This question is submitted to the voters by the 1991 Legislature on votes of 318 to 18 in the House of Representatives and 22 to 1 in the Senate. (CACR 11)

Yes 4320

No 3782

3. Are you in favor of amending the Constitution to provide that the Legislature may delegate regulatory authority to executive branch officials, but that any proposed rules may be disapproved by the Legislature or an appropriate legislative committee, as prescribed by law?

This question is submitted to the voters by the 1991 Legislature on votes of 331 to 2 in the House of Representatives and 24 to 0 in the Senate. (CACR 12)

Yes 3390

No 4311

4. Are you in favor of amending the Constitution to allow members of the military reserve or national guard unit occasionally called upon to serve in an emergency to hold the state office of governor, senator, representative, or executive councilor?

This question is submitted to the voters by the 1991 Legislature on votes of 319 to 10 in the House of Representatives and 15 to 8 in the Senate. (CACR 7)

Yes	4306
No	3756

11/3/92
A True Copy Attest:

Cecile Y. Nichols
Town Clerk

TOWN OF HUDSON NEW HAMPSHIRE
GENERAL ELECTION
NOVEMBER 3, 1992

Total Number of Registered REPUBLICANS on Checklist	3394
Total Number of Registered DEMOCRATES on Checklist	3264
Total Number of LIBERTARIANS on Checklist	38
Total Number of UNDECLARED Names on Checklist	1861
Total Number of INDEPENDENTS on Checklist	2750
Total Number of Names on Checklist	11307
Total Number of REGULAR Ballots Cast	8813
Total Number of ABSENTEE Ballots Cast	515
Total Number of Ballots Cast	9328

A True Copy Attest:

Cecile Y. Nichols
Town Clerk

TOWN OF HUDSON
ANNUAL TOWN MEETING
First Session, March 9, 1993

Moderator Shawn Jasper opened the polls for voting at Hudson Lions Hall, Lions Avenue, Hudson, New Hampshire, at 7:00 AM and announced that absentee ballots would be processed at 3:00 PM. Moderator Shawn Jasper closed the polls at 8:00 PM. The following were elected:

For Selectman

Rhona Charbonneau

Three Year Term

For Budget Committee

Nan C. Cote

Howard L. Dilworth, Jr.

Gerald Pfarner

Three Year Term

For Budget Committee

Clifford Steele, Jr.

One Year Term

Zoning Ordinance Referendum Questions

Amendment #1 Definition of Parking Space

Are you in favor of the adoption of Amendment #1 as proposed by the Planning Board for the town zoning ordinance as follows:

The definition of the word "Parking Space" shall be amended to read: "An off-street space, whether inside or outside a structure, for exclusive use as a parking stall for one (1) motor vehicle."

This amendment eliminates language in the old definition which specified that area for a parking space shall not be less than 200 square feet, plus access and maneuvering space. "Approved by the Planning Board"

PASSED Yes 970 No 353

Amendment #2 Impact Fees

Are you in favor of the adoption of Amendment #2 as proposed by the Planning Board for the town zoning ordinance as follows:

Impact Fees: Following the authority set forth in RSA:21, the Town of Hudson seeks to amend its zoning ordinance to allow the Planning Board to impose impact fees upon development, including subdivision, building construction, or other land use change, in order to meet the needs occasioned by the development for the construction or improvement of capital facilities owned or operated by the municipality including:

1. Public road systems and rights-of-way;
2. Waste water treatment and disposal facilities;
3. Sanitary sewers;
4. Storm water, drainage and flow control facilities;

5. Public school facilities;
6. Public safety facilities;
7. Solid waste collection transfer recycling, processing and disposal facilities;
8. Public library facilities;
9. Municipal office facilities;
10. Public recreation facilities, not including public open space; and
11. Water treatment and distribution facilities.

At present the Town only imposes an impact fee for improvements to the town's road system and rights-of-way which arise from development. The town's authority to impose such a fee ends July 1, 1993 unless this proposed zoning amendment is approved. "Approved by the Planning Board"

PASSED Yes 955 No 353

Blind Exemption

"Shall we adopt the provisions of RSA 72:37 for the exemption for the blind from assessed value of residential real estate for property tax purposes? This statute provides that every inhabitant who is legally blind shall be exempt each year, for property tax purposes, from the assessed value on a residence to the value of \$40,000.00."

PASSED Yes 914 No 438

Adoption of a Police Commission

1. Shall the government of the police department of the Town of Hudson be entrusted to a police commission?

2. If so, shall such police commissioners be chosen by:

(a) Popular election at town election; or

(b) Appointment of the governor with consent of the executive council.

FAILED Yes 513 No 820

Establish a Board of Assessors

"Are you in favor of a three (3) person Board of Assessors to be in legal assessing authority for the Town?"

FAILED Yes 649 No 665

TOWN OF HUDSON

ANNUAL TOWN MEETING

Second Session, March 13, 1993

Selectmen Articles

Moderator Shawn Jasper called the meeting to order at 10:09 AM; the meeting was held at Hudson Memorial School. The Hudson Police Honor Guard complement presented the colors; the Alvirne High School's "B Naturals" singing group then sang the national anthem. Selectman Ann Seabury led us in pledging allegiance to the national flag; the invocation was given by Selectman Joseph Wozniak.

Board of Selectmen Chairman Ralph Scott then led the dedication of this year's Town Report to Benjamin Wright, who lost his life this past summer in the process of saving a young friend from drowning; Mrs. Lorraine Wright accepted this dedication in the name of her son.

Moderator Jasper stated that the first item on the agenda would be a motion to allow certain nonresidents on the floor, including the press and the Town's department heads, who were recognized. All members present voted in favor. Moderator Jasper introduced the Budget Committee members and the Board of Selectmen.

Moderator Jasper briefly went over the ground rules and proceeded to the first warrant article to be acted upon:

Article #7 Police Station Bond

"To see if the Town will vote to raise and appropriate the sum of \$1,500,000.00 (gross budget) for the construction and original equipping of a new police facility, and said sum to be in addition to any federal, state, or private funds made available therefore, and to authorize the issuance of not more than \$1,500,000.00 of bonds or notes in accordance with the provisions of the Municipal Finance Act (RSA Chapter 33), and to authorize the Board of Selectmen to issue and sell such bonds or notes and to determine the rate (s) of interest thereon." (Recommended by the Budget Committee)

A motion was made by Selectman Chairman Ralph Scott and seconded by Mr. Albert Kashulines to adopt this article as read. There was much debate and questions on the article. Moderator Shawn Jasper stated that this article would require a 2/3 positive vote by secret ballot adding that the polls would remain open one (1) hour on the question. The appointed hour having arrived with respect to this article Mr. Howard Dilworth moved to close the polls; Mr. Albert Kashulines seconded the motion. Moderator Jasper announced that the vote on Article #7 was 387 votes in favor and 35 votes in opposition, with Article #7 having been adopted by more than ninety (90) percent of the voters.

Article #8 To Borrow in Anticipation of Taxes

"To see if the Town will vote to authorize the Board of Selectmen and the Treasurer under the provisions of RSA 33:7, as amended, to borrow in anticipation of taxes, such sums as are necessary for the operation of the town, and to set the rates, effect the issuance of notes, and to otherwise negotiate for the sale of notes to be paid within the present fiscal year."

A motion was made by Selectman Chairman Ralph Scott and seconded by Selectman Joseph Wozniak to adopt the article as read. There being no debate, Moderator Shawn Jasper called for a verbal vote on the motion to adopt. A majority of the members present voted in the affirmative. Article #8 was adopted.

Article #9 Disposal of Tax Deeded Property

"To see if the Town will vote to authorize the Board of Selectmen to dispose of tax deeded property by either sealed bids, public auction, or charitable transfer, said disposal of tax deeded property may contain such conditions or

stipulations as the Selectmen find to be in the best interest of the Town."

A motion was made by Selectman Chairman Ralph Scott and seconded by Selectman Joseph Wozniak to adopt the article as read. Mr. John Bednar questioned the phrase "charitable transfer." Town Attorney John Ratigan explained that there had been occasions in which someone wished to transfer property for charitable purposes and stated that there was nothing that prohibited this body from passing such an article. There being no further debate, Moderator Shawn Jasper called for a verbal vote on the motion to adopt. A majority, of the members present, voted in the affirmative. Article #9 was adopted.

Article #10 General Acceptance of Grants

"To see if the Town will vote to authorize the Board of Selectmen to apply for, receive and expend federal and state grants which may become available during the course of the year, in accordance with RSA 31:95-b, and also to accept and expend money from any other governmental unit or private source to be used for purposes for which the Town may legally appropriate money."

A motion was made by Selectman Chairman Ralph Scott and seconded by Selectman Ann Seabury to adopt the article as read. There being no debate, Moderator Shawn Jasper called for a verbal vote on the motion to adopt. A majority, of the members present, voted in the affirmative. Article #10 was adopted.

Article #11 Town Ambulance

"To see if the Town will vote to raise and appropriate the sum of Seventy-five Thousand Dollars (\$75,000.00) for the purpose of an ambulance." (Recommended by the Budget Committee)

A motion was made by Selectman Ann Seabury and seconded by Selectman Chairman Ralph Scott to adopt the article as read. There being no debate, Moderator Shawn Jasper called for a verbal vote on the motion to adopt. A majority, of the members present, voted in the affirmative. Article #11 was adopted.

Article #12 Acceptance of Personal Property Donated to the Municipality

"To see if the municipality will vote to authorize the Board of Selectmen to accept gifts of personal property, other than cash, to the municipality for any public purpose. This authorization in accordance with 31:95-e shall be in effect until rescinded by a vote of the municipal meeting."

A motion was made by Selectman William Cole and seconded by Selectman Joseph Wozniak to adopt the article as read. There being no debate, Moderator Shawn Jasper called for a verbal vote on the motion to adopt. A majority, of the members present, voted in the affirmative. Article #12 was adopted.

Article #13 Adopting Town Operating Budget

"To see what sum of money the Town will raise and appropriate for the

operational expenses of the town for the forthcoming year (see posted Town Budget). (With recommendation of the Budget Committee)."

A motion was made by Budget Committee Chairman Gerald Pfarner to adopt article #13 in the amount of \$12,186,423.00. The motion was seconded by Budget Committee Member John Beike.

A motion was made by Mr. William Dempster to amend line item 5960, Hydrant Rental, as listed on Page 92 of the 1992 Annual Report, changing the amount from \$715,041 by an increase of \$9,288; the motion was seconded by Mr. Joseph Janowicz. After some debate, Moderator Shawn Jasper called for a verbal vote on the motion to amend article #13. A majority, of the members present, voted in the affirmative. The amendment was adopted.

Selectman Joseph Wozniak moved to amend the total appropriations to add \$50,000.00 to line item #298 contingency fund, listed on page 92 of the Annual Report, to take care of a contingency of snow removal. Mr. Gary Francoeur noted that there had been a \$250,000 surplus last year; Budget Committee Chairman Gerald Pfarner stated that it appeared that there was an anticipated surplus of about \$1,000,000 from the current operating budget, therefore there would be a surplus of at least \$50,000 if not more. There being no further debate, Moderator Jasper called for a verbal vote on the motion to amend article #13. A majority, of the members present, voted in opposition. The amendment was defeated.

There being no further discussion, Moderator Jasper, called for a verbal vote on article #13 as previously amended. A majority, of the members present, voted in the affirmative. Article #13 was adopted as amended.

Article #14 Establish the Position of Human Services Officer

"To see if the Town will vote to raise and appropriate the sum of Thirty-five Thousand Three Hundred Sixty-four Dollars (\$35,364.00) which represents the salary for a Human Services Officer." (Not Recommended by the Budget Committee)

A motion was made by Selectman Ann Seabury and seconded by Selectman Chairman Ralph Scott to adopt the article as read. After much debate in opposition, Mr. Gary Francoeur made a motion to move the question with seconds being offered throughout the house. The motion to eliminate debate carried. Moderator Shawn Jasper called for a verbal vote on the motion to adopt. A majority, of the members present, voted in opposition. Article #14 was defeated.

Article #15 Negotiated Wage and Benefit Increases, Support Staff

"To see if the Town will vote to ratify the financial terms of the collective bargaining agreement reached between the Board of Selectmen and the Hudson Administrative and Support Staff Union, the term of the agreement extends from July 1, 1993 until June 30, 1994, and further to raise and appropriate the sum of Seven Thousand Six Hundred Forty-four Dollars (\$7,644.00) which represents the cost of wage and benefit increases arising under the agreement." (Recommended by the Budget Committee)

A motion was made by Selectman Joseph Wozniak and seconded by Selectman

Ann Seabury to adopt the article as read. There being no debate, Moderator Shawn Jasper called for a verbal vote on the motion to adopt article #15. A majority, of the members present, voted in the affirmative. Article #15 was adopted.

Article #16 Negotiated Wage and Benefit Increases, Highway Union

"To see if the Town will vote to ratify the financial terms of the collective bargaining agreement reached between the Board of Selectmen and Local #1801, American Federation of State, County and Municipal Employees (highway union), the term of the agreement extends from July 1, 1993 until June 30, 1994, and further to raise and appropriate the sum of Ten Thousand Nine Hundred Seventeen Dollars (\$10,917.00) which represents the cost of wage and benefit increases arising under the agreement." (Recommended by the Budget Committee)

A motion was made by Selectman Joseph Wozniak and seconded by Selectman Ann Seabury to adopt the article as read. There being no debate, Moderator Shawn Jasper called for a verbal vote on the motion to adopt article #16. A majority, of the members present, voted in the affirmative. Article #16 was adopted.

Article #17 Wage Increases, Elected and Non-union Positions

"To see if the Town will vote to raise and appropriate the sum of Nine Thousand Eight Hundred Twenty Dollars (\$9,820.00) which represents the cost of wage increases for elected and non-union positions." (Recommended by the Budget Committee)

A motion was made by Selectman Joseph Wozniak and seconded by Selectman Ann Seabury to adopt the article as read. There being no debate, Moderator Shawn Jasper called for a verbal vote on the motion to adopt article #17. A majority, of the members present, voted in the affirmative. Article #17 was adopted.

Article #18 Library Trustees Authority to Accept and Expend Gifts

"To see if the Town will vote to authorize the public library trustees to apply for, accept and expend without further action by the Town Meeting, money from state, federal, or other governmental unit or a private source which becomes available during the fiscal year in accordance with RSA 202-A:4-C."

A motion was made by Selectman Ann Seabury and seconded by Selectman Joseph Wozniak to adopt the article as read. There being no debate, Moderator Shawn Jasper called for a verbal vote on the motion to adopt article #18. A majority, of the members present, voted in the affirmative. Article #18 was adopted.

Article #19 Acceptance of Trust Funds

"To see if the Town will vote to authorize the Board of Selectmen to accept on behalf of the town gifts, legacies, and devisees made to the town in trust for any public purpose, as permitted by RSA 31:19."

A motion was made by Selectman William Cole and seconded by Selectman Joseph Wozniak to adopt the article as read. After some debate, Mr. Drabinowicz made a motion to move the question with seconds being offered throughout house. The motion to limit debate carried. Moderator Shawn Jasper called for a verbal vote on the motion to adopt article #21. A majority, of the members present, voted in opposition. Article #21 was defeated.

Article #22 Acceptance of Streets

"To see if the Town will vote to accept the following streets:

St. Laurent Drive	3,040 feet more or less
Flagstone	2,700 feet more or less
Eayrs Pond Road	2,360 feet more or less
Sandalwood Road	2,201 feet more or less
Hampshire Drive	2,090 feet more or less
Williams Drive	2,040 feet more or less
Stonewood Lane	2,005 feet more or less
Roy Drive	1,870 feet more or less
Pinewood Road	1,772 feet more or less
Plaza Avenue	1,430 feet more or less
Potter Road	1,215 feet more or less
Hilindale Drive	1,200 feet more or less
Maureen Lane	918 feet more or less
Watersedge Drive	900 feet more or less
Wentworth Drive	465 feet more or less
Lilac Street	410 feet more or less
Lakeside Avenue	360 feet more or less
Nobby Lane	350 feet more or less

A motion was made by Selectman Joseph Wozniak and seconded by Selectman Ann Seabury to adopt the article as read. Mr. Lars Christiansen made a motion to amend and was seconded by Mr. Stephen Blais to accept the six streets that were built to today's standards. Moderator Shawn Jasper called for a verbal vote on the amendment. A majority, of the members present, voted in opposition. The amendment failed. After some debate, Moderator Jasper asked for a motion to move the question. An unidentified speaker so moved and seconds were being offered throughout the house, Moderator Jasper then declared the question to have been moved. Moderator Jasper then called for a verbal vote on the motion to adopt article #22. A majority, of the members present, voted in the affirmative. Article #22 was adopted.

TOWN OF HUDSON
ANNUAL TOWN MEETING
Third Session, March 20, 1993

Moderator Shawn Jasper called the meeting to order at 10:00 AM, at which time Selectman Chairman Ralph Scott led all persons present in pledging allegiance to the national flag. Moderator Jasper called for a moment of silence in honor of Mr. Paul Madison, a multi-term member of the Hudson School Board who had passed away the preceding day, and for Mr. Robert Levesque, a former selectman who had recently passed away.

Article #23 Purchase of Real Estate

"To see if the Town will raise and appropriate the sum of Forty Thousand Dollars (\$40,000.00) for the purchase of real estate at 29 Ferry Street, Map 51/Lot 58 (located behind Town Hall)." Recommended by the Budget Committee

A motion was made by Selectman Chairman Ralph Scott and seconded by Selectman Joseph Wozniak to adopt the article as read. There being no further debate, Moderator Shawn Jasper called for a verbal vote on the motion to adopt article #23. A majority, of the members present, voted in opposition. Article #23 was defeated.

Article #24 Polling Place

"To see if the Town of Hudson shall establish an additional polling place in the Town, the boundaries of the voting district to be served by each polling place shall be determined by the Selectmen at least thirty (30) days before the next following general election."

A motion was made by Selectmen Joseph Wozniak and seconded by Selectman William Cole to adopt the article as read. Moderator Shawn Jasper stepped down to speak in opposition to the issue and turned the podium over to Assistant Moderator James Hetzer. Several residents spoke in favor of the article while others vocalized their opposition. There being no further debate, Assistant Moderator Hetzer called for a verbal vote on the motion to adopt article #24. A majority, of the members present, voted in opposition. Article #24 was defeated.

Article #25 Establish the Position of Part-Time Police Dispatcher

"To see if the Town will vote to raise and appropriate the sum of Five Thousand One Hundred Thirty-two Dollars and Forty Cents (\$5,132.40) which represents the wages for a part-time Police Dispatcher who will work ten hours per week for coverage at peak call times, 8:00 PM to 1:00 AM, Fridays and Saturdays."

A motion was made by Selectman Chairman Ralph Scott and seconded by Selectman Joseph Wozniak to adopt the article as read. There being no debate, Moderator Shawn Jasper called for a verbal vote on the motion to adopt article #25. A majority, of the members present, voted in favor. Article #25 was adopted.

Petition Articles

Article #26 Abolish the Office of Legal Officer

"Shall the Town of Hudson abolish the office of Legal Officer including the positions of Legal Officer and Legal Secretary to take effect no later than 1 July 1993 thereby requiring that all legal services shall be contracted with an outside legal firm that has been an established, State of New Hampshire incorporated, business for no less than a two year period. Said law firm to be the lowest bidder for any and all legal services to be provided to the Town of Hudson and its agents."

Selectman Joseph Wozniak moved to table and seconds were being offered throughout the house. Moderator Shawn Jasper called for a verbal vote on the motion to table article #26. A majority, of the members present, voted in opposition. The motion to table article #26 failed.

A motion to adopt was made by Mr. Howard Dilworth and seconded by Mr. James Hetzer. Several residents spoke in opposition to the article. There being no further debate, Moderator Shawn Jasper called for a verbal vote on the motion to adopt article #26. A majority, of the members present, voted in opposition. Article #26 was defeated.

Article #27 Abolish Position of the Public Works Manager

"To see if the Town will vote to abolish the position of Public Works Manager (created by the previous Executive Administrator after the position of Public Works Director was abolished by the Town Charter by the voters of the town at a town election) and replace this position with a full-time Highway/Road Agent who will actively supervise the day to day activities of the Highway Department as specified in the state law."

A motion to table was made by Mr. Gerry Casavant and seconded by Mr. James Hetzer. Moderator Shawn Jasper called for a verbal vote on the motion to table article #27. A majority, of the members present, voted in opposition. The motion to table article #27 failed.

A motion to postpone indefinitely was made by Selectman William Cole and seconded by Mr. Gerry Casavant. After some discussion, in support of and in opposition to the motion to postpone, a motion to move the question was made by Mr. John Drabinowicz with seconds being offered throughout the house. Moderator Jasper called for a verbal vote on the motion to limit debate. A majority, of the members present, voted in favor; the motion to limit debate carried. Moderator Jasper then called for a verbal vote on the motion to indefinitely postpone. Declaring himself in doubt, after hearing the vote, Moderator Jasper called for a standing vote; 164 members voted in favor and 174 voted in opposition. The motion to postpone article #27 failed.

A motion was made by Mr. John Bednar and seconded by Mr. Stanley Searles to adopt the article as read. After some discussion in favor and in opposition,

Moderator Jasper called for a verbal vote on the motion to adopt article #27. A majority, of the members present, voted in opposition. Article #27 was defeated.

Article #28 Removal of Two Positions in the Highway Department

"To see if the Town will vote to remove two employee positions in the Highway Department budget (previously removed by the Town Council in the 1992-1993 budget and restored in the budget for 1992-1993 by the Board of Selectmen) for fiscal year 1993-1994."

A motion to postpone indefinitely was made by Mr. Robert Brown and seconded by Mr. George Mousseau. Mr. John Bednar spoke in opposition and asked that the motion be defeated. There being no further discussion, Moderator Shawn Jasper called for a verbal vote on the motion. Declaring himself in doubt, after hearing the vote, Moderator Jasper called for a standing vote; 172 members voted in favor and 179 voted in opposition. The motion to postpone article #28 failed.

A motion was made by Mr. Howard Dilworth and seconded by Mr. John Bednar to adopt the article as read. Several residents spoke in opposition to the article; Mr. George Mousseau made a motion to move the question with seconds being offered throughout the house. Moderator Shawn Jasper called for a verbal vote on the motion to limit debate. A majority, of the members present, voted in favor. Moderator Jasper declared the motion to limit debate to have carried.

Moderator Jasper then called for a verbal vote on the motion to adopt article #28. A majority, of the members present, voted in opposition. Article #28 was defeated.

Article #29 Annual Elections

"To see if the Town will vote to adopt the provisions of RSA 669:1 to hold the annual elections for town office on the second Tuesday in May instead of the second Tuesday in March."

A motion was made by Mr. Albert Kashulines and seconded by Mrs. Juanita Kashulines to adopt the article as read. Several of the residents spoke in favor of this article. After some discussion, Moderator Shawn Jasper called for a verbal vote on the motion to adopt. A majority, of the members present, voted in opposition. Article #29 was defeated.

Article #30 Not to Build the Circumferential Highway

"To see if the Town of Hudson, at its 1993 Annual Town Meeting will vote, by a show of hands, to recommend that the proposed Nashua-Hudson Circumferential Highway not be built. It is recognized that this is a non-binding referendum but the results are to be forwarded to both the New Hampshire Department of Transportation and the United States Army Corps of Engineers."

A motion was made by Mr. Willim Dempster and seconded by Mr. Albert Kashulines to adopt the article as read. Several residents spoke in favor of this article while others spoke in opposition, after much discussion on the article Mr.

Frank Colburn made a motion to move the question with seconds being offered throughout the house. Moderator Shawn Jasper called for a verbal vote on the motion to limit debate. A majority, of the members present, voted in favor and moderator Jasper declared the motion to limit debate to have carried.

Moderator Jasper called for a division of the house by a standing vote; 167 voted in favor and 169 voted in opposition. Article #30 was defeated.

Article #31 Sale of Land to Renee Jacques

"To see if the Town of Hudson will accept the high bid of Renee Jacques of \$6,000.00 as the purchase price of real estate located at Map 54/Lot 42 (the "Lot"), on the corner of Campbello and Federal Streets, and sell the Lot for that price upon the conditions that (i) no independent or disattached residential structure be built on the Lot, and (ii) the Lot be consolidated with the adjacent residential lot (Map 54/Lot 43 owned by high bidder Renee Jacques."

A motion was made by Mr. Albert Kashulines and seconded by Mr. James Rice to adopt the article as read. After some discussion, Mr. Stanley Searles made a motion to move the question with seconds being offered throughout the house. Moderator Shawn Jasper called for a vote on the motion to limit debate. A majority, of the members present, voted in favor. Moderator Jasper declared the motion to limit debate to have carried.

There being no further debate, Moderator Jasper called for a verbal vote on the motion to adopt article #31. A majority, of the members present, voted in favor. Article #31 was adopted.

Article #32 Rape & Assault Support Services

"To see if the Town will vote to raise and appropriate the sum of One Thousand Dollars (\$1,000.00) as the Town of Hudson's portion of Rape & Assault Support Services programs for Crisis Intervention and Support as well as Education concerning the issues of domestic violence, child sexual abuse and rape."

A motion was made by Selectman Chairman Ralph Scott and seconded by Mr. Stanley Searles to adopt the article as read. Some residents spoke in favor while others spoke in opposition. After some discussion, Mr. William Arseneault made a motion to move the question, seconds were being offered throughout the house.

Moderator Shawn Jasper called for a verbal vote on the motion to limit debate. A majority, of the members present, voted in favor. Moderator Jasper declared the motion to have carried.

Moderator Jasper called for a verbal vote on the motion to adopt article #32. A majority, of the members present, voted in opposition. Article #32 was defeated.

Article #33 Donation of Town Land to Habitat for Humanity

"Shall the Town of Hudson authorize the Board of Selectmen to petition for Quiet Title and donate to a non-profit organization a lot of land, known as

Map/Lot 057 098 03, along with the distance of land known as Lakeside Drive (a non-existent roadway) connecting it with Map/Lot 057 098 02? The intent is to combine Lots 057 098 02 and 057 098 03 for a donation to Habitat for Humanity, or if found not buildable, to a local scouting group."

A motion was made by Mr. Albert Kashulines and seconded by Mr. James Rice to adopt the article as read. Mr. George Mousseau asked for a clarification of a "Quiet Title". Town Attorney, John Ratigan explained that the title to the property was in dispute and the only way to resolve the matter was to petition the court. After some discussion in favor of and in opposition to the article, Moderator Shawn Jasper called for a verbal vote on the motion to adopt article #33. A majority, of the members present, voted in opposition. Article #33 was defeated.

Article #34 Additional Personnel

"To see if the Town will vote to require that the Board of Selectmen submit, in warrant article form at the next Annual Town Meeting and all future Annual Town Meetings, all requests for additional personnel for all departments in the town. This procedure will remain in effect until rescinded by a vote of the town at a future Annual Town Meeting."

A motion was made by Mr. Gary Francoeur and seconded by Mr. Albert Kashulines to adopt the article as read. After some discussion in favor and in opposition to the article, a motion was made by Mr. Tony Lekas and seconded by Mr. John Drabinowicz to amend the article to add "and for any requests for increases in salary or benefits" after the section that said "requests for additional personnel for all departments in the town." There being no further debate, Moderator Shawn Jasper called for a verbal vote on the motion to amend. A majority, of the members present, voted in the affirmative. Article #34 was adopted as amended.

Article #35 Fire Hydrants

"To see if the Town of Hudson shall accept responsibility for all rental fees for all fire hydrants found in residential zones including PRD overlay zones for the safety of Hudson residents."

A motion was made by Mr. Joseph Janowicz and seconded by Ms. Katie Barrillo to adopt the article as read. Several people spoke in favor of the article. Moderator Shawn Jasper then called for a verbal vote on the article. A majority, of the members present, voted in the affirmative. Article #35 was adopted.

Article #36 Hudson Task Force on Suicide Prevention

"To see if the Town will raise and appropriate the sum of Twenty-five Thousand Dollars (\$25,000.00) to be used by the Hudson Task Force on suicide prevention program."

A motion was made by Mr. Donald McCrady and seconded by Mr. Donald Hackert to adopt the article as read. Several people spoke in favor of the article while a few vocalized their opposition. A motion was made by Mr. Gary Francoeur and seconded by Mr. Lars Christiansen to amend the article to change the dollar amount from \$25,000.00 to \$16,375.00.

Moderator Shawn Jasper called for a verbal vote to amend the article. A majority, of the members present, voted in the affirmative. The amendment passed.

A request was made by Mrs. Linda Pellerin with seconds being offered throughout the house to have a secret ballot on the article. Moderator Jasper announced that there were 230 Yes votes and 128 No votes. Article #36 was adopted as amended.

Article #37 Remove All New Positions and New Hirings

"To see if the Town will vote to remove all new positions and new hirings from the town budget for fiscal year 1993-1994."

A motion was made by Mr. James Rice and seconded by Mr. William Arseneault to table the article. Moderator Shawn Jasper called for a verbal vote on the motion. A majority, of the members present, voted in favor. Article #37 was tabled.

Article #38 Freeze All Wage Increases

"To see if the Town will vote to freeze all wage increases for town employees for fiscal year 1993-1994 and remove such wage increases from the 1993-1994 budget."

A motion was made by Mr. Carl Howes and seconded by Mr. James Rice to table the article. Moderator Shawn Jasper called for a verbal vote on the motion. A majority, of the members present, voted in favor. Article #38 was tabled.

Article #39 Senior Citizens Center

"To see if the Town of Hudson will appropriate the sum of One Hundred Eighty Thousand Dollars (\$180,000.00) (\$25,000.00 of which has already been set aside in a Capital Reserve account), said monies to be used to build a Hudson Senior Citizens Building. To help fund this appropriation, the Selectmen are hereby empowered to designate and auction surplus town land. Any monies raised from the auction of said land shall be put towards this \$180,000.00 appropriation."

A motion was made by Mr. Albert Kashulines and seconded by Mrs. Lucille Boucher to adopt the article as read. Several residents spoke in favor of the article.

A motion was made by Mr. Gary Francoeur and seconded by Mr. Donald Hackert to amend the article's dollar value to \$130,000.00. Several residents spoke against the amendment. After much debate, Moderator Shawn Jasper called for a verbal vote on the amendment. A majority, of the members present, voted in opposition. The motion to amend failed.

A motion was made by Mr. Robert Brown with seconds being offered throughout the house to amend the article by adding at the end of the first sentence "This Senior Center shall be a town-owned building; such building shall be under the control of the Recreation Department. This building shall be used primarily for the seniors, however, it is not limited to only the seniors." There being no further debate, Moderator Jasper called for a verbal vote on the motion to amend. A majority, of the members present, voted in favor. The motion to amend passed.

After some discussion, Moderator Jasper called for a verbal vote on the article as amended. The majority, of the members present, voted in opposition. Article #39 as amended was defeated.

Article #40 Established a Recreation Commission

"To see if the Town will vote to establish a Recreation Commission."

If this article is adopted the Recreation Commission will be granted the full authority to grant concessions; to make and enforce rules and regulations governing the use of property, facilities, programs, equipment, and the conduct of persons; and to hold in trust or manage public property useful to the accomplishment of their objectives.

This Recreation Commission will consist of five (5) citizens appointed by the Board of Selectmen for terms of three (3) years (consistent with RSA 35-B:4 with vacancies being filled by the Board of Selectmen.

A motion was made by Mrs. Barbara Hamilton and seconded by Mr. James Rice to adopt the article as read. After some discussion, on the article, Mr. Carl Howes made a motion to move the question with seconds offered throughout the house. Moderator Shawn Jasper called for a verbal vote on the motion to limit debate. A majority, of the members present, voted in favor. The motion to limit debate was carried.

There being no further debate, Moderator Jasper called for a verbal vote to adopt the article. A majority, of the members present, voted in opposition. Article #40 was defeated.

Article #41 To Build and Equip an Animal Shelter

"To see if the Town will appropriate the sum of One Hundred Seventy-five Thousand Dollars (\$175,000.00), said monies to be used to build and to equip an animal shelter for the Town of Hudson, with said building to be placed on one of the two landfills already owned by the Town of Hudson or else on such other town-owned property as may be designated by the Town Meeting."

A motion was made by Ms. Angela F. Hurshman and seconded by Mr. Kenneth Cantara to adopt the article as read. Ms. Hurshman moved to amend the dollar amount changing it from \$175,000.00 to \$130,000.00. After some debate, Moderator Shawn Jasper called for a verbal vote on the motion to amend. A majority, of the members present, voted in the affirmative. The motion to amend passed.

Some of the residents spoke in favor of the article while several voiced their opposition. An unidentified voter asked to move the question; Mr. William Arseneault seconded the motion. Moderator Jasper called for a verbal vote on the motion to limit debate. A majority, of the members present, voted in favor. The motion to limit debate carried.

There being no further debate, Moderator Jasper called for a verbal vote on the article as amended. A majority, of the members present, voted in opposition. Article #41 was defeated.

The 1993 Annual Town Meeting Adjourned at 2:49 PM.

A complete set of minutes is on file in the Town Clerk's Office.

Cecile Y. Nichols
Town Clerk

TREASURER'S REPORT
YEAR ENDED JUNE 30, 1993

GENERAL FUND

Balance on hand, July 1, 1992 \$6,736,001.95

RECEIPTS:

Tax Collector	\$28,636,910.10
Town Clerk	1,490,330.57
Cash Receipts	2,792,629.59
Ret./Rec. Cks.	(30,650.93)
Interest	143,056.99
Tax Anticipation Notes	500,000.00

TOTAL RECEIPTS \$33,532,276.32

TOTAL DISBURSEMENTS (\$31,664,879.36)
TRANSFER TO SEWER 450,000.00

TOTAL (\$32,114,879.36)

Balance on hand, June 30, 1993 \$8,153,398.91

SEWER ACCOUNTS

Balance on hand, July 1, 1992 - Checking Accounts \$25,795.70

Receipts	\$2,199,361.08
Interest	6,700.48
Returned Checks	(1,556.90)

TOTAL RECEIPTS \$2,704,504.66

Disbursements \$2,232,353.63
Bank Fees 181.20

TOTAL DISBURSEMENTS (\$2,232,534.83)

Balance on hand, June 30, 1993 \$497,765.53

SEWER ASSESSMENT

Balance on hand, July 1, 1992 - Savings \$626,553.25

Receipts	\$172,142.84
Interest	9,559.90
Returned Cks.	(1,964.18)

TOTAL RECEIPTS

\$179,738.56

TOTAL DISBURSEMENTS

(\$37,047.54)

Balance on hand, June 30, 1993

\$769,244.27

Respectfully submitted,
Therese M. Dubowik
Treasurer

ZONING/BUILDING DIVISION

1993 ANNUAL REPORT

The Zoning Department is comprised of the Zoning Administrator, Building Inspector, Code/Health Officer, and one secretary. The department is responsible for all building, electrical and plumbing inspections, citation of land use violations, health inspections and conformance, interpretation of the zoning ordinance and staffing the Building Board of Appeals and Zoning Board of Adjustment.

We respond to calls from businesses, interested in locating in Hudson, regarding zoning, building code and environmental issues. We also do a lot of field work in referring current businesses to the correct departments for information regarding expansions or changes in their sites.

As noted in previous years the team work between departments is one of the prime factors in making our department effective. We are grateful for the efforts of Carla Anger, Ellen Boucher and newly arrived Debbie Hogan from Public Works who assists us in our day to day activities.

This past spring our secretary Loretta Setzer, after three and a half years, left us for Colorado. We are pleased to welcome Melanie Axelson, who was hired to replace Loretta. Part of the team work necessary for us to function occurs within our own department. We are very dependent on our secretary to keep us up to date with all the activities in which we are involved.

The code/health officer reports 1532 code inspections for the year. Since the last legislative session new land use citation forms have been adopted. They are now in use. This new form allows for the notification of a violation to the owner/operator for the property; then a citation to plea by mail, similar to a traffic ticket, is delivered to the owner/operator if the situation is not rectified within a given period of time, usually ten days.

The health officer, Bill Oleksak is responsible for the inspection of day care centers, asbestos inspection, foster care inspections, food inspection (though we are not self-inspecting), inspections environmental concern and dwelling units which may be in violation of the state minimum housing codes. Bill also recently took on the responsibility of inspecting septic systems as they are constructed. Bill performed 689 such inspections this past fiscal year.

Bill also assisted the Police Department with the transport of 7 animal heads which were suspected to carry the rabies virus to the state health labs in Concord. Hudson had its first confirmed case of rabies in June 1993.

Following this report is the listing of the types of building permits issued for the fiscal year. Note that single family homes have steadily increased over the past four years.

Respectfully submitted,

Susan Snide
Zoning Administrator

BUILDING PERMIT COMPARISON

Description	1988/89	1989/90	1990/91	1991/92	1992/93
Antenna	0	1	0	2	0
Addition	88	35	33	29	33
Alteration	52	39	58	59	44
Chimney/Fireplace	11	7	11	7	7
Comm. Alteration	8	15	22	16	26
Comm. Building	9	6	0	3	10
Condo	9	28	0	0	0
Deck	30	18	24	27	28
Demolition	3	5	7	10	5
Duplex	42	23	6	1	2
Fence	25	38	33	21	22
Foundation Only	0	1	15	5	5
Garage	19	12	16	17	15
Ind. Alteration	0	8	6	10	5
Ind. Building	1	3	6	1	3
Inst. Alteration	0	0	0	2	0
Inst. Building	0	0	3	0	0
Kennel	1	0	0	1	0
Mobile Home	2	1	5	3	5
Pool	37	21	34	18	21
Repair/Replace	0	0	5	3	9
Screen House	0	0	1	2	0
Shed/Barn	26	33	36	33	32
Shelter	0	1	1	0	0
Sign	64	77	87	82	59
Single Fam. House	78	83	86	104	96
Storage (t. trailer)	0	1	0	0	0
Temp. Facilities	0	0	3	2	1
Tent	2	2	3	3	3
Underground Tank	1	0	0	0	0
VOIDS	2	2	3	5	3
TOTALS	510	460	504	466	431

ZONING BOARD OF ADJUSTMENT (ZBA)

1993 ANNUAL REPORT

The quasi-judicial Hudson Zoning Board of Adjustment (ZBA) nominally consists of ten members, each of whom is appointed by the Board of Selectmen for 3 year terms (or shorter terms, if appointed to complete an unexpired term). Five of these members are "regular" members, who are expected to sit on all hearings before the ZBA. The other five are alternates, who attend all meetings and sit in place of regular members who either cannot attend a meeting or wish to step down from some particular case to avoid a conflict of interest. Traditionally, the "alternate" position is regarded as training for future "regular" members.

The ZBA meets on the fourth Thursday evening of each month (and also on the second Thursday if a backlog of cases starts to build up). The ZBA is authorized by the State RSAs to hear three kinds of cases: requests for variances, requests for special exceptions, and appeals of zoning administrative decisions made by Town zoning officials or the Planning Board.

For variances, which give relief from the literal restrictions of the Hudson Zoning Ordinance, as voted by the Town's citizens, State statutes and past legal decisions demand that a majority of the sitting members find that an application satisfies each and all of five requirements:

- (1) That the land in question has "social conditions" that cause literal enforcement of the applicable Zoning Ordinance section(s) for the property in question to be an unnecessary hardship to the property owner.
- (2) That the intended use will not diminish the value of other properties in the neighborhood.
- (3) That the granting of the variance will be of benefit to the general public interest.
- (4) That substantial justice will be done to the applicant by granting the variance.
- (5) That the intended use will not be contrary to the spirit of the Town's Zoning Ordinance.

As part of the decision-making process, each sitting member fills out a form stipulating his/her judgment for each of these five requirements in each variance hearing.

For special exceptions, none of the above five requirements applies. Instead, the Hudson Zoning Ordinance defines the conditions under which special exceptions can be granted (for example, to allow a home occupation business as a secondary use on residential property, to allow certain kinds of construction within the wetlands setback area, to allow wall signs, etc.). For these requests, a majority of

the sitting members must agree that the intended use satisfies or will satisfy whatever requirements are defined by the Zoning Ordinance for the intended use.

For appeals of administrative decisions, the ZBA moves either to uphold the administrative decision or to reverse that decision. The general premise for such hearings is that a majority of the sitting members must find that they would or would not have come to the decision that is being appealed.

For any of these three types of cases, the ZBA schedules a hearing date (generally scheduling four cases per evening), sends notice of that date and the applicant's intentions to all abutters of the concerned property, and advertises the meeting and scheduled cases in a local newspaper, as well as posting copies of that same notice in various public places throughout the town. For each hearing (some of which extend for two or more meetings because of the need to obtain more information), the ZBA first listens to a presentation by the applicant (or authorized representatives) explaining why the request should be granted, then to any abutter or affected citizen who wishes to speak in support of the request, and then to any abutter or affected citizen who has reason to speak against the request. If there is opposition, this first round of testimony is followed by a rebuttal round, giving parties on both sides a chance to respond to statements made by the other side. The ZBA members then deliberate the matter, asking questions if further information is felt needed from either side, after which the ZBA comes to a decision by the process of making and voting on a specific motion—generally, either to approve or to deny, with occasional instances of deferring the matter to a later date in order to obtain additional information or legal counsel, or on rare instances to accept a request for withdrawal of the application. Under the checks-and-balances system built up over the years, citizens who feel aggrieved by the decision then have a period of 20 days in which to file a request for rehearing, after which the ZBA has a 10 day period in which to decide whether rehearing of the case is warranted. In the event that a rehearing is granted, the matter is then treated as an entirely new case, with everyone having a chance to start over on both sides. The Zoning Board does not grant rehearings lightly, however, doing so only when there is a demonstrated possibility that the Board has come to an unreasonable or illegal decision or because new evidence is available that demonstrably might have led the Board to a different decision.

During the FY'93 reporting year, the ZBA processed 55 applications (three more than last year), of which it approved 33, denied 19, and allowed 3 to withdraw. The accompanying table shows the full breakdown of this caseload. It may be of interest to note that this breakdown indicates a return toward the traditional balance of case decisions, after last year's remarkable uneven results, when the ZBA approved four times as many applications as it denied. As was true last year, however, most approvals were accompanied by stipulations designed to protect abutters and the Town's interests.

The ZBA heard nine appeals of administrative decisions, upholding two, reversing six, and allowing the remaining one to withdraw. The Board also received four requests for rehearing of its decisions, agreeing to rehear one request (at the advice of the Town Attorney, because of a procedural problem) and

rejecting the others. That singular rehearing then resulted in a reaffirmation of the original decision (that a citizen could not convert a residential garage into a commercial autobody shop). It should be noted that only a few of this year's overturned decisions were decisions made by the Zoning Administrator; the collection also included two rejections of zoning decisions inappropriately made by the former Executive Administrator, as well as two rulings that the Planning Board had overstepped its authority in granting zoning relief. It should also be noted that your Hudson Planning Board demonstrated high concern about zoning issues, as the Planning Board was the successful applicant in four of the nine cases heard -- bringing in appeals either to protect citizens' interests or to test the appropriateness of a decision. The Planning Board's position won in all four cases: the ZBA ruled that the former Executive Administrator did not have authority to sign building permits, that the Town could not bypass standard "emergency" procedures, that car "auctions" could not be held in the industrial zone, and that Telephone Company switchboxes were required to obtain site approval from the Planning Board (although this latter decision was subsequently reversed during the 1994 year). In addition, the ZBA also ruled against "offsite" directory signs and agreed that a dog kennel club could not locate in an industrial park (but could go in the industrial zone).

The Board received seven requests for Wetland Special Exceptions (nearly half as many as last year), granting six and denying one. The denial was appealed, but this request for rehearing was denied. The reason for the high approval rate, as noted during the past few years, is believed to be that inadequate applications are being weeded out and discouraged by preceding examinations from the Hudson Conservation Commission, the Hudson Planning Board, and the Hillsborough County Soils Conservation Service, along with the State Wetlands Board and on some occasions the U.S. Army Corps of Engineers, prior to reaching the ZBA. We are approaching that good situation in which only good plans with merit get through the approval process.

The ZBA processed nine Home Occupation Special Exception applications (two less than last year) from residents who wanted to run a sideline business in their home. These consisted of requests to run home day care operations, part-time hair salons, massage parlors, a truck repair shop, a sewing crafts shop, a firearms business, and a "wood seasoning" business. The ZBA approved six of these applications and denied two (the truck repair shop and the firearms business, on the grounds that these were not suitable "home" occupations). While the remaining case is listed as a withdrawal, what actually happened is that the ZBA decided not to hear the case and to return the applicant's fees; this was a young woman who wanted to take care of only three children, and the Board decided that this was simply baby sitting, rather than a day care operation requiring a permit.

The ZBA heard a total of 29 variance requests (five more than last year). Four of these were for use variances, requesting permission to do something not normally allowed in the zoning district in which the applicant's property was located; the ZBA granted all four (allowing a 2-family home on Route 102 to be converted to professional offices, a single family residence to be built on undeveloped industrial land, commercial sales to occur as an accessory business

in the industrial zone, and a home owner to keep her horse at home in the residential zone). Eight other applications were for area variances, where the applicant wished to build a house on a too-small lot, or to subdivide property into too-small lots, or to expand a nonconforming use on a too-small lot. The ZBA granted three of these requests, (with stipulations) and denied the other five. Of these six, only one sought a rehearing, which was denied; that property owner took the matter to court, and the judge remanded the case to the Board for review, whereupon the Board denied it again. Note that the approvals were given with stipulations to protect the abutters' or the Town's interests; in one case, these stipulations proved very protective, as the Board required that the Town Engineer approve the plan, and he determined that the property was somewhat wetter than the applicant had presumed it to be -- so much so, in fact, that it is essentially unbuildable. Six other variance requests were for setback relief -- either because the applicant wished to construct an addition (or a swimming pool) too close to the lot line or because the existing home was discovered at sale time to be too close to the road. The ZBA approved all setback requests except one; MacDonalds Restaurant wanted to put a child's playground out front, along Route 102, between the Alexander's driveway and the adjoining parking lot, and the Board denied this for safety reasons. The ZBA also heard four cases pertaining to inadequate frontage requirements; approving all four cases. Another request asked for smaller parking space dimensions than required; the ZBA granted that request. At the same time the Board was asked by an abutter to rehear a previous parking space approval (for Wal-Mart) but declined to do so. The Board also denied that same abutter's request to rehear its decision to allow the Wal-Mart sign but granted a sign variance authorizing a slightly larger than allowed for another business that had been impacted by highway redesign.

Besides attending the regular fourth Thursday evening meetings (as well as occasional second Thursday meetings to reduce application logjams and also a couple other special meetings to accommodate some applicants' special needs), members of the ZBA attended a series of New Hampshire Municipal Association law seminars held in Concord and Manchester, conservation seminars sponsored by the Hillsborough County Conservation Commission and the Beaver Brook Association, and lectures sponsored by the Nashua Regional Planning Commission.

The Board remains hopeful that a good revision of the Zoning Ordinance will be proposed to the citizens at the 1993 elections. This has been a long process, which began with a draft prepared by the Town Planner's office in 1990. The Hudson Planning Board and interested citizens revised that version through a series of workshop sessions to produce a 1991 Planning Board draft. The Hudson Sounding Board then spent almost a year going over that draft, line by line and word by word, to produce the 1992 Sounding Board draft. The Planning Board then went through that latest version, again on a line by line basis, and now is working with the Nashua Regional Planning Commission in hopes of having something ready for the voters by next spring. The ZBA is firmly in agreement that a revision is needed: Hudson's Zoning Ordinance was created in 1942 and has been amended some two dozen times in the intervening 50 years, but those changes generally have been in the way of patchwork alterations addressing specific problems, while Hudson has changed

from a small farming town to a mostly developed residential community. An attempt to fully revise the Zoning Ordinance in 1981 failed because of a misunderstanding of some of the provisions; we sincerely hope that citizens will be better informed next year.

It should be noted that the ZBA could not function as efficiently as it does without the constant effort and support being provided by the Zoning Administrator, Mrs. Susan Snide, and her secretary, Ms. Melanie Axelson, together Ed Madigan, the Building Inspector, and Bill Oleksak, the Code Enforcement Officer. These are the people in the front lines, and Hudson has been fortunate to have both of them on its staff. Those of us who remember how much more work and stress it was for the volunteers in the old days are eternally grateful for their presence.

Respectfully submitted,

J. Bradford Seabury, Chairman
Zoning Board of Adjustment

Disposition of Zoning Cases, July 1992 - June 1993

Type of Case	Heard	Applications			Rehearing Requests			Rehearings	
		Ap-proved	Denied	With-drawn	Ap-proved	Denied	Approved	Approved	Denied
Administrative Appeals	9	2	6	1	1	3	1	0	0
Special Exception, Wetlands	7	6	1	0	0	1	-	-	-
Special Exception, Home Occupation	9	6	2	1	0	1	-	-	-
Variance, Change of Use	4	4	0	0	-	-	-	-	-
Variance, Dual Use	1	0	0	1	-	-	-	-	-
Variance, Undersized Lot	8	3	5	0	0	1	-	-	-
Variance, Inadequate Setback	6	5	1	0	-	-	-	-	-
Variance, Inadequate Frontage	4	4	0	0	-	-	-	-	-
Variance, Excessive Signage	1	1	0	0	0	1	-	-	-
Variance, Parking Space Size	1	1	0	0	0	1	-	-	-
Variance, Miscellaneous	5	1	4	0	0	1	-	-	-
TOTALS:	55	33	19	3	1	8	1	0	0

MONIES PAID

FISCAL YEAR 1992 - 1993

3A Marine Service, Inc	135.00	Angelo, James	157.00
A-1 Security	782.00	Anger, Carla	83.86
ADM Tool Service Co. Inc.	64.76	Anger Welding & Fabricating	1,608.00
A.H. Harris & Sons Inc.	960.30	Anton Enterprises	313.48
A J Site & Pipe Inc.	300.00	Appalachian Mountain Club	43.80
ARCS Mortgage Inc.	8.47	April Industries Inc.	173.64
ASCE Education	255.00	Aqua Ventures	71.00
ACME Green Machine	164.40	Aqua Safety Equipment	570.00
Action Equipment Co. Inc.	28.37	Arrow Storage	1,920.00
Action Graphics	7,713.00	Associated Bag Co.	161.22
Acts Inc.	232.00	Associated Public Safety	55.00
Adams, Elaine	250.00	Assoc. of American Railroads	43.00
Adamson Industries	458.75	Atlantic Tracy Inc.	435.22
Adolph Kiefer & Assoc.	163.41	At & T	3,926.04
Advanced Maintenance Products	743.63	Audobon Society of NH	50.00
Admins Inc.	8,235.00	Austin, Susan	28.00
Airex Corp.	166.59	Avitar Assoc. of N.E., Inc.	1,486.05
Ake, Lea	234.04	Azevedo, Warren & Robin	277.53
Ake, Lea - Flex Plan	323.46	B-B Chain Co.	1,611.00
Alcide J. Lizzie, Jr.	75.00	B & D Lamothe	518.00
Alco Equipment, Inc.	2,353.12	B & D Septic Service	115.00
Alcro Limited Partnership	1,231.29	B & S Locksmiths, Inc.	372.81
Alert - all Corp.	135.00	BOCA	275.00
Alexander Battery Co. East	1,009.39	Baggo	41.00
Alexanders Shop'n Save	3,169.65	Bailey, Barbara	14.00
Allan H. Swanson Inc.	2,500.00	Bailey, Patricia - Flex	819.56
Allied Cartage, Inc.	123,250.00	Bain Pest Control Service	185.00
Altman, Gary D.	2,870.00	Balanced Air Systems Inc.	1,425.00
Alukonis, Dave	201.00	Balzars	326.05
Alvirne High School	583.00	Banc One NH Asset Mgmt.	12,365.64
Alvirne's Own	160.00	Bancboston Mortgage Corp.	18.97
Ambrose, James & Karen	33.81	Banc One NH Asset Mgmt.	2,112.01
Americal Alliance for Health	85.00	Banks Chevrilet - Cadillac Inc.	60,404.20
Americal Appraisal Assoc.	500.00	Banner Systems	1,335.02
American Arbitration Assoc.	375.00	Barclays American Mort. Corp.	1,514.93
American Assoc. of Code Enforc.	25.00	Barlo Signs	2,016.80
American Auto Seat Cover Inc.	326.06	Barnes, William	1,440.00
American Data Inc.	845.94	Baron, Ron	25.00
American Nat'l Standards Inst.	24.00	Barry, Kevin	10.00
American Planning Assoc.	820.95	Bastille, Ronald	125.60
American Public Works Assoc.	110.00	Bay Banks Mortgage Corp.	23.72
American Red Cross	1,066.00	Bay State Cruise Co.	807.00
American Society of Civil Eng.	132.00	Beaudoin, Karlene	16.00
American Speedy Printing	3,710.88	Bedard, Janet	39.10
American Tape Distributors Inc.	1,237.60	Bednar, John	23.50
Amsterdam Printing	152.26	Bellavance Beverage	224.00
Anacomp	320.10	Bel-Nor Co., Inc.	84.00
Anco Engraved Signs & Stamps	166.96	Benson, Eleanor	11.00
Andover Bank	763.00	Benton, Elisa	280.00
Angell, Lydia W.	707.06	Benton, Stephen	718.72

MONIES PAID

FISCAL YEAR 1992 - 1993

Benton, Stephen - Flex	597.41	Burke, Ed	260.01
Bergeron, Louis	100.00	Burns Hill Road Trust	60.65
Bernard Auto Parts, Inc.	255.18	Business Records Corp-East	652.61
Bernard, David	68.40	Butterworth Equity Publishing	2,552.95
Bernard, Theresa	350.00	CFI Distributors	1,000.20
Bernasconi, Fidele	13.20	C & S Specialty Inc.	8,439.00
Bernier, Carole	560.00	CNC Property Management	144.00
Betterway Supply Corp.	24.38	CRC Press	67.45
Bianchi, Robert	26.64	C-T Engineering Co.	217.16
Bill Cahill's Super Subs	653.12	Cadence	19.99
Bill's Guns & Gifts	115.00	Cahill, Scott	30.00
Blake, Brian	400.00	Cailler Plumbing & Heating	33.00
Blanchard, Lucinda	640.00	Calcomp	673.86
Blauer	77.22	Callahan, Richard	99.00
Blue Chip Enterprises	45.28	Canobie Lake Park	1,771.00
Blue Cross Blue Shield of Mass.	80.80	Capital Offset Co. Inc.	1,049.50
Blue Star Glass Co.	1,807.21	Capitol Plumbing & Htg. Supply	121.37
Board of Bar Overseers	27.50	Capri Pizza	81.65
Bob's Pizza	1,107.20	Caretrack Inc.	662.50
Boisvert, Priscilla	156.57	Cairns & Brother Inc.	113.09
Bonneville, Myrna F.	31.35	Carlen, James	243.00
Border Area Mutual Aid Assoc.	25.00	Carlson, Donald & Helen	66.58
Borgman Associates	183.10	Carpenter, Larry & Sandra	230.71
The Boston Five Cents Savings	2,356.75	Carpet Creations Inc.	2,380.00
Boston Five Cents Bank, FSB	1,226.32	Carrier, Gerlad: Flex Plan	2,512.50
Boston Globe	220.50	Carter, Neal	220.74
Boston & Maine RR	225.00	Casale, Vincent & Carlotta	226.67
Boucher, Claudia	650.00	Cassalia, Donald	12.60
Bound Tree/North American	4,629.34	Center for Economic Development	7,729.00
Boutin & Solomon Prof. Assoc.	83.90	Center for Urban Policy Resea.rch	27.45
Boyer's Auto Body	2,195.10	Central Street Realty Trust	11.81
Brady Business Forms, Inc.	1,412.90	Chagnon Lumber Co.	635.78
Bradlees Corporation	444.63	Champion, Michelle	82.72
Breen, John & Linda	35.58	Chaplain Robert Cornelius	50.00
Brel Assoc.	3,054.00	Charlene's Flower & Gift Shop	137.50
Brewer, John	84.00	Chase-Collection Dept.	688.00
Brookline Machine Co. Inc.	517.33	Chasse, Robert & Jacquelyn	667.59
Brook Plaza Assoc.	571.85	Chemical Mortgage Co.	25.94
Brown, Dennis & Kathleen	200.25	Chemserve Co., Inc.	17,545.50
Brown, Robert	50.40	Chesnulevich, David	25.00
Brownells Inc.	34.44	Chesnulevich, John	49.96
Brown's Sheet Metal Shop Inc.	807.55	Chief Ed Zarek, Petty Cash	50.00
Browns Agway	1,257.91	Christian Delivery	837.50
Brown's River Bindery, Inc.	2,763.00	Christensen, Doris	59.30
Brox Concrete	832.00	Cicero, Frank	100.00
Brox Industries, Inc.	53,057.99	Cipollo, Anthony & Carla	64.93
Bruce Transportation Group	4,473.75	City of Nashua - Transit	5,796.00
Bujnowski, Walter & Doris	31.73	Clark Boardman Callaghan	662.62
Bull HN	47.61	Clark, Russell	500.00
Bureau of Emergency Med. Svcs.	30.00	Cleveland, Waters & Bass, P.A.	6,171.77

MONIES PAID

FISCAL YEAR 1992 - 1993

Closs, William Jr.	396.81	Dearborn's Electric	5,612.09
Cloutier, Kenneth & Lorraine	317.84	Debby's Hallmark Shop	100.00
Central Equipment Co.	525.10	Decelle, David	93.00
City of Sunnyvale	29.00	Decatur Electronics Inc.	2,805.00
Clark Surgical Corp.	125.00	Deco, Inc.	5,766.14
Clifford Inc.	1,900.90	Delta Magnetics & Control	2,650.00
Code - Eagle, Inc.	72.71	Demers, Michael	320.00
Cole Printing Co.	157.00	Deminico, Martha	25.00
Cole, William	41.20	Demoulas Supermarkets, Inc.	4,240.68
Collins, Glen & Bonita	15.47	Depalma, Michael & Jean	158.79
Collishaw Electric	33.20	Department of Safety	40.00
Collishaw, Peter	135.75	Designreprografics	51.00
Colonial Mortgage Inc.	274.31	Desrosiers, Jerry Jr	200.00
Combat Corp.	13,599.34	Dessine Inc.	316.24
Commission on Accreditation	775.00	Devine, Mark	309.57
Communication Supplies	736.70	Dictaphone Corporation	4,206.95
Community Council of Nashua N	4,371.00	Diesel-X Fuel Injection Inc.	720.14
Compensation Funds of N.H.	55,074.00	Digital Equipment Corp.	11,521.36
Computer Servnet	475.00	Dillon, Gary	401.85
Computersmith, Inc.	2,188.28	Dime Savings Bank Of NY FSB	50.95
Concrete Coring Company	350.00	Dime Savings Bank Of New York	778.17
Concrete Systems Inc.	10,290.66	Dion, Serge	153.00
Conneticut National Bank	265,230.00	Dionne, Arthur	128.00
Connie's Country Kitchen	99.99	Diprizio International	1,100.00
Connolly, John Jr.	1,234.01	Dispatch Communications	566.95
Consolidated Utility Equip SV	4,339.87	Dispatch Institute	150.00
Contel Cellular Inc.	3,108.12	Distinctive Detailing	380.00
Continental Paving Inc.	6,048.00	Dixie USA Inc,	1,454.95
Controller Services	35.85	Dixit, Shashi	25.00
Conway Associates Inc.	7,332.17	Dixon, Thomas	10.00
Conway Office Prods., Inc.	8,172.31	Dobles Chevrolet	9.81
Corriveau-Routhier Inc.	2,003.54	Donahue Brothers, Inc.	484.95
Costello, Lomasney, & Denapol	98,948.58	Donaruma, Ruth	161.24
Council On Education Manageme	550.00	Donovan Spring Co. Inc.	2,479.04
Country Kitchen	33.82	Double Discount Auto Parts	1,722.64
Craftsmen Press	629.50	Doucette, Ernest T.	2,000.00
Credit Bureau SVCS of NH	152.88	Douglas & Douglas	12,324.41
Crimtec Corporation	10,852.36	Dowe Industries Inc.	124.15
Croft Trailer Supply Inc.	31.54	Downtown Lincoln-Mercury Inc.	205.10
Crown Linen Service Inc.	1,999.60	Dr. Elliot F. Lasky	119.00
Cuff, Eileen	30.00	Dr. Stone Jewelry & Watch	25.00
Cummins-Allison Corp	252.00	Drawing Board	61.19
D.G. Wagner Company Inc.	72.90	Dube & Cabral	1,511.47
D M Printing	413.00	Dube Associates	4,897.00
Danfor Fire & Safety	21.00	Dube, Norman, Doris And	201.40
Daniel Webster Council Inc.	300.00	Dube, Steve	207.94
Dave Holden, NHPA Treasurer	60.00	Dubowik, Theresa - Treasurer	224,271.01
David's Garage	100.00	Duchesne, Patricia	123.21
Day-Timers Inc.	51.48	Duffy's Auto Company Inc.	390.50
Dearborn, Bud	240.00	Dufour, Robert	25.00

MONIES PAID

FISCAL YEAR 1992 - 1993

Dumont, Leo Sr.	52.15	First NH Mortgage Corp.	2,711.18
Duncanson, Daniel	450.00	Fisher & Porter Company	184.73
Dunkin Donuts	68.75	Flaghouse Inc.	283.20
Earlson Industrial Corp.	1,181.30	Flahive, Jan	61.50
Eastern Minerals	17,892.76	Fleet Funding	1,021.56
Eastern Mountain Sports	45.00	Fleming Title Services Inc.	104.41
Eastern Pipe Service Inc.	1,650.00	Flex Technology	829.60
Eastern Propane Gas	25.60	Flynn, Georgia	800.00
Eclipse Construction, Inc.	19,738.00	Ford Consumer Finance Co.	1,877.66
Economics Press Inc.	38.30	Ford, Fred	200.00
Economou, Stephen & Catherine	25.07	Ford, Fred Jr.	432.64
Einsidler-Moore, Bruce & Bet	379.07	Forrence, George L.	28.36
Ekbatani, Touraj	1,177.57	Fortier, Leo	500.00
Elan Publishing Co. Inc.	27.08	Fortress Babcock	337.82
Electric Light Company	2,297.00	Fournier, Bob	10.00
Elek-Tek	1,459.81	Fournier, Richard	30.00
Elliott Hospital	525.00	Foxhollow Townhouses	612.00
Elliott, William	1,661.59	Francoeur Bros., Inc.	1,000.00
Elmwood Village Condo Assoc.	680.00	Francoeur, Gary	1,506.00
Emanuelson, Jeff	27.50	Franklin, Michael	10.00
Emergency Warning System Of N	6,498.55	Fred Fuller Oil Co.	4,910.80
Energy Machinery	63.68	Freddie's Transmission Svc.	1,543.47
Energy North	2,280.73	Frederick Flow Inc.	16,962.15
Energy North Propane	2,992.80	Frederickseal Inc.	285.00
Energy North Gas, Inc.	9,480.63	French Agency Inc.	2,208.00
Erin Food Services, Inc.	18.92	Frost, Oscar Jr. & Elizabeth	9.59
Ethier, Richard	1,800.00	Fryer, Robert	26,078.56
Evans, Stanley	93.00	Fuller, Dennis	600.00
Everett J. Prescott, Inc.	18,391.86	Future Microsystems Inc.	51.74
Executive Development Corp	100.00	GASB	110.00
Ezekiel, Frederick & Marianne	125.32	GE Capital Home Equity Servic	1,341.58
F. B. Hale	14,538.15	GFWC-Hudson Jr. Woman's Club	36.25
F. W. Webb Company	90.97	GMAC Mortgage Corp.	3,228.65
Fader, Linda	16.00	G. Neil Companies	36.65
Farrell, Bob	25.00	G. S. S. C. O.	45.00
Fazio Enterprises Inc.	675.00	Gallant, Dennis	380.00
FEDCO	89.27	Gall's Inc.	294.88
Federal Express Corp.	27.00	Gannon, Steve	400.00
Federal Refunds Inc.	136.15	Garside, Fred	93.85
Felix Chemical Toilets, Inc.	600.00	Gate City Appliance	195.90
Fellows, Virginia	900.00	Gate City Fence Company Inc.	2,463.50
Ferlan, Arthur	360.53	Gateway Family Health Center	3,795.00
The Fire Barn	11,881.30	Gaudette, Richard	10.00
Fire Chief	49.00	Gemini Geotechnical Assoc. Inc.	3,000.00
Fire Engineering	23.50	Gemini Digital Products Corp.	6,585.00
Fire Hooks Unlimited	173.08	Gendron, Cheryl	20.00
Firehouse Magazine	21.97	Gendron, Richard	5,541.08
Fire Instrutors & Officers	575.00	General Code Publishers	635.00
The Fire & Rescue Institute	414.00	Generation 5 Technology Inc.	50.00
First NH Bank	429,098.54	GZA Geoenvironmental, Inc.	18,648.69

MONIES PAID **FISCAL YEAR 1992 - 1993**

Geraghty, James	31.35	Hetzer, James	490.00
Gilcreast, Lynwood	100.63	Hill-Donnelly Corp.	263.09
Gillen, Daniel & Meryl	366.91	Hills Memorial Library	101,570.00
Gladstone Ford Chry-Ply Inc.	12.40	Hillsborough County Sheriff	230.00
Global	1,207.71	Hillsborough County Superior	360.00
Goodyear Auto Service Center	570.44	Hillsborough County Treas.	2,039,530.12
Gorveatt, Floyd	1,148.00	Hiway Paving Inc.	247,582.81
Gospodarek, Mike - Flex	1,965.92	Hobbs' Carburetor Shop	25.00
Gosselin, Helen	1,000.00	Hogan, Shawn B.	39.70
Gould, Judy	69.78	Hogans Garden Center	385.48
Government Finance Officers	519.25	Holden Engineering & Surveyin	8.05
Governor's Office On	25.00	Holmes, Stephen C.	197.95
Graboski, Pamela	16.00	Holt, Donald	3,680.00
Granite State Designers &	145.00	Home Credit Corp.	14.15
Granite State Independent	204.08	Home Depot/GECC	2,736.70
Granite State Mechanical SVC	105.75	Home Health & Hospice Care	15,474.00
Granite State Minerals	69,684.64	Homestead Press	249.83
Granite State Stamps, Inc.	221.90	Honeywell Inc.	847.25
Granite Title Services Inc.	77.86	Hook, Richard	520.00
Granz Inc.	53.48	Hooksett Vinyl Inc.	7,140.00
Groppone Auto Junction	1,311.39	Hotel Vancouver	560.00
Great Eagle Motel	129.60	Household Mortgage Services	3,276.81
Greater Nashua Chamber	30.00	Houseman, Ronald	75.54
Green-Key Horticultural	265.00	Howard P. Fairfield, Inc.	7,794.61
Grinnell & Bureau	1,100.00	Hoyt, Tom	77.00
Grondin, Adelaïd & Monique	1,067.41	Hubert, Margaret	904.71
Grossman's	396.42	Hudacek, Annabelle	139.95
Grossman, Harold & Irving	12.01	Hudson Alignment, Inc.	133.00
Guerette, Roland	68.80	Hudson Chamber Of Commerce	412.00
H & B Excavating	2,613.53	Hudson Cycle Center	2,195.95
H. J. Stabile & Son Inc.	162.52	Hudson Fish & Game Club	4.50
HTA Services Corp.	1,400.00	Hudson Junior Woman's Club	42.00
HADCO Corp.	11,016.58	Hudson Kiwanis	600.00
Hall, Alan	279.22	Hudson Landscaping	200.00
Hall Signs Inc.	853.24	Hudson-Litchfield News	11,785.00
Hamblett & Kerrigan Prof. Assoc.	10,360.01	Hudson Minutemen	8,266.79
Hamilton, Barbara	309.16	Hudson Mobile Estates	405.00
Hamm Septic Services Inc.	11,044.65	Hudson Motor Inn	1,075.00
Hammer Corp.	1,458.00	Hudson Paving Inc.	35,651.75
Hanna Rubber Co.	115.54	Hudson Post #48	1,200.00
Hannafin, George & Joyce	129.92	Hudson Postmaster	18,181.68
Hansen, Todd	788.68	Hudson Quarry	630.00
Harris Equipment Repair Svc	79.30	Hudson Rental Store	405.22
Harris, Joanne	16.00	Hudson School District	15,836,021.00
Healey, John C.	7,543.00	Hudson Soccer League	1,000.00
Healthsource NH	23,843.85	Hudson Sunoco	270.67
Henchey, John E.	246.40	Hudson Task Force On Suicide	8,625.00
Heras, Nicholas	99.50	Hudson Tire Mart Inc.	126.00
Hess Communications	1,932.00	Hudson Town Clerk/Tax	1,842,188.10
Hesser College	366.00	Hudson Trophy Company	3,717.00

MONIES PAID

FISCAL YEAR 1992 - 1993

Hudson True Value Hardware	5,495.35	K & S Manufacturing	42.41
Hudson Vickerry Realty Trust	899.68	Kaestle-Boos Assoc, Inc.	5,000.00
Humane Society Of	1,156.00	Kaklamanos, James	188.24
Hunt, Gena	21.00	Kay's Realty	290.00
Huntington Mortgage Co.	86.52	Kazlouskas, Elaine	576.72
Hyatt & Flynn	610.21	Kearns Technical Services	1,103.07
ICMA	154.45	Keene Medical Products	285.54
ICMA Retirement Trust-457	14,765.70	Kelly, Robert Jr. & Linda	55.45
IMSA/New England Section	960.00	Kelley Company	4,788.93
IMSA	350.00	Kelsey, Yonye	177.00
I.S.F.S.I.	60.00	Kemco Technical Services, Inc.	8,150.28
Ideal Business Machines Inc.	124.00	Kentrol Inc.	126.30
The Identi-Kit Co. Inc.	408.00	Ketch-All Company	29.00
Incon, Inc.	40.53	Keye Productivity Center	125.00
Independent Testing Labs	953.75	Kipnes, Jack	180.27
Industrial Investment Corp.	1,369.09	L. E. Muran Co.	8,303.49
Industrial Scientific	53.00	LETN	4,656.00
Information Technology Inc.	5,959.93	LHS Associates Inc.	2,283.90
INMAC	5,041.14	LJ's Auto Sales & Service	197.85
Instrument Associates Inc.	108.09	Lab Safety	111.33
Intn'l Municipal Signal Assoc.	330.00	Lakes Region Fire Apparatus	5,753.28
Interspiro	54.00	Lamontagne, Anna	25.00
Interstate Arms Corp.	20.77	Lamper, Christina	37.95
Irwin Motors	13,000.00	Lamper, Christina-Flex Plan	90.92
ITAC	199.00	Laplante, Guy	25.00
J. J. Keller & Assoc. Inc.	67.78	Laudien, Gerd	430.00
J. Lawrence Hall Co., Inc.	1,140.93	Lavoie, Richard & Paulette	166.04
J. P. Chemical Company Inc.	360.00	Law Enforcement Systems Inc.	203.25
J. S. Towing	311.50	Lawyers Diary And Manual	68.00
JWC Environmental	16,054.00	Lawyers Weekly Publications	314.00
Jaclyn's Enterprise	4,147.50	Leary, Nicholas A.	500.00
Jacques Personnel	1,320.00	Lee Freightliner & Equipment	21.76
Jaffrey Fire Protection Co. Inc.	156.10	Leigh, David	10.00
Jamar Technologies	122.28	Leighton A. White Inc.	2,300.00
James W. Sewall Company	91.51	Lekas, Tony	289.38
Jasper Corp.	1,499.00	Lemieux, Mark	10.00
Jasper, Shawn	300.00	Lepage Bakeries	67.64
Jean, Ernest & Joanne	174.04	Lessard Bus Company	1,975.00
Jeanne D'Arc Credit Union	16.94	Liakas, Ernest & Denise	191.26
Jeannies Dance	25.00	Liberty International Trucks	2,262.60
JEMS	21.97	Lifeguard Systems Inc.	2,755.40
Jensen Tool Inc.	479.65	Linscott, Todd	21.95
Jerry's Radio & TV Service Inc.	421.95	Lionel's Wheel Alignment, Inc.	33.25
JET-CO	341.00	Lloyd, Kurt	22.09
Jiffy Lube	945.42	Locke Office Products, Inc.	14,890.01
John Weinrich & Richard Burt	2,860.00	Lockheed Sanders	466.59
Johnson & Dix Fuel Corp.	57,682.94	Lockwood, Jane	22.00
Johnson, Robert E.	299.21	Londonderry Basketball Club	350.00
Jones, Richard & Susan	180.21	Londonderry Bowling Cente	180.00
Jordan Medical Business SVCS	2,835.00	Lou Athanas Youth Basketball	250.00

MONIES PAID

FISCAL YEAR 1992 - 1993

Lowell Five	7.91	McGrath, Laurie	16.00
Lowell Five Cent Sav. Bank	24.97	McGrath, Shirley	16.00
Lowell Oral Surgery Assoc.	764.00	McKay, Christopher	117.77
Lucky Duck Car Wash	31.50	McLain, Dan	25.00
Lucier, Todd	10.00	McManus, Frederick	640.00
Luszey, William & Diane	14.52	McNeil, Don - Flex	594.68
M.B. Maintenance Inc.	1,738.70	McNeil, Don	100.00
MGM Equipment, Inc.	1,866.35	McGraw-Hill Publishing Co.	100.77
M & M Electrical Supply Co.	979.57	Medical Economics Data	54.90
M & M Equipment Inc.	80.30	Medical Products	50.20
M & N Sports	1,784.60	Meineke Discount Mufflers	830.32
McCradly, Donald	19.10	Mello, Raymond	8,050.96
MacDuffie Petroleum	50.00	Mellon Mortgage Co.	23.72
MacLean Hunter Market Reports	196.00	Memories Restaurant	502.28
MacMillian, Richard	520.00	Merens, David & Katz, Fraya	1,764.24
MacMulkin Chevrolet	26,842.85	Meridian Mortgage Corp.	4,890.26
Maddox, Richard	59.94	Merrimack Business Equipment	987.00
Madigan, Edward	12.15	Merrill, David W.	60.36
Magson Of Northern New Englan	6,297.55	Merrimack County Sheriff's Dep.	20.50
Magson	2,352.33	Merrimack Valley Babe Ruth	6,395.55
Mahnken, Sheryl	26.96	Merrimack Youth Association	375.00
Manchester Security Service In	1,670.00	Metromedia Paging	1,985.13
Marc Electric	1,904.90	Michaud, Raymond	300.00
Mari, Nancy	1.80	Mike's Custom Kanvas	224.30
Marion Office Products	39.35	Miller Engineering & Testing	521.00
Marinella, Stephen & Jane	60.22	Minuteman Press	647.49
Market Basket	535.51	MISCO	97.98
Marquis, George	114.00	Mister Nuts & Bolts	398.77
Marshall, Richard - Flex	1,497.96	Monfadrnock Mtn. Water Inc.	946.25
Marshall, Richard	507.22	Morgan, Richard & Blanche	18.95
Marshall & Swift	128.95	Morin, Duane Flex Plan	423.00
Martin, Adrienne	1,800.00	Morrill, Mae Ellen	16.00
Masi Plumbing & Heating Inc.	68.90	Morrsey, Walter	72.61
Mason, Brian	376.12	Morse, Jane	16.00
Mason, Irene	16.00	Motor Service & Supply Inc.	371.41
Masten, Irene	100.00	Motorola Inc.	7,508.49
Matthew Bender & Co. Inc.	198.00	Municipal Leasing Credit Corp.	51,363.44
Max Cohen & Sons Inc	879.60	Mustoe, Ruth &	238.50
Matarazzo, Anthony	690.00	NASSCO	60.00
Matrix Medical Inc.	107.94	NFS Savings Bank	15.06
Matthew Thornton Health Plan	97,311.30	NYSCA	75.00
Max Cohen & Sons Inc.	113.82	Nadeau, Gerard	628.00
Maxwell, Mike	97.40	Naro, Roland & Shirley	8.43
Maynard & Lesieur Inc.	29.00	Nash Family Investment Prop.	275.00
Maynard & Paquette, Inc.	628.00	Nashua Auto	869.49
Mayrand, Paul	19.91	Nashua, City Of	941,524.02
Mazerolle & Frasca	29.26	Nashua District Court	312.00
McCradly, Denise	15.00	Nashua Farmers' Exchange	821.20
McDonald, David	2.00	Nashua Federal Savings Bank	105.00
McDonald's	223.34	Nashua Lumber Company Inc.	8.10

MONIES PAID

FISCAL YEAR 1992 - 1993

Nashua Memorial Hospital	456.00	NH Fire Prevention Society	36.00
Nashua Outdoor Power Equip.	34.00	N.H. Fire Standards & Train.	590.00
Nashua Regional Planning Comm.	11,733.00	NH Good Roads Assoc.	25.00
Nashua Regional Solid Waste	6,832.00	NH Govt Finance Officers Asso.	210.00
Nashua Soup Kitchen & Shelter	5,000.00	NH Health Officers Assoc.	25.00
Nashua Transit System	5,796.00	N.H. Industrial Suppliers	30.36
Nashua Wallpaper	368.70	NH Local Welfare Admin Assoc.	25.00
National Auto Dealers	43.00	New Hampshire Mailing Serv.	10,522.51
National Business Institute I	512.00	New Hampshire Municipal Assoc.	7,988.16
National City Mortgage Co.	1,898.42	NHMA Health Ins. Trust	463,757.65
National Fire Protection Asso.	1,543.00	NHMA Property-Liability	151,601.00
National Institute Of	451.00	NH Municipal Signal Assoc. Inc.	10.00
National Law Journal, The	98.00	N.H./Northeast Credit Serv.	619.26
National Mortgage Co.	583.00	NH Police Accred. Coalition	25.00
Nat'l Police Chiefs & Sheriff	53.00	NH Police Standards And	150.00
National Registry Of EMS	185.00	NH. Public Health Assoc.	30.00
National Safety Clean	172.90	NH Resource Recovery Assoc.	600.00
National Safety Council	382.10	NH Retirement System	126.00
National Seminars Group	392.00	NH Retirement System-Employ	179,805.55
Nat'l Society Of Prof Engineer	92.00	NH Retirement System-Fire	147,840.14
National Technical Information	37.50	NH Retirement System-Police	136,455.54
Navarro, Daniel & Jeannette	189.88	N.H. Road Agent Assoc.	20.00
Nelson, Michael	10.00	New Hampshire Safe & Lock Co.	966.78
Nelson Sign Co.	90.00	N.H. State Fire Fighters Assoc.	40.00
Neotronics Of North America I	1,403.53	NH State Firemens Assoc.	282.00
Neptune Inc.	17,220.91	New Hampshire State Library	1.00
Nevin, Ralph	224.55	NH Tax Collector's Assoc.	148.50
New Dartmouth Bank	824.84	NH Tobacco Corporation	60.55
New England Barricade	5,331.74	N.H. Town Clerk's Association	25.00
NE Building Code Assoc. Inc.	45.00	NH Trail Lawyers Assoc.	125.00
New England Bus. Forms	440.50	NH Wetlands Board	50.00
New England Fire Equip. Co.	1,150.15	Newark Electronics	30.32
NE Instit. Of Law Enforce. Mgmt.	990.00	Nichols, Mark	10.00
N.E.N.E.O.A.	20.00	Nichols, Phillip	1,823.52
New England Paint	297.87	Noble, Debra	16.00
New England Power Co.	550.67	Norlab Inc.	189.60
N.E. Real Estate Journal	96.00	North American Soccer Camp In	3,811.00
New England States GFOA	50.00	North Shore Music Theatre	294.00
NESGFOA 1992 Conference	35.00	Northeast Airgas, Inc	746.74
New England Tech Supply	765.65	Northeastern Culvert	2,325.12
New England Telephone	36,986.02	Northeastern University	204.00
New England Traffic Supply	5,956.95	N.N.E.C.A.P.A.	40.00
NH Amateur Softball Assoc.	240.00	Northern Telecom Inc.	1,112.00
NH Assoc. Of Assessing Officia	70.00	Northland Properties	503.59
NH Assoc. Of Chiefs Of Police	240.00	Nowak, Paul J.	1,824.88
NH Association Of Conservation	699.00	Nute, Lisa - Flex	795.65
New Hampshire Bar Assoc.	681.50	Nute, Lisa	715.60
NH Building Officials Assoc.	85.00	O'Card Realty	58.08
NH Chapter IAAI	70.00	Occupational Health Services	1,457.00
NH City & Town Clerk Assoc.	89.51	Oce-Bruning, Inc.	646.43

MONIES PAID

FISCAL YEAR 1992 - 1993

O'Connor Safety Equipment Co.	160.10	Poseidon Air Systems	3,731.50
Office Of The Attorney General	95.27	Poulin, Kennard	30.00
Office Of Continuing Education	65.00	Power Phone	204.00
Office Dimensions	162.19	Print Factory	200.05
Office Max Inc.	405.99	Pro Con Construction Inc.	161.96
Oleksak, William	64.00	Professional Firefighters	193.00
Omni Services Inc.	66.00	Professional Office Services	219.31
One Hour Martinizing	4,346.60	Provencal, Reggie	461.10
O'Neil, William & Maureen	175.81	Pryor Resources Inc.	198.00
Osbourne, Melinda	14.00	Psychotherapy Assoc. Inc.	1,200.00
Osco Drug #982	4,565.79	Public Service Co. Of NH	185,882.76
Osorio, Lauren	16.00	PUFCO	63.77
Ossipee Mountain Electronics	1,192.83	Quaker Safety	213.05
P.D. Circuits, Inc.	241.51	Quality Paperback	23..19
PHH US Mortgage Corp.	2,087.88	Quality Press Inc.	5,650.00
P.J. Equipment, Inc.	553.86	Quality Refreshment Services	2,048.75
P.S. Services	10.50	Queen City Kiwanis Club	35.00
P & T Container Svc. Co. Inc.	98,400.00	Queen, Frank	300.00
PRA Computer Training	900.00	Quill Corporation	442.39
Padgett - Thompson	375.00	Quinlan Publishing Co.	8.00
Page Belting Co.	92.10	R.B. Allen Co. Inc.	439.11
Page, Karen	47.50	R.B. Croteau Photography	14.00
Page New England	218.20	R.B. Erickson Co., Inc.	297.50
Palladino, Vincent	10.00	R.L. Polk Compafny	649.00
Park Construction Corp.	3,446.75	R & R Communications	2,669.00
Parker, Louis	2.00	R & S Carpet	43.00
Parts Company Of America	128.31	R. White Equipment	1,271.70
Patterson, Richard & Molly	12.06	Radio Shack	700.35
Paul A. Rose, Assoc.	20.00	Ralph Pill Electrical Supply	2,186.66
Pearls Tire Service Inc.	5,222.50	Ratigan, John	2,074.74
Pearson, Paul Jr.	10.00	Ratigan, John - Flex Plan	57.77
Pease, William	406.50	Ravagno, Laura	105.75
Pelham Diesel	4,215.09	Ray Allen Manufacturing Co. Inc.	115.51
Penney Fence	1,625.94	Ray Smith's Repair Service	348.20
Perk Fund	55.50	R.C. Hazelton Co. Inc.	712.36
Perreault & Bosivert, PC	1,316.65	Realty World Sousa	148.37
Personal Protection Consultant	132.00	Reed, Barry	168.02
Petty Cash-Hudson Police Dept.	332.61	Reed, Barry - Flex Plan	26.00
Petty Cash-Scott Smith	1,640.21	Reichenbach, Paul	396.13
Petty Cash-Hudson Fire Dept	384.90	Reliable Service	805.00
Phaneuf Press Inc.	1,431.32	Reed Minerals	519.00
Phoenix Technology	54.95	Renzullo, Andrew	13.20
Photos Plus	199.95	Reprotech	136.50
Physio-Control Corp.	2,628.00	Rescue 3	94.00
Picture Perfect	3,395.24	Respond First Aaid Systems	43.90
Pioneer-Standard Electronics	35,554.40	Reynolds, Alma	9.60
Pitney Bowes Inc.	1,440.00	Reynolds, Michael - Flex	200.00
Plodzik & Sanderson	22,337.00	Reynolds, Mike	729.72
Police Dept. Disciplinary	51.88	Reynolds, Mike - Petty Cash	100.00
Poore, Dorothy	28.53	Rhode Island Bar Assoc.	115.00

MONIES PAID

FISCAL YEAR 1992 - 1993

Ricard, Robert	25.00	Sears	593.81
Rich, Joseph M.	355.00	Sears Mortgage Corp.	166.04
Richard Mechanical Co.	1,357.43	Semikron Inc.	6,324.54
Richards, Timothy &	37.01	Sentry Medical Products	242.00
Rioux, Richard	160.00	Shawmut Mortgage Co.	25.09
Robert T. Christ, DMD	244.00	Shea, Charles & Marilee	32.17
Ro-Brand Products	640.78	Shepard's McGraw-Hill	472.50
Rockingham County Conservation	110.00	Shepard, Arthur Jr. & Reta	358.17
Rockingham County Sheriff's	67.80	Sheraton Tara Hotel	240.00
Rockland Park Apartments	390.00	Sherwin-Williams	182.33
Rogers, Gary	102.96	Sheshunoff Information Svcs.	505.75
Rodier, Ron	300.00	Sholl, John	40.00
Roller Kingdom	2,025.00	Shooting Sports Supply	4,699.10
Rollins, James & Marilyn	575.28	Shumsky, Steve	3.11
Ron's Locks & Security	150.00	Sigarms Inc.	684.00
Rorke Data Inc.	3,709.00	Simard, Donald	5,262.96
Roy, Jeff	134.00	Simard, Robin	120.00
Royal Chemical Inc.	720.09	Simpson, Deanna	16.00
Rudolph, Michelle	26.03	Sir Speedy Printing	425.00
Russ's Outdoor Power Equipment	229.50	Sirchie Finger Print	178.61
S.A.N. Promotions/Sport About	7,013.91	SITEK Inc.	3,120.18
SCBA Repair Inc.	486.25	Small Business Advance Instit.	74.00
SCBA Safety Check	30.00	Smith, Claire	1,040.00
SMC Sierra Monitor Corp.	293.00	Smith, David	1,560.00
SMS Systems Maintenance Svc.	15,484.00	Smith, Michael	82.50
S & S Arts & Crafts	764.21	Smith, Scott & Diane	1,400.00
Safety-Kleen Corp	346.00	Smith, Scott - Flex	2,600.00
Sagamore Publishing Inc.	44.90	Smith's Plumbing & Heating	3,356.49
St. Johnsbury Trucking Co. Inc.	115.12	Snide, Susan	74.25
St. Joseph Community Svcs. Inc.	2,040.00	Snide, Susan-Flex Plan	104.00
St. Joseph Hospital	12,569.50	Souhegan Mutual Fire Aid Asso.	55.00
Salem Sportswear, Inc.	4,106.98	Solid Waste Composting Council	20.00
Sam's Club	9,263.38	Soule, Leslie, Zelin	49,261.20
Samuel S. Gray, CSR	138.00	Sousa, Kathleen	1,500.00
Sanel Auto Parts	1,166.96	South Central NH ASA	3,819.00
SanSoucy, George E	27,796.29	Southeastern Container Inc.	16.08
Sax Arts & Crafts	207.57	Southeastern NH Hazardous	3,500.00
Scherbon Consolidated Inc.	210.00	Southern N.H. Water Co.	724,594.58
Schiro, Felix	27.43	Southwick Animal Farm	525.00
Scire Homes Inc.	175.75	Southworth-Milton Inc.	4,848.19
Scoreboard Enterprises Inc.	51.20	Specialized Train. Consultant	390.00
Scot's Affordable Tree Services	1,250.00	Spectrowax Corporation	208.50
Scotsman Group, The	5,850.00	Spencer, Sherrill & Elizabeth	73.56
Scott Concrete Products, Inc.	250.00	Sprague, Frank	400.00
Scott, June	93.00	Stamped Envelope Agency	160.00
Scott, Ralph	347.84	Stanley Iron Works	30.00
Scottie Industries inc.	2,500.00	Stanley Realty Trust	43.41
Seaborn Six Realty Trust	1,549.64	Staples Inc.	914.44
Seubert Jr., Raymond	31.00	Staples, Vaughn & Donna	83.02
Seamans	265.26	State Of NH/Dept Of Safety	2,500.00

MONIES PAID

FISCAL YEAR 1992 - 1993

State Of NH - Title	1,061.70	Town Of Litchfield	219.00
State Of New Hampshire - V.C.	315.00	Towne, Rodney	142.50
State Of New Hampshire	447.00	Toys R Us	49.99
State Street Bank & Trust Co.	402.85	Tracy, Judith	684.00
Statewide Communications	6,295.50	Traffic Engineering Sales	4,245.00
Stevie P's Yacht Club	250.50	Traffic Parts	393.06
Stewart, James	10.00	Treasurer, NHBOA	15.00
Stewart, Jonathan	10.00	Treasurer, State Of NH	27,299.30
Stoffel Seals	484.50	Tri Star Technology, Inc.	1,210.00
Stowell, Joseph	24.00	Trombley, Ronald & Diane	17.96
Stratham Tire	1,881.68	Tufts, Charles & Karen	524.83
Strato Reprographics	129.00	Tulley	255.26
Sturbridge Village	570.00	Turner, Thomas	220.00
Suburban Auto	5,895.64	Two Executive Drive Assoc.	2,353.00
Sullivan, Arthur	75.00	Typewriter Computer HDQ, Inc.	142.50
Sullivan & Sons Fence Co.	300.00	U.S. Cavalry	399.75
Sullivan, Thomas	1,808.44	Uarco Incorporated	114.67
Sullivan Tire Companies	7,699.68	Ultramarine Divers	1,080.54
Superintendent Of Documents	22.00	Union Leader Corporation	1,011.50
Supreme Court Reporter	70.00	United States Postal Service	640.00
Survivair	276.00	University Conference Serv.	155.00
Syndistar, Inc.	256.00	University Of Delaware	550.00
TCG Materials (New York) Inc.	1,186.57	UNH Publications Bureau	3.00
TST Equipment Inc.	443.08	University Of New Hampshire	530.00
TV-13	1,200.00	Unlimited Overhead Door	875.00
Tamposi/Nash 1987 Trust	16.34	Urban & Regional Info Systems	90.00
Tate Bros. Paving Co. Inc.	14,047.00	Valgra Industries	5,321.08
Tate, Lorraine	470.00	Vanasse Hangen Brustlin, Inc.	15,773.87
Taylor, Frederick & Kye	146.09	Vantech Safetyline	141.03
Team Equipment	131.72	Viens, Maurice	1,280.00
Tele Communication	594.63	Vigeant, Leonard & Jane	134.11
Telecommunications Engineering	425.00	Voyce	94.04
Telecommunications For Deaf	45.90	Vulc-Tech Of New England Inc.	248.00
Tessier, William	10.00	W.A. Kraft Corp.	341.00
Telegraph Publishing Co.	2,891.12	W.B. Saunders Co.	1,094.76
Thompson Publishing Group	710.50	W.D. Perkins	771.37
Thompsons Market	24.12	W.T. Supply Co. Inc.	13,882.83
Thorn, Paul & Donna	2,758.74	W.W. Grainger, Inc.	2,033.33
3A Marine Service Inc.	81.00	Wagner Building Enterprises	427.00
Timberland Machinery	13,542.18	Wagner Elm Ave Condos	220.00
Tingley's Flowers	90.50	Wagner, Joan A.	22.75
Tire Warehouse #5	569.35	Wall Street Journal	139.00
Tirrell, Fred	28.60	Walmart	80.30
Towers Motor Parts Corp.	950.03	Walsh, David	10.00
Tower Publishing Of NH Inc.	79.50	Wang, Jean	2,964.00
Town Of Hollis	6.61	W/M Of NH - Londonderry	1,041,181.80
Town Of Hudson - Sewer Utilit.	95,175.27	Waste Mgmt. Of NH-Rochester	1,335.00
Town Of Hudson	925,325.48	Water & Sewage Treatment Ente.	162.11
Town Of Pelham	110.00	Weather Services Corp.	120.00
Town Line Ten Pin	250.00	Weaver, Clint	286.65

MONIES PAID **FISCAL YEAR 1992 - 1993**

Webster, Gary	50.40
WESCO	181.68
West Publishing Company	160.00
West Road Associates	7,277.09
Whitney Pharmacy, Inc.	199.68
Wicklander-Zulawski & Assoc.	960.00
Wilco Publishing Co.	52.00
Winter Basketball League	10,596.00
Wordperfect Corp.	2,442.50
Willard's Radiator Inc.	235.00
William R. Drescher	2,685.00
Willy's Alignment	682.58
John W. Shesler TTEE, U/A	2,396.88
Work Safe	979.90
Woodman, Robert & Marcella	26.92
Woods, Rebecca	16.44
Worden, Leonard, President	50.40
Wright, Lorraine	115.45
Wulf, Gary W.	20,403.93
Wyman, Donald	49.81
Yankee Electronics	871.41
Yap, Anita	247.00
Young, Gail	15.00
Zakos, Priscilla	57.75
Zakos, Priscilla, Flex Plan	786.38
Zee Medical Service Co.	321.20
Zep Manufacturing Co.	1,447.96
Zetron, Inc.	695.00
Ziminsky, Geoff	42.74
Zoning Bulletin Biweekly	79.81

MONIES EARNED

FISCAL YEAR 1992 - 1993

Includes earnings for overtime, special detail, temporary assignment to position at higher rate, etc.

Adams, Kenneth	28,847.90	Burton, Derek	52.50
Ake, Lea	24,865.41	Buxton, Robert	21,742.25
Allen, Patricia	1,708.52	Cabral, Sally	1,396.14
Allison, Jeffrey	1,767.50	Cahill, Robert	765.00
Anderson, Marcuetta	167.76	Campbell, Robert	1,000.00
Angell, Lydia	55,226.53	Carbone, Anthony	360.01
Anger, Carla	32,606.60	Carey, Dorothy	27,045.91
Anger, Joseph	36,930.75	Carlone, Carol	859.00
Anger, Shawn	135.00	Carrier, Gerald	35,301.30
Anger, Paul	30,798.61	Carter, Mark	3,938.00
Appler, Douglas	115.00	Carter, Neal	39,258.85
Appler, Vivian	1,607.58	Cassalia, Donald	36,766.58
Avery Jr, William	7,014.60	Cavedon, Kathleen	26,965.65
Axelson, Melanie	20,985.70	Cesana, John	29,567.07
Baessler, Lela	115.51	Chaisson, Stephen	539.02
Bailey, Patricia	25,401.98	Charbonneau, Rhona	877.43
Ballou, Gary	864.38	Charbonneau, Gary	763.15
Balukonis, Paul	30,001.84	Chesnulevich, Harry	328.13
Bastien, Alfred	30,952.76	Clarke, Donald	450.00
Bean, Barry	136.88	Cloos, Jeffrey	97.13
Bedard, Janet	3,508.30	Closs, William	43,289.43
Beike, Victoria	215.88	Cloutier, Joyce	1,138.01
Benton, Elisa	24,575.08	Cole, William	2,322.61
Benton, Stephen	37,447.77	Cole, John	9,745.17
Bernasconi, Priscilla	240.63	Cole, Christin	1,917.00
Bianchi, Robert	39,190.80	Coleman, Brian	496.89
Bisbing, Eddy	188.50	Coleman, Richard	28,631.07
Blake, Brian	36,101.85	Collishaw, Peter	35,285.26
Blinn, Kevin	2,396.31	Coombes, Lolita	9,796.52
Boisvert, Priscilla	32,183.79	Cooper, Carolyn	165.00
Boucher, Lucille	72.88	Corcoran, Linda	14,369.86
Boucher, Robert	322.01	Coulombe Jr, Claude	29,625.46
Boucher, Ellen	19,236.07	Cullen III, James	7,086.40
Bouley, Marc	2,580.95	Deland, Janie	148.50
Bowen, Keith	2,241.78	Devine, Mark	52,055.09
Bradley, Paula	19,400.43	Digiaco, Donna	7,182.88
Breault, Donald	35,058.43	Dillon, Gary	36,995.41
Brennan, Tracy	3,686.76	Dilworth Jr.,Howard	1,613.96
Brewer, John	46,091.80	Dobens, David	34,566.96
Briand, Leo	243.75	Donaruma, Ruth	21,858.75
Briand, Jennifer	26,783.49	Drew, Robert	40,051.80
Briand, Michael	31,098.36	Dube, Steven	33,787.30
Brodeur, Rose	800.00	Dubowik, Therese	6,000.00
Brough, Fred	1,316.25	Dubouque, Douglas	30,873.33
Brown, Robert	100.00	Dufault, Susan	37,127.04
Burke, Edmund	514.50	Dumont, Lisa	1,926.79
Burns, Kevin	46,938.35	Eaton, Lynda	3,497.34

MONIES EARNED

FISCAL YEAR 1992 - 1993

Includes earnings for overtime, special detail, temporary assignment to position at higher rate, etc.

Emanuelson, Jeffrey	702.63	Hydzik, Steven	972.00
Ethier, Richard	44,480.24	Jasper, Shawn	1,678.13
Fernadez, Monica	1,628.18	Jasper, Laurie	71.50
Fisher, Jane	3,987.83	Johnson, Kenneth	1,493.64
Fitz, Helen	38.50	Joyal, Diane	3,534.30
Flahive, Juafnita	18,564.85	Jurkowski, Sylvia	81.13
Forrence, Jess	45,779.47	Kahn, Sherry	539.26
Foster, Wendy	25,873.51	Katsohis, Gregory	32,691.35
Fournier, Richard	1,638.00	Kearns, Timothy	46,050.61
Fraser, Stuart	75.01	Keenan, Michael	388.14
Gagnon, Robert	25,476.64	Kendall, David	28,961.81
Gagnon, Maureen	1,350.20	Kolden, Erik	471.00
Gannon, Stephen	30,424.39	Labrie Jr, Romeo	22.50
Gardner, Ronald	37,730.14	Laduke, Amy	3,233.62
Gendron, Richard	51,086.16	Laine, Patricia	27,389.06
Geraghty, James	30,348.27	Lambert, Albert	3,200.04
Germain, Roy	47.13	Lamper, Timothy	31,422.39
Gilbert, Charles	33,257.30	Lamper, Edward	44,129.70
Golner, Barry	41,809.77	Lamper, Christina	21,525.57
Gospodarek, Michael	51,470.65	Laplant, Jennifer	1,876.90
Gould, Judith	29,357.33	Largy, Edward	4,345.00
Greenwood, John	37.50	Latham, Shannon	2,037.02
Grugan, Joann	816.40	Lavoie, Pamela	21,527.60
Grugan, Paul	37,297.28	Lavoie, Jason	34,531.50
Guill, Jeannette	378.63	Libby, Chesster	34,988.49
Hamelin, Jennifer	2,837.43	Lister, Christina	1,482.93
Hamilton, Sherri	2,447.50	Locke, Heather	501.39
Hamilton, Barbara	13,567.40	Locke, Barbara	20,808.66
Hammond, Leon	286.53	Lockwood, Jane	627.00
Hankins, James	2,570.00	Lovejoy, Stephen	2,532.75
Hansen, Todd	45,135.98	Low, Richard	28,995.59
Hawkins, Catherine	16,451.28	Luszcz, Joshua	2,034.81
Henchey, John	3,600.00	Lyons, Steve	24,749.34
Hetzer, James	283.28	Macintosh, Ellen	1,503.28
Hill, Robert	79.63	Madigan, Edward	34,402.51
Hiltz, Charles	83.16	Manfra, Maryanne	34,475.16
Hogan, Deborah	1,005.72	Manor, Peter	2,348.50
Hogan, Amy	1,853.26	Marshall, Richard	47,873.84
Holland, Harold	1,879.92	Martinek, Kevin	77.50
Hollcraft, Jennifer	616.89	Mason, Brian	51,388.44
Houle, Richard	88.81	Massey, Kenneth	100.00
Hughes, Jennifer	752.97	McCrady, Donald	45,672.79
Hull, Susan	3,474.24	McGraw, Esther	149.88
Hull, James	1,042.83	McLaughlin, Nancy	2,173.75
Hurley, Christine	2,082.95	McLaughlin, Patricia	1,010.00
Hurst, William	42,341.69	McLarky, Terrance	52.25
Hydzik, Barbara	20,337.12	McNeil, Donald	37,175.08

MONIES EARNED

FISCAL YEAR 1992 - 1993

Includes earnings for overtime, special detail, temporary assignment to position at higher rate, etc.

Meaney, Kathleen	970.00	Ricker, Thomas	29,125.62
Meier, Nancy	20,488.75	Robert, Anna	3,511.20
Mello Jr, Raymond	36,053.79	Robinson, Dwight	873.75
Misek, William	67.50	Rodgers, Gary	47,665.42
Mitchell, Kim	19,885.70	Rondeau, Albert	35,950.58
Mitchell, Joseph	28,794.86	Ross, Joseph	8,626.38
Monchamp, Alice	36,981.43	Rossino, Joseph	44,140.72
Morin, David	35,923.87	Rowell, Yolande	4,084.08
Morin, Duane	31,582.90	Roy III, George	29,497.05
Morin, Michael	100.00	Rudolph, Michelle	3,547.20
Morse, Lisa	8,586.86	Sassak, Judith	268.50
Mosnicka, Virginia	452.75	Sassak, David	29,911.46
Nadeau, Shirley	40.32	Scott, Ralph	3,200.04
Napolitano, David	36,967.69	Seabury, Ann	3,237.48
Nichols, Cecile	35,690.46	Semple, Alan	42,540.23
Nichols, Phillip	29,745.69	Setzer, Loretta	17,417.51
Noel, Leon	67.50	Sharpe, Paul	35,959.79
Nute, Lisa	37,648.64	Shaw, Jennifer	368.75
Oleksak, William	31,451.95	Silver, Peter	1,955.01
Page, Karen	14,256.23	Skelton, Sherry	1,819.16
Palleschi, Helen	2,051.50	Small, Robert	305.00
Palmer, Barry	325.00	Smith, Virginia	290.14
Panko, Florette	178.76	Smith, Michael	32,334.28
Paquette, Maurice	7,473.75	Smith, Scott	33,295.38
Parker, Raymond	304.50	Snay, Jr., Ernest	65.63
Patturelli, Josephine	5,784.48	Snide, Ann	35,452.10
Paulhus, Celeste	1,881.44	Spooner, Roger	43,240.37
Pease Jr, William	43,627.46	St. Cyr, Gayle	20,877.45
Peterson, Edward	450.22	Stevenson, Carol	19,380.48
Petrain, Diane	1,785.85	Sullivan, Arthur	21,377.91
Petrain, David	1,609.63	Sullivan, Kevin	39,520.74
Pettinato, Denise	243.35	Sullivan, Jeremy	168.75
Pfarnier, Jane	15,826.61	Sullivan, Thomas	26,368.90
Pike, Neil	29,899.63	Sweeney, Christina	4,670.78
Pimental, Manuel	1,409.50	Tareco, James	1,666.20
Porcelli, Kacy	32,397.49	Thibodeau, Tracy	26,652.10
Poulin, Kennard	1,074.13	Tousignant, Robert	45,780.48
Preston, William	16,865.09	Towne, Rodney	26,213.87
Provencal, Scott	1,430.52	Turcotte, Sharron	1,292.50
Provencal, Reginald	10,242.22	Turcotte, Dennis	1,791.14
Raiche, Russell	862.52	Tyler, Marilyn	9,469.71
Ratigan, John	50,135.40	Tyler, Heather	503.28
Reckis, Jamie	971.25	Tyler, Kimberly	5,451.96
Reed, Barry	24,841.72	Upham, Timothy	264.25
Reichenbach, Paul	49,910.58	Upham, Linda	3,293.46
Reynolds, Michael	47,711.70	Valeras, Michael	58.13
Richardson, Debra	3,169.32		

MONIES EARNED
FISCAL YEAR 1992 - 1993

Includes earnings for overtime, special detail, temporary assignment to position at higher rate, etc.

Vitale, Karen	40.81
Voisine, Kathleen	21,137.38
Weaver, Jr, Clinton	46,362.08
Webster, Gary	32,056.18
Wiers, Janice	24,649.71
Wightman, Florence	1,098.00
Wilcox, John	785.75
Williamson, Sheryl	1,979.26
Williamson, Joyce	2,845.55
Wing, Mary	14,466.19
Woodman, Rebecca	212.38
Worth, Bruce	27,216.60
Wozniak, Joseph	3,200.04
Wright, Lorraine	19,721.90
Wyka, Paula	1,808.65
Zakos, Peter	118.13
Zakos, Priscilla	26,219.11
Zakos, Byron	116.25
Ziminsky, Geoffrey	44,355.77

**TOWN OF HUDSON
NEW HAMPSHIRE**

**FINANCIAL STATEMENTS
AND SUPPLEMENTAL SCHEDULE**

JUNE 30, 1993

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**INDEPENDENT AUDITOR'S COMMUNICATION OF
REPORTABLE CONDITIONS AND OTHER MATTERS**

To the Members of the Board of Selectman
Town of Hudson
Hudson, New Hampshire

In planning and performing our audit of the Town of Hudson for the year ended June 30, 1993, we considered the Town's internal control structure in order to determine the scope of our auditing procedures for the purpose of expressing our opinion on the financial statements. Our review of these systems was not intended to provide assurance on the internal control structure and should not be relied on for that purpose.

Under the standards established by the American Institute of Certified Public Accountants, reportable conditions involve matters coming to our attention relating to significant deficiencies in the design or operation of the internal control structure that, in our judgement, could adversely affect the Town's ability to record, process, summarize, and report financial data consistent with the assertions of management in the financial statements. A material weakness is a reportable condition in which the design or operation of one or more of the internal control structure elements does not reduce to a relatively low level the risk that errors or irregularities, in amounts that would be material in relation to the financial statements being audited, may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions. Our consideration of the internal control structure would not necessarily disclose all matters in the internal control structure that might constitute reportable conditions and, accordingly, would not necessarily disclose all reportable conditions that are also considered to be material weaknesses as defined above.

During the course of our review, the following condition was noted that was considered to be a material weakness as defined above:

SEWER CAPITAL ASSESSMENTS

During the course of our audit we noted certain weaknesses involving the internal accounting control over sewer capital assessments. Our review of the present policy and procedure statement regarding the accounting for sewer capital assessment fees, revealed the following:

Observation #1

A rate change during the fiscal year 1992-93 was not communicated to the proper department and, as a result, the new rate was not implemented in a timely manner.

Recommendation

One person should be responsible for establishing and maintaining internal controls over the sewer capital assessments. Moreover, someone should be designated to manage the entire Sewer Fund operations of which these sewer capital assessments are only a part.

Observation #2

Town policy states, "if payments are not received within 120 days of notice, action is taken through small claims court." Internal controls are not established to address this issue (i.e., who is responsible for determining arrearage, filing claim, etc.). In addition, it appears that this policy is contrary to the Town ordinance which requires that a lien be placed on delinquent assessment.

Recommendation

Internal controls need to be established to assure that policy in the area of delinquency of payments is carried out. Further, Town Counsel should review the Town ordinance to clarify any conflicting policy.

Observation #3

No controls exist over sewer connection fee revenue. Because applications are filed in the Public Works Department by map and lot number, no controls exist to ensure that all fees have been properly accounted for through the Finance Department.

Recommendation

Connection fee applications should be pre-numbered and logged. In this manner all applications can be accounted for by numerical sequence and reconciled to revenue reports.

Also, the following conditions were noted that we do not consider to be material weaknesses:

AGENCY FUNDS

We were disappointed to discover that the position of Agency Fee Clerk was recently eliminated. We have reviewed the procedures drawn up by the appropriate departments to delegate the Agency Fee Clerk's job responsibilities and find those procedures to be satisfactory in substance.

Because there has been virtually no track record to test the new procedures, we cannot express an opinion as to their effectiveness at this time.

We did observe, however, that one area of the Agency Fee Clerk's position appears to have been overlooked and not designated to anyone. It appears that no one has been assigned the responsibility to follow up on the deficit balances within the Sewer Ordinance and Planning Board fee deposits.

As we have mentioned in previous management letters, we recommend the Town consider funding these deficits in the near future. At June 30, 1993, these deficit balances amounted to \$89,095.

Finally, in a report prepared for the Board of Selectmen, by one of its members, dated April 13, 1993, for the purpose of "assessing and reporting on the present status of the agency fee process and submit recommendations as appropriate," the author concluded that "the administration/accountability surrounding the agency fee process has, and continues to be, unsatisfactory and thus not in the best interest of the Town. The fault is not to be found in the performance of duty by any individual employee, but rather, in the failure at the executive level (both Executive Administrator prior to July 1, 1992, and the Board of Selectmen, presently) to appropriately implement and control an understandable and workable agency fee process."

FUNDING EARNED TIME

At present, \$40,610 has been reserved in the General Fund to help fund vested earned time. In order to keep these funds designated for this purpose, an Expendable Trust Fund should be established under RSA 31-19a for the purpose of funding vested earned time.

This report is intended solely for the information and use of management and others within the administration. This restriction is not intended to limit distribution of this report, which is a matter of public record.

PLODZIK & SANDERSON
Professional Association

August 27, 1993

PLODZIK & SANDERSON Professional Association

193North Main Street, Concord, NH 03301 (603) 225-6996

INDEPENDENT AUDITOR'S REPORT ON FINANCIAL PRESENTATION

To the Members of the Board of Selectman
Town of Hudson
Hudson, New Hampshire

We have audited the accompanying general purpose financial statements of the Town of Hudson as of and for the year ended June 30, 1993, as listed in the table of contents. These general purpose financial statements are the responsibility of the Town's management. Our responsibility is to express an opinion on these general purpose financial statements based on our audit.

We conducted our audit in accordance with generally accepted auditing standards. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the general purpose financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the general purpose financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall general purpose financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion the general purpose financial statements referred to above present fairly, in all material respects, the financial position of the Town of Hudson as of June 30, 1993, and the results of its operations and cash flows of its nonexpendable trust funds for the year then ended in conformity with generally accepted accounting principles.

Our audit was made for the purpose of forming an opinion on the general purpose financial statements taken as a whole. The combining and individual fund financial statements and schedules listed in the table of contents are presented for purposes of additional analysis and are not required part of the general purpose financial statements of the Town of Hudson. Such information has been subjected to the auditing procedures applied in the audit of the general purpose financial statements and, in our opinion, is fairly presented in all material respects in relation to the general purpose financial statements taken as a whole.

PLODZIK & SANDERSON
Professional Association

August 27, 1993

**GENERAL PURPOSE
FINANCIAL STATEMENTS**

EXHIBIT A **TOWN OF HUDSON** **Combined Balance Sheet - All Fund Types and Account Groups** **June 30, 1993**

	Governmental Fund Types			Fiduciary	Account Groups		Total
	General	Special Revenue	Capital Projects	Trust and Agency	General	Long-Term	
					Fixed Assets	Debt	
ASSETS AND OTHER DEBITS							
Assets							
Cash and Equivalents	\$8,214,861	\$653,007	\$	\$1,961,822	\$	\$	\$10,829,690
Investments	40,610	1,123,968		243,650			1,408,228
Receivables (Net of Allowances For Uncollectables)							
Interest		21,351					21,351
Taxes	2,224,157						2,224,157
Accounts	65,248	352,198					417,446
Special Assessments							
Current		231,195					231,195
Noncurrent		2,251,761					2,251,761
Intergovernmental	10,193						10,193
Other				89,095			89,095
Interfund Receivable	470,116	4,266		32,216			506,598
Elderly Tax Liens	31,924						31,924
Elderly Tax Liens							
Reserved Until Collected	(31,924)				12,723,653		(31,924)
Fixed Assets							12,723,653
Other Debits							
Amount To Be Provided For Retirement of General Long Term Debt						5,988,936	5,988,936
<hr/>							
TOTAL ASSETS AND OTHER DEBITS	\$11,025,185	\$4,637,746	\$ -0-	\$2,326,783	\$12,723,653	\$5,988,936	\$36,702,303
<hr/>							

EXHIBIT A (Continued)

LIABILITIES OTHER CREDITS AND EQUITY	Governmental Fund Types				Fund Types		General		Total (Memorandum Only)
	General	Special Revenue	Capital Projects	Trust and Agency	Fixed Assets	Long-Term Debt			
Liabilities									
Accounts Payable	\$20,893	\$168,340	\$	\$3,843	\$			\$	\$193,076
Accrued Payroll and Benefits	30								30
Intergovernmental Payable									21,366
Interfund Payable	36,482	460,359	9,757	21,366					506,598
Escrow and Performance Deposits				2,063,870					2,063,870
Deferred Tax Revenues	9,018,895	2,327,551							11,346,446
Other Deferred Revenues	48,766								48,766
General Obligation Debt Payable							5,355,000		5,355,000
Capital Leases Payable							184,602		184,602
Compensated Absences Payable							449,334		449,334
Total Liabilities	9,125,066	2,956,250	9,757	2,089,079			5,988,936		20,169,088
Equity and Other Credits									
Investments in General Fixed Assets									
Fund Balances					12,723,653				12,723,653
Reserved For Endowments				136,009					136,009
Reserved For Encumbrances	381,047	171,209							552,256
Reserved For Special Purposes		998,634		101,695					1,100,329
Unreserved									
Designated For Special Purposes		522,712							522,712
Undesignated (Deficit)	1,519,072	(11,059)	(9,757)						1,498,256
Total Equity and Other Credits	1,900,119	1,681,496	(9,757)	237,704	12,723,653				16,533,215
TOTAL LIABILITIES AND EQUITY	\$11,025,185	\$4,637,746	\$ -0-	\$2,326,783	\$12,723,653		\$5,988,936		\$36,702,303

The notes to the financial statements are an integral part of this statement.

EXHIBIT B
TOWN OF HUDSON
Combined Statement of Revenues, Expenditures and Changes in Fund Balances
All Governmental Fund Types and Expendable Trust Funds
For the Fiscal Year Ended June 30, 1993

	Governmental Fund Types			Fiduciary	Total
	General	Special Revenue	Capital Projects	Fund Type Expendable Trust	
Revenues					
Taxes	\$25,414,766	\$	\$	\$	\$25,414,766
Licenses and Permits	1,553,082				1,553,082
Intergovernmental	878,840	354,595			1,233,435
Charges For Services	319,848	1,970,977			2,290,825
Miscellaneous	174,859	133,624		3,074	311,557
Other Financing Sources					
Operating Transfers In	76,415	407,935	242,675	25,000	752,025
Total Revenues and Other Financing Sources	28,417,810	2,867,131	242,675	28,074	31,555,690
Expenditures					
Current					
General Government	1,707,986				1,707,986
Public Safety	3,901,719				3,901,719
Highways, Streets, Bridges	1,920,403				1,920,403

EXHUBIT B (Continued)

	Governmental Fund Types			Fiduciary Fund Type	Total (Memorandum Only)
	General	Special Revenue	Capital Projects	Expendable Trust	
Sanitation	1,069,372	1,169,915			2,239,287
Health	6,286				6,286
Welfare	79,567				79,567
Culture and Recreation	227,843	443,286			671,129
Conservation		1,627			1,627
Debt Service	636,874	470,984		14,976	1,122,834
Capital Outlay	81,234	43,337	6,786		131,357
Intergovernmental	17,865,488				17,865,488
Other Financing Uses					
Operating Transfers Out	521,486	158,075	13,214		692,775
Total Expenditures and Other Financing Uses	28,018,258	2,287,224	20,000	14,976	30,340,458
Excess of Revenues and Other Financing Sources Over Expenditures and Other Financing Uses					
	399,552	579,907	222,675	13,098	1,215,232
Fund Balances - July 1	1,500,567	1,101,589	(232,432)	67,366	2,437,090
Fund Balances - June 30	\$1,900,119	\$1,681,496	(\$9,757)	\$80,464	\$3,652,322

The notes to the financial statements are an integral part of this statement.

TOWN OF HUDSON

Combined Statement of Revenues, Expenditures and Changes in Fund Balances

Budget and Actual

General and Special Revenue Funds

For the Fiscal Year Ended June 30, 1992

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EXHIBIT C (Continued)

	General Fund			Special Revenue Funds			(Memorandum Only)		
	Budget	Actual	Variance Favorable (Unfavorable)	Budget	Actual	Variance Favorable (Unfavorable)	Budget	Actual	Variance Favorable (Unfavorable)
Health	62,603	6,286	56,317				62,603	6,286	56,317
Welfare	61,300	79,567	(18,267)				61,300	79,567	(18,267)
Culture and Recreation	229,929	227,843	2,086	374,758	443,286	(68,528)	604,687	671,129	(66,442)
Conservation				5,010	1,627	3,383	5,010	1,627	3,383
Debt Service	636,966	636,874	92	480,660	470,984	9,676	1,117,626	1,107,858	9,768
Capital Outlay	92,305	81,234	11,071	42,938	43,337	(399)	135,243	124,571	10,672
Intergovernmental	17,842,600	17,865,488	(22,888)				17,842,600	17,865,488	(22,888)
Other Financing Uses									
Operating Transfers Out	514,178	521,486	(7,308)	158,075	158,075		672,253	679,561	(7,308)
Total Expenditures and Other Financing Uses	28,433,875	28,018,258	415,617	2,090,172	2,287,224	(197,052)	30,524,047	30,305,482	218,565
Excess (Deficiency) of Revenues and Other Financing Sources Over (Under) Expenditures and Other Financing Uses	(702,253)	399,552	1,101,805	157,677	579,907	422,230	(544,576)	979,459	1,524,035
Fund Balances - July 1	1,500,567	1,500,567		1,101,589	1,101,589		2,602,156	2,602,156	
Fund Balances - June 30	\$798,314	\$1,900,119	\$1,101,805	\$1,259,266	\$1,681,496	\$422,230	\$2,057,580	\$3,581,615	\$1,524,035

The notes to the financial statements are an integral part of this statement.

EXHIBIT D
TOWN OF HUDSON

Combined Statement of Revenues, Expenses and Changes in Fund Balances
All Nonexpendable Trust Funds
For the Fiscal Year Ended June 30, 1993

	Fiduciary Fund Type		Totals
	Nonexpendable Trust Funds		(Memorandum Only)
	Town	Library	
Operating Revenues			
New Funds	\$200	\$	\$200
Interest and Dividends	5,525	590	6,115
Total Operating Revenues	5,725	590	6,315
Operating Expenses			
Trust Income Distributions	3,851		3,851
Operating Income	1,874	590	2,464
Operating Transfers			
Transfers Out	(1,293)		(1,293)
Net Income	581	590	1,171
Fund Balances - July 1	133,880	22,189	156,069
Fund Balances - June 30	\$134,461	\$22,779	\$157,240

The notes to the financial statements are an integral part of this statement.

EXHIBIT E
TOWN OF HUDSON
Combined Statement of Cash Flows
All Nonexpendable Trust Funds
For the Fiscal Year Ended June 30, 1992

	Fiduciary Fund Type		Totals
	Nonexpendable		(Memorandum
	Trust Funds		Only)
	Town	Library	
Cash Flows From Operating Activities			
Interest and Dividends Received	\$5,524	\$1,623	\$7,147
New Funds Received	200		200
Trust Income Distributions	(7)		(7)
Operating Transfers Out -			
To Other Funds	(1,293)		(1,293)
Net Cash Provided (Used)			
By Operating Activities	4,424	1,623	6,047
Cash Flows From Investing Activities			
Proceeds From Sales and Maturities			
of Investment Activities	125,510		125,510
Purchase of Investment Securities	(125,710)	(5,055)	(130,765)
Net Cash Provided (Used)			
in Investing Activities	(200)	(5,055)	(5,255)
Net Increase (Decrease) In Cash	4,224	(3,432)	792
Cash - July 1	8,371	21,156	29,527
Cash - June 30	\$12,595	\$17,724	\$30,319
<i>Reconciliation of Net Income to Net</i>			
<i>Cash Provided (Used) by Operating Activities</i>			
Net Income	(\$581)	\$590	\$1171
Adjustments to Reconcile Net Income to Net			
Cash Provided (Used) by Operating Activities			
Decreased in Accounts Receivable		1,033	1,033
Increase in Accounts Payable	3,843		3,843
Total Adjustments	3,843	1,033	4,876
Net Cash Provided by Operations	\$4,424	\$1,623	\$6,047

The notes to the financial statements are an integral part of this statement.

TOWN OF HUDSON
NOTES TO THE FINANCIAL STATEMENTS
JUNE 30, 1993

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The Town of Hudson, New Hampshire was incorporated in 1746 and, as of July 1, 1992, has operated under a Selectmen form of government as a result of a ballot vote by the Town on March 10, 1992. Prior to this time, the Town adopted the Town Council form of government provided by a charter adopted March 12, 1985.

The financial statements of the Town have been prepared in conformity with generally accepted accounting principles (GAAP) as applied to the governmental units. The Governmental Accounting Standards Board (GASB) is the accepted standard - setting body for established governmental accounting and financial reporting principles. The more significant of the government's accounting policies are described below.

A. Governmental Reporting Entity

For financial reporting purpose, in conformity with the National Council on Governmental Accounting Statement Number 3, Defining the Governmental Reporting Entity, the Town of Hudson includes all funds, account groups, agencies, boards, commissions and authorities that are controlled by or dependent on the Town's executive or legislative branches. Control by or dependence on the Town is determined on the basis of budget adoption, taxing authority, outstanding debt secured by revenues or general obligations of the Town, obligation of the Town to finance any deficits that may occur, or receipt of significant subsidies from the Town.

In evaluating how to define the government, for financial reporting purposes, management has considered all potential component units. The basic - but not the only - criterion for including a potential component unit in the reporting entity is the governing body's ability to exercise oversight responsibility. The most significant manifestations of the ability to exercise oversight responsibility include, but are not limited to, the selection of governing authority, the designation of management, the ability to influence operations significantly, and accountability for fiscal matters. A second criterion used in evaluating potential component units is the scope of public service. Application of this criterion involves considering whether the activity benefits the government and/or its citizens, or whether the activity is conducted within the geographic boundaries of the government and is generally available to its citizens. A third criterion used to evaluate potential component units for inclusion or exclusion from the reporting entity is the existence of special financing relationships, regardless of whether the government is able to exercise oversight responsibilities.

The following organization is not part of the Town and is excluded from the accompanying financial report: **Hudson School District**

This organization is excluded from the Town's reporting entity because the Town does not exercise any oversight or control over its activities. Further, the Town has no responsibility for the budget, debt, financing of deficits or fiscal management of this entity. Additionally, the Town does not influence the

operation of this entity in any respect other than to pay over District Assessments or appropriations as requested.

B. Basis of Presentation - Fund Accounting

The accounts of the Town are organized on the basis of funds or account groups, each of which is considered a separate accounting entity. The operations of each fund are accounted for with a separate set of selfbalancing accounts that comprise its assets, liabilities, fund equity, revenues, and expenditures/expenses, as appropriate. Governmental resources are allocated to and accounted for in individual funds based upon the purposes for which they are to be spent and the means by which spending activities are controlled. The various funds are grouped by type in the financial statements. The following fund types and account groups are used by the Town:

GOVERNMENTAL FUND TYPES

Governmental Funds are those through which most governmental functions of the Town are financed. The acquisition, use and balances of the Town's expendable financial resources, and the related liabilities are accounted for through governmental funds. The measurement focus is upon determination of changes in financial position, rather than upon net income determination. The following are the Town's Governmental Fund Types:

General Fund - The General Fund is the general operating fund of the Town. All general tax revenues and other receipts that are not allocated by law or contractual agreement to another fund are accounted for in this fund. From the fund are paid the general operating expenditures, the fixed charges, and the capital improvement costs that are not paid through other funds.

Special Revenue Funds - Special Revenue Funds are used to account for the proceeds of specific revenue sources (other than expendable trust or major capital projects) requiring separate accounting because of legal or regulatory provisions or administrative action. The following funds are included in this fund type:

- Hills Memorial Library
- Conservation Commission
- Police Grants
- Sewer Department

Capital Projects Funds - Transactions related to resources obtained and used for the acquisition, construction, or improvement of capital facilities are accounted for in Capital Projects Funds. Such resources are derived principally from proceeds of long-term notes or bonds and from Federal and State grants. The following funds are included in this fund type:

- Central Street Reconstruction
- Sewer Facilities Project
- Landfill Closure
- Town-wide Reevaluation

FIDUCIARY FUND TYPES

Fiduciary Fund Types - These funds account for assets held by the Town as a trustee or agent for individuals, private organizations, and other units of government.

The following funds are included in this fund type:

Nonexpendable Trust Funds

Town Trusts
Library

Expendable Trust Funds

Capital Reserve
Library
Other

Agency Funds

Developers' Performance Bonds
Sewer Ordinance Deposits
Planning Board Fee Deposits
CAP/Impact Fees
Corridor Account

ACCOUNT GROUPS

Account groups are not "funds." They are concerned only with the measurement of financial position. They are not involved with measurement of results of operations. The Town uses the following account groups:

General Fixed Assets Account Group - This group of accounts is established to account for all fixed assets.

General Long-Term Debt Account Group - This account group is established to account for all long-term debt of the Town.

TOTAL COLUMNS (MEMORANDUM ONLY) ON COMBINED STATEMENTS

Amounts in the "Totals (Memorandum Only)" columns in the combined financial statement line items of the fund types and account groups are presented for analytical purposes only. The summation included fund types and account groups that use different bases of accounting, includes interfund transactions that have not been eliminated and the caption "amounts to be provided", which is not an asset in the usual sense. Consequently, amounts shown in the "Totals (Memorandum Only)" columns are not comparable to a consolidation and do not represent the total resources available or total revenues and expenditures/expenses of the Town.

C. Measurement Focus/Basis of Accounting

The accounting and financial reporting treatment applied to a fund is determined by its measurement focus. All governmental funds and expendable trust funds are accounted for using a current financial resources measurement focus. With this measurement focus, only current assets and current liabilities generally are included on the balance sheet. Operating statements of these funds present increases (i.e., revenues and other financial sources) and decreases (i.e., expenditures and other financing uses) in net current assets.

All Nonexpendable Trust Funds are accounted for on a flow of economic

resources measurement focus. With this measurement focus, all assets and all liabilities associated with the operation of these funds are included on the balance sheet.

The accounts of the Governmental, Expendable Trust, and Agency Funds are maintained and reported on the modified accrual basis of accounting. Under the modified accrual basis of accounting, revenues are recognized when susceptible to accrual (i.e., when they become both measurable and available). "Measurable" means the amount of the transaction can be determined, and "available" means collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period. Application of the "susceptibility to accrual" criteria requires judgment, consideration of the materiality of the item in question, and due regard for the practicality of accrual, as well as consistency in application. Those revenues susceptible to accrual are taxes, intergovernmental revenues charges for services and interest revenue. Licenses and permits and most other local source revenues are not susceptible to accrual, because they generally are not measurable until received in cash. Expenditures are recorded when the related fund liability is incurred. Accumulated unpaid vacation and earned time, and principal and interest on general long - term debt are recorded as fund liabilities when due. All Nonexpendable Trust Funds are accounted for using the accrual basis of accounting. Under this method, revenues are recorded when earned and expenses are recorded at the time liabilities are incurred.

D. Budgetary Accounting

General Budget Policies

General governmental revenues and expenditures accounted for in budgetary funds are controlled by a formal integrated budgetary accounting system in accordance with various legal requirements which govern the Town's operations. The Town adopts an annual budget in accordance with local ordinances for the General and Special Revenue Funds. This budget is adopted on a basis consistent with generally accepted accounting principles.

Management may transfer appropriations between operating categories as they deem necessary. All annual appropriations lapse at year - end unless encumbered. Expenditures may not legally exceed budgeted appropriations in total.

State Statutes require balanced budgets, but provide for the use of beginning unreserved fund balance to achieve that end. In 1992, \$1,000,000 of the beginning General Fund balance was applied for this purpose

Encumbrances

Encumbrance accounting, under which purchase orders, contracts, and continuing appropriations (certain projects and specific items not fully expended at year end) are recognized, is employed in the governmental funds. Encumbrances are not the equivalent of expenditures and are therefore reported as part of the fund balance at June 30 and are carried forward to supplement appropriations of the subsequent year.

Reconciliation of Town Budget to GAAP Basis of Accounting

The Statements of Revenues, Expenditures, and Changes in Fund Balances - Budget and Actual (GAAP Basis) present comparisons of the legally adopted

budget as adjusted to present the budget on the GAAP basis with actual data on a GAAP basis. Since accounting principles applied for purposes of developing data on a budgetary basis differ from those used to present financial statements in conformity with generally accepted accounting principles ("GAAP"), reconciliations of the excesses (deficiencies) of revenue and other sources of financial resources over (under) expenditures and other uses of financial resources for the year ended June 30, 1993 were required as follows:

	General Fund	Special Revenue Funds
Appropriations		
Budgetary Basis -		
Legally Adopted Budget		
Municipal	\$10,889,022	\$2,247,849
School	15,832,882	
County	2,009,718	
Total Appropriations	<u>28,731,622</u>	<u>2,247,849</u>
Adjustments to Restate Budget to GAAP Basis		
Carryover Appropriations		
Reserve for Encumbrances		
Beginning of period	\$83,300	\$13,532
End of period	(381,047)	(171,209)
Total Adjustments	(297,747)	(157,677)
Total Appropriations - GAAP Basis	<u>\$28,433,875</u>	<u>\$2,090,172</u>

E. Assets, Liabilities and Fund Equity

1. Cash and Equivalents

The Town Treasurer is authorized by State statute to invest excess funds "in obligations of the United States Government, in savings bank deposits of banks incorporated under the laws of the State of New Hampshire, in certificates of deposits of banks incorporated under the laws of the State of New Hampshire or in national banks located within the Commonwealth of Massachusetts."

For financial reporting purposes, cash and equivalents include amounts in demand deposits and money market funds, as well as certificates of deposit and short - term investments with original maturities of 90 days or less.

2. Investments

The Town is authorized by State statute to invest Trust Funds, except Capital Reserve Funds, in obligations of political subdivisions and stocks and bonds that are legal for investment by New Hampshire savings banks. Capital Reserve Funds must be kept separate and not intermingled with other Trust Funds. Capital Reserve Funds may be invested only in savings deposits of New Hampshire banks, or in United States or State of New Hampshire bonds or notes.

Investments are stated at cost or, in the case of donated investments, at the market value on the date of bequest or receipt.

3. Receivables

Revenues for the most part are recorded when received, except for the following items for which receivables have been recorded:

- a. Tax revenue is recorded when a warrant for collection is committed to the Tax Collector. However, uncollected taxes that were not lined within statutory time limits, unredeemed accounts that were beyond the two-year statutory period for deeding and certain other accounts deemed by management to have questionable collectibility have been reserved. Reserved amounts are not reflected as taxes receivable and amounted to \$281,687 at June 30, 1993.

The National Council on Governmental Accounting, (NCGA) Interpretation 3, *Revenue Recognition - Property Taxes*, requires if property taxes are not collected within 60 days after year end, the revenue is not considered an "available spendable resource" and should be deferred. An exception to the general "available 60 day" rule is allowed in unusual circumstances. The Town has concluded that the circumstances relating to the responsibility for, and payment of, the School Tax Assessment, along with the timing of the issuance of the tax warrant justifies a period greater than 60 days. Since this practice of recording the property tax revenue when levied is widely recognized as being generally accepted as the prevalent practice in New Hampshire, the Town believes that such practice is a knowledgeable application of the NCGA Interpretation 3 exception, and therefore Level 4 GAAP compliance may be reached.

As prescribed by law, the Tax Collector places a lien on properties for all uncollected property taxes in the following year after taxes are due. The lien on these properties has priority over other liens and accrues interest at 18% per annum.

If property is not redeemed within the two-year redemption period, the property is tax-deeded to the Town.

- b. Interest on investments is recorded as revenue in the year earned.
- c. Certain grants received from other governments require that eligible expenditures be made in order to earn the grant. Revenue for these grants is recorded for the period in which eligible expenditures are made.
- d. Various service charges (ambulance, police, sewer) are recorded as revenue for the period when service was provided. The receivables for ambulance services are shown on the balance sheet net of an allowance for estimated uncollectables calculated at 25% and 100% of the remaining uncollected balances for 1992-93 and 1991-1992 billings, respectively. The receivables for sewer rents are shown on the balance sheet net of an allowance for estimated uncollectables calculated at 3% of the sewer billings for the 1992-93 fiscal year. In addition, any receivables

associated with properties which are in bankruptcy proceedings are also reserved.

Interfund Receivables and Payables

During the course of normal operations, the Town has numerous transactions between funds, including expenditures and transfers of resources to provide services and fund capital outlay. The accompanying governmental and fiduciary fund financial statements reflect such transactions as transfers. To the extent that certain transactions have not been paid or received as of June 30, balances of interfund amounts receivable or payable have been recorded.

Inventories

Inventory in the General and Special Revenue Funds consists of expendable supplies held for consumption. The cost thereof has been recorded as an expenditure at the time individual inventory items were purchased.

Fixed Assets

General fixed assets are those acquired for general governmental purposes. They are not capitalized in the funds used to acquire or construct them. Instead, capital acquisitions are recorded as expenditures in the governmental funds at the time goods are received and a liability is incurred. The related assets are reported in the General Fixed Assets Account Group.

The Town capitalizes all buildings and other assets with a cost of \$2,000 or more. No depreciation has been provided on general fixed assets.

All fixed assets are valued at historical cost, or estimated historical cost, if actual historical cost is not available. Donated fixed assets are valued at their estimated fair value on the date donated.

Public domain ("infrastructure") general fixed assets consisting of certain improvements other than buildings, including roads, bridges, curbs and gutters, streets and sidewalks, drainage systems, and lighting system, are not capitalized along with other general fixed assets.

Deferred Revenue

The government reports deferred revenue on its combined balance sheet. Deferred revenue arises when a potential revenue does not meet both the "measurable" and "available" criteria for recognition in the current period. Deferred revenue also arises when resources are received by the government before it has a legal claim to them, as when grant monies are received prior to the incurrence of qualifying expenditures. In subsequent periods, when both revenue recognition criteria are met, or when the government has a legal claim to the resources, the liability for deferred revenue is removed from the combined balance sheet and revenue is recognized.

Long-Term Liabilities

General Obligation Debt - General obligation bonds, notes, capital leases, and other forms of long - term debt supported by general revenues are obligations of the Town as a whole. Accordingly, such unmatured obligations of the Town are accounted for in the General Long - Term Debt Group of Accounts.

Compensated Absences - Employees may accumulate a limited amount of earned but unused vested benefits, which will be paid to employees upon separation from the Town's service. In Governmental Fund Types and Fiduciary Fund Types, the cost of vested benefits paid or expected to be liquidated with expendable available financial resources are reported as an expenditure and fund liability of the fund. Amounts of vested or accumulated leave benefits that are not expected to be liquidated with expendable available financial resources are reported in the general long - term debt account group. No expenditure is reported for these amounts. In accordance with the provisions of Statement of Financial Accounting Standards No. 43, *Accounting for Compensated Absences*, no liability is recorded for nonvesting accumulating rights to receive benefits.

Fund Equity

The portion of fund balance which has been legally segregated for a specific future use, or which indicates that a portion is not appropriable for expenditures, is shown as reserved. The following reserves were used by the Town during the year:

Reserved for Endowments - represents the principle balance of Nonexpendable Trust Funds of which must be held for investment purposes only.

Reserved for Encumbrances - is used to account for open purchase orders, contracts and other commitments at year end for which goods and services have not been received.

Reserved for Special Purpose - is used to account for the unencumbered balance of restricted funds. These include the uncommitted balances of bond proceeds, grant revenues and the Town's Expendable Trust Funds, and the income portion of the Town's Nonexpendable Trust Funds.

NOTE 2 - STEWARDSHIP AND ACCOUNTABILITY

A. Deficit Fund Balances

The following Capital Projects are in a deficit position at June 30, 1993:

Project	Deficit June 30, 1993
Sewer Facilities	1,366
Town-wide Reevaluation	8,391
Total	\$9,757

Both projects will be funded by the General Fund in fiscal year ending June 30, 1994.

B. Excess of Expenditures Over Appropriation

The following governmental funds had an excess of expenditures over appropriations for the year ended June 30, 1993:

Special Revenue Funds	
Sewer Fund	\$131,907
Hills Memorial Library	68,528
Total	\$200,435

Overexpenditures occurred primarily due to the receipt and expenditure of unanticipated funds as is the case in the Hills Memorial Library. Overexpenditures in the Sewer Fund occurred as a result of paying Hudson's share of Nashua's wastewater costs.

NOTE 3 - ASSETS

A. Cash and Equivalents

The Town maintains a common bank account in which the cash balances of most funds are maintained. The common bank account is used for receipts and disbursements relating to all these funds. All time deposits are the property of the General Fund.

At year end, the Town's cash deposits categorized according to risk assumed were as follows:

- Category 1 Insurance). Includes deposits that are insured (Federal Depository
- Category 2 Includes deposits that are uninsured, but are collateralized by securities held by the pledging financial institution, its trust department or agent in the Town's name.
- Category 3 Includes deposits that are uninsured and uncollateralized.

	1	2	3	Category Bank Balance	Total Carrying Value
Cash					
Bank Deposits	\$296,674	\$-0-	\$3,452,103	\$3,748,777	\$4,736,761
Cash Equivalents					
Repurchase Agreements				6,092,929	6,092,929
Total Cash and Cash Equivalents				\$9,841,706	\$10,829,690

Repurchase Agreements

Included in the Town's cash equivalents at June 30, 1993, were short - term investments in repurchase agreements issued by a local banking institution. Under these agreements, the Town will be repaid principal plus interest on a specified date which is subsequent to year end. The agreement is guaranteed/collateralized with securities held by the banking institution which exceed the amount of the agreement. To the extent that the banking institution may default on its commitment to these obligations, the Town is at risk of economic loss. Management considers this exposure to be minimal. At June 30, 1993, the Town held investments in repurchase agreements as follows:

Agreement	Underlying Securities
\$6,092,929 received from First NH bank to be repaid with interest of 3.05% on 7/1/93	FHMC maturing 10/15/97; \$389,483 carrying amount, \$393,366 market value
	FFCB maturing 10/1/93; \$2,000,000 carrying amount, \$2,018,760 market value
	FHLB maturing 9/3/97; \$1,590,000 carrying amount, \$1,566,150 market value
	FHLB maturing 9/3/97; \$2,150,000 carrying amount, \$2,117,750 market value

B. Investments

Investments made by the Town are summarized below. The investments that are represented by specific identifiable investment securities are classified as to credit risk into three categories as follows:

- Category 1 Includes investments that are insured or registered, for which the securities are held by the Town or its agent in the Town's name.
- Category 2 Includes uninsured and unregistered investments, for which the securities are held by the Town, broker, counter party's trust department or agent in the Town's name.
- Category 3 Includes uninsured and unregistered investments, for which the securities are held by the broker, counter party, counter party's trust department, or agent, but not in the Town's name.

	Category 1	Category 2	Category 3	Carrying Amount	Market Value
Certificates of Deposit	\$231,858	\$502,392		\$734,250	\$734,250
US Government Obligations			668,923	668,923	668,923
Common Stocks			5,055	5,055	4,939
Total Investments	\$231,858	\$502,392	\$673,978	\$1,408,228	\$1,408,111

C. Property Taxes

The property tax year is from April 1 to March 31 and all property taxes are assessed on the inventory taken in April of that year.

The Town subscribes to the semiannual method of tax collection as provided for by RSA 76:15-a. Under this method, tax bills are sent on or around May 1 and November 1 of each year, with interest accruing at a rate of 12% on bills outstanding for more than thirty days.

The May 1 billing is considered an estimate only and is one half of the previous year's tax billing. The remaining balance of taxes due is billed in the fall after the State Department of Revenue Administration has calculated and approved the Town's tax rate for the fiscal year.

In connection with the setting of the tax rate, the New Hampshire Department of Revenue Administration establishes and raises through taxation an amount for abatements and refunds of property taxes, known as overlay. This amount is reported as a reduction in tax revenue and is adjusted by management for any tax reserves at year end. The property taxes collected by the Town include taxes levied for the Hudson School District and Hillsborough County, which are remitted to these governmental units as required by law. The ultimate responsibility for the collection of taxes rests with the Town.

The tax rate for the year ended June 30, 1993, was as follows:

Municipal Portion	\$ 7.07
School Tax Assessment	14.76
County Tax Assessment	1.89
Total	\$23.72

As prescribed by law, within 18 months of the date assessed, the Tax Collector places a lien on properties for all uncollected property taxes in the following year after taxes are due. The lien on these properties has priority over other liens and accrues interest at 18% per annum. If property is not redeemed within the 2 - year redemption period, the property is tax - deeded to the Town.

During the current fiscal year, the Tax Collector on May 24, 1993, placed a lien for all uncollected 1992 property taxes. Taxes receivable at June 30, 1993, are as follows:

Unredeemed Taxes (under tax lien)	
Levy of 1992	\$1,615,126
Levy of 1991	834,568
Levy of 1990	22,490
Levy of 1989	6,603
Levy of 1988	5,943
Levy of 1987	1,056
Land Use Change Taxes	19,454
Yield Taxes	604
Less: Reserve for estimated uncollectible taxes	(281,687)
Total Taxes Receivable	\$2,224,157

D. Accounts Receivable

Accounts Receivable at June 30, 1993 consist of the following:

	General Fund	Special Revenue Fund	Totals
Customer Accounts			
Ambulance Billings	\$76,902	\$	\$76,902
Police Outside Detail	7,969		7,969
Sewer Rents		351,569	351,569
Sewer Liens		72,987	72,987
Rangers Drive		14,487	14,487
Allowance for Doubtful Accounts	(36,921)	(86,845)	(123,766)
Sewer IDA	16,075		16,075
Miscellaneous	1,223		1,223
Total Accounts Receivable	\$65,248	\$352,198	\$417,446

E. Special Assessments Receivable

Special assessments receivable at June 30, 1993 are as follows:

Sewer Fund	Current	Noncurrent
Sagamore Assessment District	\$144,069	\$1,615,835
Frenette Drive Assessment District	1,137	57,217
Nevens/Gordon/Sheraton Assessment District	1,628	62,622
Belknap Assessment District	6,845	240,204
Clement Assessment District	23,714	196,886
Sewer Capital Assessments	62,489	78,997
Delinquent Assessments	20,539	
Allowance for Uncollectable Assessments	(29,226)	
Totals	\$231,195	\$2,251,761

Current special assessment receivables represent billed special assessments that remain unpaid at year end. Noncurrent special assessments represent amounts that will be billed in the future.

F. Interfund Receivables/Payables

Individual fund interfund receivable and payable balances at June 30, 1993 are as follows:

Fund	Interfund Receivable	Interfund Payable
General Fund	\$470,116	\$36,482
Special Revenue Funds		
Hills Memorial Library		165
Conservation Commission	3,383	
Police Grants	883	
Sewer Department		460,194
Capital Projects Funds		
Sewer Facilities Project		1,366
Town-wide Reevaluation		8,391
Agency Funds		
Sewer Ordinance Deposits	9,136	
Planning Board Fee Deposits	23,080	
Totals	<u>\$506,598</u>	<u>\$506,598</u>

G. Changes in General Fixed Assets

A summary of changes in general fixed assets for the fiscal year ended June 30, 1993 is as follows:

	Balances, July 1	Additions	Retirements	Balances, June 30
Land	\$6,869,700	\$321,700	\$42,000	\$7,149,400
Land Improvements	81,000			81,000
Buildings	1,539,300	17,956		1,557,256
Machinery & Equipment	957,000	92,542		1,049,542
Vehicles	2,526,383	376,048	15,976	2,886,455
Totals	<u>\$11,973,383</u>	<u>\$808,246</u>	<u>\$57,976</u>	<u>\$12,723,653</u>

H. Risk Management

The Town is exposed to various risks of loss related to torts; theft of, damage to, or destruction of assets, errors or omissions, injuries to employees, or acts of God. During 1992, the Town was a member of the New Hampshire Municipal Association Property - Liability Insurance Trust, Inc. and the compensation funds of the New Hampshire Worker's Compensation Fund. These two entities are considered public entity risk pools, currently operating as a common risk management and insurance program for member towns and cities.

The Compensation Fund was organized to provide statutory Worker's Compensation coverage and is self - sustaining through annual member premiums. The Property - Liability Insurance Trust, Inc. provides certain property and liability coverage. The program includes a loss Fund from which is paid up to \$200,000 for

each and every covered property, crime and/or liability loss that exceeds \$1,000. Reinsurance is secured from other insurance companies for incurred losses over \$200,000. For the year ended June 30, 1989, the program includes Loss Funds from which is paid up to \$150,000 for each and every covered property, crime and liability loss that exceeds \$1,000.

Both fund agreements permit the pool to make additional assessments to members should there be a deficiency in trust assets to meet its liabilities. At this time, the Trust foresees no likelihood of an additional assessment in any of the past years.

The Town continues to carry commercial insurance for all other risks of loss, including employee and public official fidelity bonds, health and accident insurance.

NOTE 4 - LIABILITIES

A. Deferred Revenue

Deferred revenues as of June 30, 1993 consist of the following:

	General Fund	Special Revenue Fund	Total
Deferred Tax Revenues			
Prepaid Property Taxes	\$9,018,895	\$ -0-	\$9,018,895
Prepaid Special Assessments		70,074	70,074
Deferred Special Assessments Receivable			
Sagamore Industrial Park		1,621,551	1,621,551
Clement Industrial Park		196,886	196,886
Frenette Drive		57,217	57,217
Nevens/Gordon/Sheraton		62,622	62,622
Belnap		240,204	240,204
Capital Assessments (Sewer Hook - ups)		78,997	78,997
Totals	\$9,018,895	\$2,327,551	\$11,346,446
Other Deferred Revenues			
Animal Control Donations	\$48,766	\$ -0-	\$48,766

B. Defined Benefit Pension Plan

Plan Description and Provisions

Substantially all employees participate in the State of New Hampshire Retirement System (the System), a multiple - employer cost - sharing public employee retirement system (PERS). The payroll for employees covered by the System for the year ended June 30, 1993, was \$4,281,776; the Town's total payroll was \$4,732,404.

All full - time employees are eligible to participate in the System. The System is divided into two employee groups; **Group I** - teachers and all other employees except firefighters and police officers, **Group II** - firefighters and police officers.

Group I Employees who retire at or after age 60 are entitled to retirement benefits equal to 1.667% of the average of their three highest - paid years of compensation, multiplied by their years of service. Earlier retirement allowances at reduced rates are available after age 45 with 10 years of service. Benefits fully vested upon reaching 20 years of service or attaining age 60.

Group II Employees are subject to the same age and vesting requirements as Group I employees. They are, however, entitled to retirement benefits equal to 2.5% of the average of their three highest - paid years of service, multiplied by their years of service, not to exceed 40.

The System also provides death and disability benefits, and cost - of - living increases have been periodically granted to retirees by the State Legislature.

Description of Funding Policy

The System is financed by contributions from both the employees and the Town. By State statute, Group I employees are required to contribute 5% of gross earnings up to the Social Security taxable wage limit, with 9.2% of the excess wages. Group II employees are required to contribute 9.3% of gross earnings. The Town must contribute the remaining amounts to pay benefits when due. The contribution requirement for the year ended June 30, 1993, was as follows:

Town's Portion	\$164,639
Employees' Portion	299,463
Total	\$464,102

The amount shown as "pension benefit obligation" in the System's financial statements is a standardized disclosure measure of the present value of pension benefits, adjusted for the effects of projected salary increases and step - rate benefits, estimated to be payable in the future as a result of employee service to date. The measure, which is the actual present value of credited projected benefits, is intended to help users assess the System's funding status on a going concern basis, assess progress made in accumulating sufficient assets to pay benefits when due, and make comparisons amount PERS and employers. The System does not make separate measurements of assets and pension benefit obligations for individual employers. The pension benefit obligation at June 30, 1992, for the System as a whole, determined through an actuarial valuation performed as of June 30,1991 was \$1,600,517,569. The System's net assets available for benefits on that date (valued at market) were \$1,654,059,701. The System holds none of the Town's securities.

Trend Information

Historical trend information showing the System's progress in accumulating sufficient assets to pay benefits when due is available for only six years and is presented in the System's June 30, 1992, annual financial report (the latest year available).

C. Long - Term Debt

The following is a summary of the Town's general long - term debt transactions for the fiscal year ended June 30, 1993.

	General Obligation Debt Payable	Capital Leases Payable	Compensated Absences Payable	Total
General Long - Term Debt Account Group				
Balance, Beginning of Year	\$6,048,000	\$ -0-	\$414,293	\$6,462,293
Issued		225,972		225,972
Retired	(693,000)	(41,370)		(734,370)
Net increase in compensated absences payable			35,041	35,041
Balance, End of Year	\$5,355,000	\$184,602	\$449,334	\$5,988,936

Long - term debt payable at June 30, 1993, is comprised of the following individual issues:

Description of Issue	Original Amount	Maturity Date	Interest Rate %	Outstanding at 6/30/93
General Long - Term Debt Account Group				
General Obligation Debt Payable				
1985 Public Improvement Bonds	\$5,045,000	8/01/00	7.60-8.10	\$2,600,000
1990 Public Improvement Bonds	\$472,998	1/15/01	6.75	320,000
1990 Public Improvement Bonds	\$1,750,000	7/15/01	6.60-6.75	1,400,000
1991 Capital Improvement Bonds	\$1,128,000	8/15/03	6.50-6.70	1,035,000
				\$5,355,000
Capital Lease Payable				
1992 Custom Fire Truck	\$225,972	7/01/96	4.42	\$184,602
Compensated Absences Payable				
Accured Vacation Leave				\$13,058
Vested Earned Time				436,276
				\$449,334
Total General Long - Term Debt Account Group				<u>\$5,988,936</u>

Annual Requirements To Amortize General Obligation Debt

The annual requirements to amortize all general obligation debt outstanding as of June 30, 1993, including interest payments, are as follows:

Annual Requirements To Amortize General Obligation Debt			
Fiscal Year Ending	General Obligation Debt		
June 30,	Principal	Interest	Total
1994	670,000	364,083	1,034,083
1995	670,000	316,595	986,595
1996	640,000	269,933	909,933
1997	590,000	224,270	814,270
1998	590,000	181,495	771,495
1999-2003	2,195,000	315,871	2,510,871
Totals	<u>\$5,355,000</u>	<u>\$1,672,247</u>	<u>\$7,027,247</u>

Annual Requirements to Amortize Capital Leases

Fiscal Year Ending	Capital Leases		
	Principal	Interest	Total
June 30,			
1994	\$43,199	\$8,164	\$51,363
1995	45,110	6,254	51,364
1996	47,105	4,259	51,364
1997	49,188	2,175	51,363
Totals	<u>\$184,602</u>	<u>\$20,852</u>	<u>\$205,454</u>

All debt is general debt of the Town, which is backed by its full faith and credit.

The lease - purchase agreement contains a non - appropriation funding clause whereby, in the event no funds or insufficient funds are appropriated by the Town, the lease shall terminate without penalty or expense to the Town.

Bonds or Notes Authorized - Unissued

Bonds and notes authorized and unissued as of June 30, 1993 were as follows:

Town Meeting	Purpose	Unissued
Vote of		Amount
March 1993 - Article #7	New Police Station	<u>\$1,500,000</u>

NOTE 5 - FUND EQUITY

A. Reservations of Fund Balances

Reserve for Encumbrances

Funds encumbered at year end were as follows:

General Fund	\$381,047
Special Revenue Fund	
Sewer Fund	171,209
Total Reserve for Encumbrances	\$552,256

Reserved for Special Purposes

In the Special Revenue Funds, the reserve for special purposes represents amounts which are legally restricted for specific future purposes. Individual fund balances reserved for special purpose at June 30, 1993 were as follows:

Special Revenue Fund	
Sewer Department	
Capital Assessments	\$848,634
Expendable Replacement	150,000
Total	<u>\$998,634</u>

In the Trust and Agency Funds, the reserve for special purposes represents the unspent balance of the Town's Trust Fund which may be spent for the purposes specified as follows:

Nonexpendable Trust Funds (Income Balances)		
Welfare	\$8,380	
General Purpose	72	
Zylonis Trust	12,779	
Total Nonexpendable Trust Funds		\$21,231
Capital Reserve Funds		
Library Expansion	\$28,398	
Lowell River Road	2,244	
Senior Center	25,637	
Total Capital Reserve Funds		56,279
Other Expendable Town Trusts		
Merrifield Park Pond Project	778	
Library Building Fund	23,407	
Total Other Expendable Town Trusts		24,185
Total Reserved for Special Purpose		<u>\$101,695</u>

Reserved for Endowments

The reserve for endowments at June 30, 1993 represents the principal amount of all Nonexpendable Trust Funds which is restricted either by law or by terms of individual bequests, in that only income earned may be expended. The principle balances of the Town's Nonexpendable Trust Funds at June 30, 1993 are detailed as follows:

Purpose	Principal
Cemetery	\$80,142
Welfare	5,000
Library	30,367
School	500
Alvirne Chapel	10,000
Zylonis Trust	10,000
Totals	<u>\$136,009</u>

B. Unreserved Fund Balances

Designated for Special Purposes

The \$522,712 designated for special purposes represents Special Revenue Fund balances which management intends to use in the subsequent years is as follows:

Special Revenue Funds	
Hills Memorial Library	\$6,015
Conservation Commission	50,006
Police Grants	466,691
Total	\$522,712

NOTE 6 - SUMMARY DISCLOSURE OF SIGNIFICANT CONTINGENCIES

A. Litigation

The Town generally follows the practice of recording liabilities resulting from claims and legal actions only when they become fixed or determinable in amount. Various suits and claims againstthe Town are presently pending involving claims for personal injury, tax appeals and miscellaneous cases.

Management advises that there are three abatement cases pending which present significant liability exposure to the Town. The exposure to the Town is in the vicinity of \$560,000.

B. Grants

Amounts received or receivable from grantor agencies are subject to audit and adjustment by grantor agencies, principally the Federal government. Any disallowed claims, including amounts already collected, may constitute a liability of the applicable funds. The amount of expenditures which may be disallowed by the grantor cannot be determined at this time although the Town expects such amounts, if any, to be immaterial.

**COMBINING AND INDIVIDUAL FUND
FINANCIAL STATEMENTS**

EXHIBIT A-1
TOWN OF HUDSON
General Fund
Statement of Estimated and Actual Revenues
For the Fiscal Year Ended June 30, 1993

REVENUES	Estimated	Actual	Over (Under) Budget
Taxes			
Property and Inventory	\$24,695,041	\$24,791,593	\$96,552
Land Use Charge	4,800	38,500	33,700
Yield	200	2,892	2,692
Interest and Penalties on Taxes	350,000	581,781	231,781
Total Taxes	25,050,041	25,414,766	364,725
Licenses and Permits			
Business Licenses, Permits and Fees	15,940	40,192	24,252
Motor Vehicle Permit Fees	1,300,150	1,433,169	133,019
Building Permits	75,000	68,366	(6,634)
Boat Registration Fees	12,000	7,365	(4,635)
Other Licences, Permits and Fees	3,500	3,990	490
Total Licenses and Permits	1,406,590	1,553,082	146,492
Intergovernmental Revenues			
State			
Shared Revenue	207,646	207,646	
Business Profits Tax	390,352	390,791	439
Highway Block Grant	268,668	268,668	
FEMA - State Share		2,566	2,566
Federal			
FEMA		9,169	9,169
Total Intergovernmental Revenues	866,666	878,840	12,174
Charges For Services			
Planning and Zoning	10,000	16,700	6,700
Ambulance	65,000	101,050	36,050
Cablevision	43,000	49,898	6,898
Other Departments	72,510	152,200	79,690
Total Charges For Services	190,510	319,848	129,338
Miscellaneous Revenues			
Interest on Investments	136,000	142,433	(12,433)
Sale of Town Property	0	11,771	11,771
Other	30,040	20,655	(9,385)
Total Miscellaneous Revenues	166,040	174,859	14,819

EXHIBIT A - 1 (Continued)
TOWN OF HUDSON
General Fund
Statement of Estimated and Actual Revenues
For the Fiscal Year Ended June 30, 1993

REVENUES	Estimated	Actual	Over (Under) Budget
Other Financing Sources			
Operating Transfers In			
Interfund Transfers			
Special Revenue Fund	57,775	57,755	(20)
Capital Projects Funds		13,615	13,615
Trust and Agency Funds		5,045	5,045
Total Other Financing Sources	57,775	76,415	18,640
Total Revenues and Other Financing Sources	\$27,731,622	<u>\$28,417,810</u>	<u>\$686,188</u>
Unreserved Fund Balance			
Used To Reduce Tax Rate	1,000,000		
Total Revenues, Other Financing Sources and Use of Fund Balance		<u>\$28,731,622</u>	

The notes to the financial statements are an integral part of this statement.

EXHIBIT A-2
TOWN OF HUDSON
General Fund

Statements of Appropriations, Expenditures and Encumbrances
For the Fiscal Year Ended June 30, 1993

	Encumbered From 1991-92	Appropriations 1992-93	Expenditures Net of Refunds	Encumbered To 1993-94	(Over) Under Budget
Current					
General Government					
Executive	\$	\$184,361	\$153,030	\$5,000	\$26,331
Election and Registration		19,007	12,296		6,711
Financial Administration		382,476	355,466		27,010
Town Clerk/Tax Collector		177,383	169,536		7,847
Revaluation of Property		88,568	87,337		1,231
Legal Expenses		160,845	230,937		(70,092)
Planning and Zoning	4,000	301,743	233,607	37,898	34,238
General Government Buildings		65,969	63,412	4,000	(1,443)
Insurance, not otherwise allocated		338,386	215,400		122,986
Other		227,425	186,965	40,610	(150)
Total General Government	4,000	1,946,163	1,707,986	87,508	154,669
Public Safety					
Police Department		1,940,353	1,787,373	4,568	148,412
Ambulance		23,432	18,814		4,618
Fire Department		2,077,220	2,095,532		(18,312)
Total Public Safety		4,041,005	3,901,719	4,568	134,718

EXHIBIT A-2 (Continued)

	Encumbered From 1991-92	Appropriations 1992-93	Expenditures Net of Refunds	Encumbered To 1993-94	(Over) Under Budget
Highways and Streets					
Administration	19,700	137,347	132,393	4,200	20,454
Highways and Streets	1,700	1,870,609	1,788,010	6,786	77,513
Total Highways, Streets, Bridges	21,400	2,007,956	1,920,403	10,986	97,967
Sanitation					
Solid Waste Collection		1,076,532	1,069,372		7,160
Health					
Animal Control		62,603	6,286		56,317
Welfare					
Direct Assistance		61,300	79,567		(18,267)
Culture and Recreation					
Parks and Recreation		172,887	171,767		1,120
Patriotic Purposes		1,800	1,800		
Other Culture Recreation		55,242	54,276		966
Total Culture and Recreation		229,929	227,843		2,086
Debt Service					
Principle of Long-Term Debt		394,250	394,250		
Interest Expense-Long-Term Debt		240,221	240,221		
Interest Expense-Tax Anticipation Notes		2,495	2,000		495
Other Debt Service Charges			403		(403)
Total Debt Service		636,966	636,874		92
Capital Outlay					
Burns Hill Road Reconstruction	47,600		11,690	35,910	
Merrill Park Boat Ramp	10,300			10,300	
Police Facility		146,900		146,900	
Bathrooms Recreation		20,000	18,056		1,944
Pumper Fire Truck		60,490	51,363		9,127
Bridle Bridge		85,000	125	84,875	
Total Capital Outlay	57,900	312,390	81,234	277,985	11,071

EXHIBIT A-2 (Continued)

	Encumbered From 1991-92	Appropriations 1992-93	Expenditures Net of Refunds	Encumbered To 1993-94	(Over) Under Budget
Intergovernmental					
School District Assessment		15,832,882	15,832,882		
County Tax Assessment		2,009,718	2,032,606		(22,888)
Total Intergovernmental		17,842,600	17,865,488		(22,888)
Other Operating Uses					
Operating Transfers Out					
Interfund Transfers					
Special Revenue Funds		404,578	406,642		(2,064)
Capital Project Funds		84,600	84,600		
Capital Reserve Funds		25,000	25,000		
Trust and Agency Funds			5,244		(5,244)
Total Operating Transfers Out		514,178	521,486		(7,308)
Total Appropriations, Expenditures and Encumbrances	\$83,300	\$28,731,622	\$28,018,258	\$381,047	\$415,617

The notes to the financial Statements are an integral part of this statement.

EXHIBIT A-3
TOWN OF HUDSON
General Fund

Statement of Changes in Unreserved - Undesignated Fund Balance
For the Fiscal Year Ended June 30, 1993

Unreserved - Undesignated
Fund Balance - July 1

\$1,417,267

Deductions

Unreserved Fund Balance Used
To Reduce the 1992-93 Tax Rate

1,000,000

\$417,267

Additions

1992-93 Budget Summary

Revenue Surplus (Exhibit A-1)
Unexpended Balance
of Appropriations (Exhibit A-2)
1992-93 Budget Surplus

\$686,188

415,617

1,101,805

Unreserved - Undesignated
Fund Balance - June 30

\$1,519,072

The notes to the financial statements are an integral part of this statement.

EXHIBIT B-1
TOWN OF HUDSON
Special Revenue Funds
Combining Balance Sheet
June 30, 1993

	Hills Memorial Library	Conservation Commission	Police Grants	Sewer Department	Total
ASSETS					
Cash and Equivalents	\$8,197	\$46,623	\$	\$598,187	\$653,007
Investments			455,045	668,923	1,123,968
Receivables (Net of Allowances For Uncollectibles)					
Interest			10,763	10,588	21,351
Accounts				352,198	352,198
Special Assessments					
Current				231,195	231,195
Noncurrent				2,251,761	2,251,761
Interfund Receivables		3,383	883		4,266
TOTAL ASSETS	\$8,197	\$50,006	\$466,691	\$4,112,852	\$4,637,746
LIABILITIES AND EQUITY					
Liabilities					
Accounts Payable	\$2,017	\$	\$	\$166,323	\$168,340
Interfund Payable	165			460,194	460,359
Deferred Revenues				2,327,551	2,327,551
Total Liabilities	2,182			2,954,068	2,956,250

EXHIBIT B-1 (Continued)

LIABILITIES AND EQUITY	Hills Memorial Library	Conservation Commission	Police Grants	Sewer Department	Total
Equity					
Fund Balances					
Reserved for Encumbrances				171,209	171,209
Reserved For Special Purposes				998,634	998,634
Unreserved					
Designated For Special Purposes	6,015	50,006	466,691	(11,059)	522,712
Undesignated (Deficit)					(11,059)
Total Equity	6,015	50,006	466,691	1,158,784	1,681,496
TOTAL LIABILITIES AND EQUITY	\$8,197	\$50,006	\$466,691	\$4,112,852	\$4,637,746

The notes to the financial statements are an integral part of this statement.

EXHIBIT B-2
TOWN OF HUDSON
Special Revenue Funds
Combining Statement of Revenues, Expenditures and Changes in Fund Balances
For the Fiscal Year Ended June 30, 1993

	Hills Memorial Library	Conservation Commission	Police Grants	Sewer Department	Total
Revenues					
Intergovernmental Revenues	\$	\$	\$354,595	\$	\$354,595
Charges For Services	8,583			1,962,394	1,970,977
Miscellaneous	1,508	938	1,934	129,244	133,624
	378,115	5,010		24,810	407,935
Other Financing Sources					
Operating Transfers In					
	388,206	5,948	356,529	2,116,448	2,867,131
Expenditures					
Current					
Sanitation				1,169,915	1,169,915
Culture and Recreation	443,286				443,286
Conservation		1,627			1,627
Debt Service					
Principal				298,750	298,750
Interest and Fiscal Charges				172,234	172,234
Capital Outlay				43,337	43,337

EXHIBIT B-2 (Continued)

	Hills Memorial Library	Conservation Commission	Police Grants	Sewer Department	Total
Other Financing Uses					
Operating Transfers Out				158,075	158,075
Total Expenditures and Other Financing Uses	443,286	1,627		1,842,311	2,287,224
Excess (Deficiency of Revenues and Other Financing Sources Over (Under))					
Expenditures and Other Financing Uses	(55,080)	4,321	356,529	274,137	579,907
Fund Balances - July 1	61,095	45,685	110,162	884,647	1,101,589
Fund Balances - June 30	\$6,015	\$50,006	\$466,691	\$1,158,784	\$1,681,496

The notes to the financial statements are an integral part of this statement.

EXHIBIT B-3
TOWN OF HUDSON
Special Revenue Fund - Sewer Department
Statement of Revenues, Expenditures and Changes in Fund Balance
For the Fiscal Year Ended June 30,1993

Revenues

Charges For Services

Sewer Rents	\$703,192
User Charges	721,124
Betterment Assessments	352,087
Capital Assessments	185,991

Miscellaneous

Interest Income	129,244
-----------------	---------

Other Financing Sources

Operating Transfers In

General Fund	24,810
--------------	--------

Total Revenues	\$2,116,448
-----------------------	--------------------

Expenditures

Current

Sanitation

Wages and Employee Benefits	\$172,939
Utilities	27,192
Plant Supplies and Expenses	84,570
Maintenance and Repairs	42,374
Purchased Services	813,044
Vehicle Expense	61
General and Administrative	29,735
Capital Outlay	43,337

Debt Service

Principal	298,750
Interest and Fiscal Charges	172,234

Other Financing Uses

Operating Transfers Out

Capital Project - Central Street	158,075
----------------------------------	---------

Total Expenditures and Other Financing Uses	1,842,311
--	------------------

Excess of Revenues

Financing Sources Over Expenditures and Other Financing Uses	274,137
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Fund Balance - July 1	884,647
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Fund Balance - June 30	\$1,158,784
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The notes to the financial statements are an integral part of this statement.

EXHIBIT B-4

TOWN OF HUDSON

Special Revenue Fund - Hills Memorial Library

**Statement of Revenues, Expenditures and Changes in Fund Balance
For the Fiscal Year Ended June 30, 1993**

Revenues

Charges For Services

Book Sales and Fines	\$8,583
----------------------	---------

Miscellaneous

Interest and Dividends	1,197
------------------------	-------

Donations	95
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Other	216
-------	-----

Other Financing Sources

Operating Transfers In

General Fund	376,822
--------------	---------

Trust Funds	1,293
-------------	-------

Total Revenues and

Other Financing Sources	\$388,206
--------------------------------	------------------

Expenditures

Current

Culture and Recreation

Salaries and Benefits	\$275,252
-----------------------	-----------

Other Administrative Costs	19,919
----------------------------	--------

Books, Periodicals and Programs	62,595
---------------------------------	--------

Operations and Maintenance of Facilities	32,604
--	--------

Capital Acquisitions and Improvements	52,916
---------------------------------------	--------

Total Expenditures

443,286

Excess (Deficiency) of Revenues and

Other Financing Sources

Over (Under) Expenditures	(55,080)
----------------------------------	-----------------

Fund Balance - July 1

61,095

Fund Balance - June 30

\$6,015

The notes to the financial statements are an integral part of this statement.

EXHIBIT B-5
TOWN OF HUDSON
Special Revenue Fund - Conservation Commission
Statement of Revenues, Expenditures and Changes in Fund Balance
For the Fiscal Year Ended June 30, 1993

Revenues	
Miscellaneous	
Interest	\$938
Other Financing Sources	
Operating Transfers In	
General Fund	5,010
Total Revenues and Other Financing Sources	5,948
Expenditures	
Current	
Administration	1,627
Excess of Revenues and Other	
Financing Sources Over Expenditures	4,321
Fund Balance - July 1	45,685
Fund Balance - June 30	\$50,006

The notes to the financial statements are an integral part of this statement.

EXHIBIT C-1
TOWN OF HUDSON
 Capital Projects Funds
 Combining Balance Sheet
 June 30, 1993

ASSETS	Central Street Reconstruction	Sewer Facilities Project	Landfill Closure	Town-wide Revaluation	Total
TOTAL ASSETS	\$ -0-	\$ -0-	\$ -0-	\$ -0-	\$ -0-
LIBILITIES AND EQUITY					
Liabilities					
Interfund Payable		1,366		8,391	9,757
Equity					
Fund Balances		(1,366)		(8,391)	(9,757)
Undesignated (Deficit)					
TOTAL LIABILITIES AND EQUITY	\$ -0-	\$ -0-	\$ -0-	\$ -0-	\$ -0-

The notes to the financial statements are an integral part of this statement.

EXHIBIT C-2 TOWN OF HUDSON

Capital Projects Funds
Combining Statement of Revenues, Expenditures and Changes in Fund Balances
For the Fiscal Year Ended June 30, 1993

	Central Street Reconstruction	Sewer Facilities Project	Landfill Closure	Town-wide Revaluation	Total
Revenues					
Other Financing Sources					
Operating Transfers In	\$ 158,075	\$ 84,600	\$	\$	\$ 242,675
Expenditures					
Capital Outlay					
Architectural/Engineering			3,048		3,048
General Construction			3,722		3,722
Administration			16		16
Other Financing Uses					
Operating Transfers Out			13,214		13,214
Total Expenditures and Other Financing Uses			20,000		20,000
Excess (Deficiency) of Revenues and Other Financing Sources Over (Under)					
Expenditures and Other Financing Uses	158,075	84,600	(20,000)		222,675
Fund Balances - July 1	(158,075)	(85,966)	20,000	(8,391)	(232,432)
Fund Balances - June 30	\$ -0-	\$ (1,366)	\$ -0-	\$ (8,391)	\$ (9,757)

The notes to the financial statements are an integral part of this statement.

EXHIBIT D-1
TOWN OF HUDSON
Trust and Agency Funds
Combining Balance Sheet
June 30, 1993

ASSETS	Trust Funds						
	Town	Expendable Library Building	Capital Reserve	Nonexpendable		Agency Funds	Total
				Town	Library		
Cash and Equivalents	\$	\$23,407	\$	\$12,595	\$17,724	\$1,908,096	\$1,961,822
Investments	778		77,645	125,709	5,055	34,463	243,650
Interfund Receivable						32,216	32,216
Due From Others						89,095	89,095
TOTAL ASSETS	\$778	\$23,407	\$77,645	\$138,304	\$22,779	\$2,063,870	\$2,326,783
LIBILITIES AND EQUITY							
Liabilities							
Accounts Payable	\$	\$	\$	\$3,843	\$	\$	\$3,843
Intergovernmental Payable			21,366				21,366
Escrow and Performance Deposits						2,063,870	2,063,870
Total Liabilities			21,366	3,843		2,063,870	2,089,079
Equity							
Fund Balances							
Reserved For Endowments				126,009	10,000		136,009
Reserved For Special Purposes	778	23,407	56,279	8,452	12,779		101,695
Total Equity	778	23,407	56,279	134,461	22,779		237,704
TOTAL LIABILITIES AND EQUITS	\$778	\$23,407	\$77,645	\$138,304	\$22,779	\$2,063,870	\$2,326,783

The notes to the financial statements are an integral part of this statement.

**Fiduciary Fund Type
Expendable Trust Funds
Combining Statement of Revenues, Expenditures and Changes in Fund Balances
For the Fiscal Year Ended June 30, 1993**

	Library Building	Capital Reserve Funds	Town	Total
Revenues				
Interest and Dividend Income	\$704	\$1,888	\$23	\$2,615
Donations	459			459
Other Financing Sources		25,000		25,000
Operating Transfers In				
Total Revenues and Other Financing Sources	1,163	26,888	23	28,074
Expenditures				
Capital Outlay	14,976			14,976
Excess (Deficiency) of Revenues and Other Financing Sources Over (Under) Expenditures	(13,813)	26,888	23	13,098
Fund Balances - July 1	37,220	29,391	755	67,366
Fund Balances - June 30	\$23,407	\$56,279	\$778	\$80,464

The notes to the financial statements are an integral part of this statement.

EXHIBIT D-3
TOWN OF HUDSON
Agency Funds

Combining Statement of Changes in Assets and Liabilities
For the Fiscal Year Ended June 30, 1993

Developers' Performance Bond Fund	Balance July 1, 1992	Additions	Deductions	Balance June 30, 1993
ASSETS				
Cash and Equivalents	\$1,065,789	\$470,560	\$525,274	\$1,011,075
Investments		34,463		34,463
TOTAL ASSETS	\$1,065,789	\$505,023	\$525,274	\$1,045,538

LIABILITIES

Accounts Payable	\$547	\$	\$547	\$
Interfund Payable	10,836		10,836	
Escrow and Performance Deposits	1,054,406	505,023	513,891	1045,538
TOTAL LIABILITIES	\$1,065,789	\$505,023	\$525,274	\$1,045,538

**Sewer
Ordinance Deposits**

ASSETS

Interfund Receivable	\$9,808	\$22,344	\$23,016	\$9,136
Due From Developers	63,665		762	62,903
TOTAL ASSETS	\$73,473	\$22,344	\$23,778	\$72,039

LIABILITIES

Escrow and Performance Deposits	\$73,473	\$22,344	\$23,778	\$72,039
------------------------------------	-----------------	-----------------	-----------------	-----------------

**Planning Board
Fee Deposits**

ASSETS

Interfund Receivable	\$6,030	\$26,842	\$9,792	\$23,080
Due From Developers	44,372	(18,342)	(162)	26,192
TOTAL ASSETS	\$50,402	\$8,500	\$9,630	\$49,272

LIABILITIES

Accounts Payable	\$729	\$	\$729	
Escrow and Performance Deposits	49,673	8,500	8,901	49,272
TOTAL LIABILITIES	\$50,402	\$8,500	\$9,630	\$49,272

EXHIBIT D-3 (continued)
TOWN OF HUDSON
Agency Funds
Combining Statement of Changes in Assets and Liabilities
For the Fiscal Year Ended June 30, 1993

	Balance July 1, 1992	Additions	Deductions	Balance June 30, 1993
CAP/Ompact Fees				
ASSETS				
Cash and Equivalents	\$334,747	\$12,086	\$277	\$346,556
Interfund Receivable	11,056		11,056	
TOTAL ASSETS	\$345,803	\$12,086	\$11,333	\$346,556
LIABILITIES				
Escrow and Performance Deposits	345,803	12,086	11,333	346,556
Corridor Account				
ASSETS				
Cash and Equivalents	\$476,568	\$99,220	\$25,323	\$550,465
LIABILITIES				
Escrow and Performance Deposits	\$476,568	\$99,220	\$25,323	\$550,465
Total - All Agency Funds				
ASSETS				
Cash and Equivalents	\$1,877,104	\$581,866	\$550,874	\$1,908,096
Investments		34,463		34,463
Interfund Receivable	26,894	49,186	43,864	32,216
Due From Developers	108,037	(18,342)	600	89,095
TOTAL ASSETS	\$2,012,035	\$647,173	\$595,338	\$2,063,870
LIABILITIES				
Accounts Payable	\$1,276	\$	\$1,276	\$
Interfund Payable	10,836		10,836	
Escrow and Performance Deposits	1,999,923	647,173	583,226	2,063,870
TOTAL LIABILITIES	\$2,012,035	\$647,173	\$595,338	\$2,063,870

The notes to the financial statements are an integral part of this statement.

HUDSON ORGANIZATIONS & LEADERS

Alvirne Chapel	Ronald Viens	- 883-5711
American Legion	Robert Anderson	- 889-9777
Bafta Federation of the First Baptist Church of Hudson	Jo Drown	- 882-8639
Boy Scouts, USA	Jean Brown	- 883-3682
First NH Regiment, Inc.	Steve Rogers	- 889-1994
Friends of the Hills Memorial Library	Alice Coakley	- 883-5084
Girl Scouts, USA	Wendy Ann Francis	- 880-6522
Green Meadows Golf Club	Philip Friel	- 889-1555
4-H Coordinator	Jolee Chase	- 673-2510
Hudson Chamber of Commerce	Dot Kendall	- 889-4731
Hudson Day Extension Group	Pauline Blais	- 882-2089
Hudson Firefighters Relief Assoc.	Richard Marshall	- 886-6021
Hudson Fish & Game Club	Mike Pelletier	- 883-4908
Hudson Fortnightly Club	Barbara Tellinghuisen	- 883-0977
Hudson Grange #11	B. Richard Bailey	- 880-8615
Hudson Historical Society	Ella Connell	- 883-7086
Hudson Junior Women's Club	Arlene Creeden	- 882-4281
Hudson Kiwanis	Dan Zelonis	- 889-4727
Hudson Nottingham West Lions Club	Terry Stewart	- 883-4317
Hudson Lions Club	Steve Middlemiss	- 883-5205
Hudson Rotary Club	Peter Dolloff	- 883-7765
Hudson Senior Citizens Club	Mildred Plynkofsky	- 882-6217
Hudson Taxpayers Association	John M. Bednar	- 883-7541
Hudson VFW Post	Manuel Biskaduros	- 882-5630
Hudson VFW Ladies Auxiliary	Joan Pawelczyk	- 881-7061
Knights of Columbus	Cecil Williams	- 424-5887
Ladies Guild of St. John's	Jean Brown	- 883-3682
Suburban Kidettes	Lynn Kingsley	- 883-6484
Suburbanettes	Lynn Kingsley	- 880-7999
Wattanick Grange No. 327	Claudia Boucher	- 882-0277

Town Reports

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HUDSON TOWN OFFICES

TELEPHONE EXTENSIONS

POLICE DEPARTMENT	EMERGENCIES ONLY	889-9090
	BUSINESS NUMBER	886-6011
FIRE DEPARTMENT	EMERGENCIES ONLY	883-7707
	BUSINESS NUMBER	886-6021
AMBULANCE	EMERGENCIES	883-7707
SELECTMEN'S OFFICE		886-6024
PUBLIC WORKS		886-6005
Engineering, Planning, Building, Zoning		
FINANCE		886-6000
SEWER BILLS		886-6029
ASSESSOR		886-6009
TOWN ATTORNEY		886-6014
TOWN CLERK		886-6003
LIBRARY		886-6030
HEALTH OFFICER		886-6005
HIGHWAY GARAGE		886-6018
ALVIRNE HIGH SCHOOL		886-1260
DR. H. O. SMITH SCHOOL		886-1248
MEMORIAL SCHOOL		886-1240
LIBRARY STREET SCHOOL		886-1255
NOTTINGHAM WEST ELEMENTARY SCHOOL		595-1570
SUPERINTENDENT OF SCHOOLS		883-7765
YOUTH CENTER		880-1600